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EUROPE'S BUSINESS NEWSPAPER

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Jeruzelski plea

General Wojciech Jeruzelski, Polish Communist leader, speaking to the Central Committee, urged a deal with the moderate opposition...

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Antarctic 'breach'

Greenpeace protesters who occupied a French Antarctic base to protest at the building of an airstrip, said that scientists there had admitted breaching some terms of the Antarctic Treaty...

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Pakistan AIDS move

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Business Summary

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Nigeria has eased restrictions on foreign investment, in a move designed to boost the country's privatisation programme...

CHRIS BALL, head of First National Bank, South Africa's largest, resigned suddenly to join an unnamed European financial group...

GENERAL Electric Company of the UK indicated it was considering an improved offer for British Rail Engineering...

RETAIL SALES: Signs that high British interest rates have begun to hit consumer spending...

ALAN BOND, Perth entrepreneur, is close to achieving his dream of a single 'super pit' - likely to be visible from the moon - to mine what is left of Kalgoolie's historic Golden Mile deposit in Western Australia...

COASTAL, aggressive Houston-based gas transmission company, said yesterday it would offer \$2.6bn or \$42 a share for its cross-town rival, Texas Eastern...

PAINKWEBBER, US-based securities firm, is pulling out of the Eurobond market, becoming the third US firm to do so in a little more than a month...

EUROPEAN COMMISSION announced that it has launched an investigation into claims that audio-cassettes and audio-cassette tapes from Japan, South Korea, and Hong Kong are being unfairly dumped in the European market...

FMC, US manufacturer of military equipment, secured a \$50m contract to supply the Saudi Arabian army with 200 Bradley infantry fighting vehicles...

PARIS BOURSE: A strike by employees and a bomb threat stopped trading in leading French stocks...

SEARS ROEBUCK of the US is holding talks with Seibu Saito Group, Tokyo-based retailer, about opening a chain of children's specialty stores in Japan...

BERCHAM, pharmaceutical and consumer products firm, has become the first UK borrower to use the emerging market in so-called paperless securities in Switzerland...

GATT is to investigate Sweden's company's alleged US export dumping duties on imports of stainless steel pipes and tubes...

LOT, Poland's state-owned airline, is raising \$16m from Western commercial banks, the country's first long-term loan from the private sector since 1980...

AUSTRIA's central bank plans to lift several restrictions on currency transactions in a move aimed at bringing the country's institutions closer into line with European norms...

FINLAND has promised subsidies of 'more than 10 per cent' to the country's ailing ship-building industry, which plans to merge all three existing companies into one group...

Western anger over Czech, E German crackdowns

By Robert Mauthner and Judy Dempsey in Vienna

WESTERN foreign ministers are today expected to criticise sharply the Czechoslovak and East German governments for their tough action against demonstrators on Sunday...

since the adoption of the Helsinki Final Act in 1975. Mr George Shultz, the US Secretary of State, and Sir Geoffrey Howe, the British Foreign Secretary, are expected to be in the vanguard of ministers criticising the Czechoslovak authorities for the harsh manner in which they tried to suppress a rally of an estimated 5,000 people commemorating the death 20 years ago of Jan Palach...

to criticise the detentions over the weekend of at least 90 East German civil rights activists, most of whom were released yesterday. Western delegates attending the three-day closing session here of the follow-up Conference on Security and Co-operation in Europe are angry at what they consider to be the cynical way in which the Czechoslovak and East German governments have behaved over human rights...

has already made it clear that it feels under no obligation to implement those provisions with which it does not agree and which it considers inadequate. This attitude has been described by Mr Warren Zimmerman, the chief US delegate, as 'illegal and absurd'. The US has made it clear that countries which fail to implement their undertakings on human rights will be made to 'pay a price', possibly in the form of economic sanctions. Velled criticism has also been expressed by some delegates of the US for being in a hurry to conclude the conference...

gates of the US for being in a hurry to conclude the conference. Mr Shultz is reported to have been anxious that the Vienna meeting should be brought to a conclusion before the end of the Reagan Administration. Hundreds of riot police and water cannon moved into Prague's Wenceslas square yesterday for the second day running as human rights activists attempted to lay flowers at the site where Palach set himself on fire. Olive branch for Solidarity, Page 2

Ford to move Sierra assembly as part of shake-up in Europe

By Kevin Done and Charles Leadbeater in London

FORD is to end production in Britain of its Sierra medium-sized car as part of the company's far-reaching reorganisation of its European production facilities aimed at increasing capacity and improving efficiency. Car assembly at Dagenham, in south-east England, will now be limited to production of the Fiesta, Ford's small car, with the loss of around 500 jobs. However, the company plans to increase capacity elsewhere in Europe, most importantly at Genk in Belgium...

ing the possible effects on the balance of payments, and components suppliers, in an effort to pressurise the company to reverse the decision. Ford said that it was planning to invest some £105m (\$184.8m) at Dagenham to expand Fiesta car and van production. The Fiesta panel van will be re-sourced from Valencia to Dagenham in the first half of 1990 and a new product, a high roof Fiesta van, will be introduced in 1991 and single-sourced from Dagenham. At Halewood production of the Escort/Orion small family car range is to be increased by some 140 units a day from 1,060 to 1,200 with associated investment of some £15m. Mr Bryan Gould, the Labour Party's trade and industry secretary and Member of Parliament for Dagenham, said the move to transfer Sierra production from Dagenham was 'very bad and worrying news not only for my constituents, but also for the British motor industry and the manufacturing economy as a whole'.

Reagan plans to ease oil company deals with Libya

By Andrew Gowers, Middle East Editor, in London

PRESIDENT Ronald Reagan plans this week to ease controls on American oil companies' business dealings with Libya in an effort to pre-empt possible seizure of their assets in the country. The move, due to be announced in Washington either tomorrow or on Thursday, would allow five US oil companies to resume operations in Libya after an enforced absence of three years, probably through subsidiaries based outside the US. It marks a significant softening of the comprehensive economic sanctions which President Reagan first imposed on Libya in 1986, and may arouse fierce political controversy in the US. It will also complicate Washington's task in urging its Western allies to isolate Colonel Muammar Gaddafi, the Libyan leader, over his support for international terrorism. But the outgoing Administration is likely to portray the move as a 'technical' step with no effect on the economic sanctions, designed purely to prevent Col Gaddafi profiting from the seizure of American assets in Libya. The five US companies - Conoco, Marathon, Occidental, W.R. Grace and Amerasia Inc - enjoyed close and profitable relations with Libya through production-sharing agreements with the country's National Oil Corporation until 1986. After sanctions were imposed, their Libyan assets, worth more than \$2bn and possibly as much as \$4bn, were frozen under a so-called 'stand-still agreement' with Tripoli. The US companies have recently become concerned that the Libyan authorities

might nationalise their assets when the accord expires in June on the grounds that they had breached their contracts. This week's expected move stems from a desire on the part of the State and Treasury Departments to protect the companies' position after that date. However, it is not clear exactly how the Administration will proceed, and whether the Libyan authorities will allow the US companies to resume operations in the country under different conditions from those prevailing before 1986. The companies have yet to discover whether the President will require them to operate through third-country subsidiaries rather than as US corporations. The Libyan authorities, keen to see the uncertainty over the companies' status as a bargaining chip with Washington, have already told them that this would not be acceptable. How they would be able to fund their resumed operations in Libya. Whether they would be able to pay Libya's NOC for any crude or products exported from the country. Last year, when a move to ease restrictions on the companies' activities was first discussed, the Administration is understood to have proposed that the proceeds from oil sales should be paid into an escrow account, but the Libyan Government insisted on receiving the revenue directly. Such details will be discussed with the companies. Continued on Page 18

Salzgitter named in chemical plant affair, Page 2

Incentives offered to boost sales

Britain's big car makers have started offering volume-related financial incentives to their dealers, a practice not seen since the retail 'car wars' of several years ago. The move is an attempt to increase sales early in a year when sales are expected to decline. Page 7

Stoltenberg and Bundesbank divided over D-Mark policy

By Andrew Fisher in Frankfurt

THE SHARP RISE in the dollar, which continued yesterday as the US currency exceeded DM1.65, has exposed a growing difference of opinion between West Germany's Bundesbank, the central bank, and the Finance Ministry over the economic and inflationary consequences of a weaker D-Mark. Bundesbank officials made clear yesterday they were unhappy with remarks of Mr Gerhard Stoltenberg, the Finance Minister, who said last week in Washington that the dollar's recent rate of about DM1.60 was realistic and that no further tightening of German monetary policy was needed. In recent weeks, the Bundesbank has said it aims to curb money supply growth this year and thus stop inflation - still low at under 2 per cent - from accelerating as the economy continues to expand. Central bank officials in

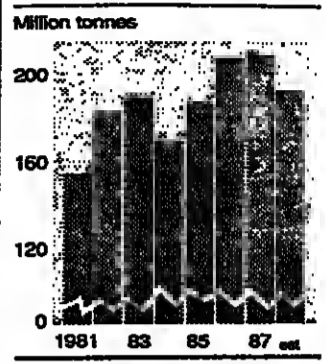
Frankfurt also suggest that a strong D-Mark is appropriate in view of mounting surpluses, especially with the rest of Western Europe. Germany's trade surplus with the EC has risen by 50 per cent in two years to DM7.5bn in 1988, noted Mr Nigel Rendell, an economist with UK stockbrokers James Capel. Like other foreign economists, he felt the Bundesbank's inflationary concerns were exaggerated. But he saw a justification for an eventual rise in key German interest rates to reverse the weaker D-Mark, if this rose to DM1.60, and exert more control over the money supply. Mr Stoltenberg, however, may well be paying more attention to foreign, especially US and French, economic opinion, which feels that early German rate rises would force increases elsewhere. Bundesbank officials believe the continued economic growth, especially on the

export side, contains the seeds of renewed inflation as companies bump against capacity limits. However, the faster-than-expected economic growth last year has also eased the budgetary worries of Mr Stoltenberg. In Bonn yesterday, he said the federal budget deficit would be an estimated DM35.3m (R19m) for 1989; in July, the forecast was for DM23bn. This year, the official aim is for DM22bn, although Mr Stoltenberg said he hoped for less. Helping federal finances this year will be a contribution from the Bundesbank of some DM10bn. Last year, the central bank profit was minimal after the dollar's sharp fall at the end of 1987 and the impact on reserves. Mr Stoltenberg said the Bundesbank profit would be used to pay past debts and not directly to cut the budget deficit.

Overall its European vehicle output totalled 1,792m compared with 1,652m in 1987, despite a two-week strike in February which closed all its production in the UK. Analysis, Page 7

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Soviet grain harvest



Shortfall in harvest is setback for Gorbachev

By Our Correspondents in Moscow and the US

THE Soviet Union yesterday announced a preliminary figure of 198m tonnes for its 1988 grain harvest, 15m tonnes short of the previous year's production and a fresh blow to attempts by Mr Mikhail Gorbachev, the Soviet leader, to revive Soviet agriculture. However, the level is still well above the average for the early years of the decade and suggests modest progress towards stabilising the big fluctuations in farm output. The figure was announced yesterday by Mr Stepan Sitarvan, first vice chairman of Gosplan, the state planning committee, as an initial estimate. He gave no details of the quality or composition of the harvest. Soviet officials have been warning for months that the figure would fall short of last year's 211.3m tonnes, although they still hoped to break the 200m-tonne barrier for the third year in succession. They have blamed drought in the Volga river basin and floods in the central Asian republics for the shortfall. The disappointing figure explains the hectic activity of Soviet grain buyers in recent weeks, concluding deals with the US, the EC, Canada and Argentina. The Soviet Union agreed to buy 4m tonnes each of wheat and corn (maize) annually, and 1m tonnes of other grain or oilseeds, in a roll-over of its purchase agreement with the US from last October. However it has already bought more than 10m tonnes of corn alone. Over the past three years the Soviet Union has spent more than 30m roubles (\$48.5m) on food imports, according to a report to the Council of Ministers on Saturday which stressed the continuing crisis in Soviet agriculture. Mr Gorbachev has food production on his agenda. Continued on Page 18

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STOCK INDICES

Table with stock indices for New York, London, and other markets.

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EUROPEAN NEWS

Soviet price reforms 'are being slowed'

By Quentin Peel in Moscow

PRICE reform in the Soviet Union is inevitable and essential, but hostile public opinion has forced the government to slow the process, a top Soviet planning official said yesterday.

Academician Stepan Sitarsky, first vice-chairman of Gosplan, the powerful state planning committee, overruled growing doubts about the likely extent of the promised Soviet price overhaul.

Economic debate at the top of Mr Mikhail Gorbachev's administration was complex, and highly sensitive to changes

in public opinion. That was his explanation for recent measures against the fledgling co-operative movement, price controls, and reversion to state procurement orders for basic commodities.

"Today, we face a problem of retail prices. That they are distorted is well known. But people are against any increase in prices. There is a negative attitude to price reform, even when people are told any increase in prices will be compensated for completely.

"We are looking more closely at the timing of the reform,

and its detail. But without overall price reform, we shall never reach the final goal of the reforms" - including a new model of managing the economy, invigoration of the "socialist market", giving greater rights to enterprises, and introducing more competition.

"This view is that price reform is inevitable."

It should be possible to reform wholesale and retail prices simultaneously by the target dates of 1990 and 1991 - not just sticking to wholesale price reform, as some Soviet economists have argued. "We believe price reform should be overall, not incomplete."

There were two views on the tactics of reform. One suggested gradual price movement. The second proposed a single price rise, followed by a "top-down" economic reform.

State enterprises were refusing to accept contracts for fixed-price production of cheap commodities, seeking to boost their incomes by switching to producing more expensive goods with a higher profit margin.

"It is a natural reaction to conditions that exist." They were being asked to make profits, and fixed-price state orders were not necessarily profitable.

The effect of public opinion on economic policy was a key factor behind any perception of "stop-go" economic reform.

"Many decisions at the top are being taken under the influence of certain articles in the press. People are dissatisfied."

"Today, this problem... is different from 10 years ago. We need more calm - a deeper analysis of events."

Ex-Turkish bank chief 'forced to carry gun'

By Jim Hodgson in Ankara

THE MAN who resigned last month as head of Turkey's third largest bank says he faced political manipulation and threats of physical violence in his efforts to reform Turkey's state banking sector.

"For two months we all carried pistols," said Erhan Semiller, who resigned as head of Emlak Bankasi in December after a row with the then Deputy Premier, Mr Kaya Erdem, over a newspaper report linking the latter with the embezzlement case of fugitive businessman Kemal Horzum.

Mr Erdem stepped down himself after Mr Turgut Ozal, the Prime Minister, kept Mr Semiller on as a trouble-shooting adviser.

Mr Semiller said his drive to streamline Turkey's debt-ridden state banking sector met with entrenched bureaucratic and political opposition at every turn - and castigation as a "whizz kid" of only 33.

State banks were extremely vulnerable to political manipulation, he said in a recent interview. People who failed to obtain financing from the private sector would recruit MPs to put pressure on the banks.

"We were the only ones able to say no, because we were backed by the Prime Minister," he said. However, even the Premier could not shield state banks from political influence for long.

A highlight of Mr Semiller's crusade was the tracing of Mr Horzum to Switzerland, from where he was extradited in September to face charges of swindling about \$80m from Emlak Kredi Bankasi in 1984 and 1985.

Emlak Bankasi was created early last year from the merger of Emlak Kredi Bankasi and Anadolu Bankasi. The bad debts of the two banks had been reduced by TL300bn (\$51m) to 6 per cent of the total loan portfolio, compared with the previous 40 per cent, Mr Semiller said.

Because he had delayed tactics could put off judgment almost indefinitely under the Turkish legal system, he chose to expose them in the press instead.

"These are nouveau riche types," he said, who had made their money in exports, shipping and currency speculation, taking advantage of the export drive underpinning the Government's structural adjustment programme.

Sweeping detentions have been made in south-east Turkey over the past fortnight, according to Professor Erdal Inonu, leader of the main opposition Social Democratic Populist Party (SDP).

He claimed they were an attempt to smother his party in the run-up to the local elections in March. Leading members of his party are among around 500 people reportedly detained by security forces on suspicion of extending aid to the outlawed Marxist Kurdish Workers' Party (PKK), he said.

Amnesty International has also written to the Government seeking assurances that the detainees would not be maltreated. It recently produced a report alleging that torture was still systematic and widespread in Turkey, despite its signing of two international anti-torture conventions last year.

The Turkish Government yesterday delivered an indignant rejection of the report to Western ambassadors.

Salzgitter named in Libyan 'chemical arms' plant affair

By David Goodhart in Bonn

THE BONN Government faces further embarrassment over the role of West German companies in building the suspected Libyan chemical weapons plant following press allegations that Salzgitter, the state-owned steel and engineering group, drew up the plans for the plant.

Mr Gerhard Stoltenberg, the Finance Minister, also yesterday became the first senior government member to admit that the plant in Rabta, Libya, was probably capable of producing poison gas.

Mr Stoltenberg is just back from a trip to Washington where he discussed the issue. He said: "We have to assume that at this factory there is a section that is capable of producing poison gas. This is based on concrete indications."

He also admitted that the West German intelligence authorities have known about the participation of West German companies since August, somewhat earlier than the late September/early October date claimed last week by the official government spokesman.

The Salzgitter subsidiary, Salzgitter Industrie-AG GmbH, denies having knowingly drawn up any plans for Rabta but does acknowledge that it completed plans for the piping and electrical aspects of a pharmaceutical plant between 1984 and 1987 as part of a DM7m (\$2.2m) order from Imhausen Chemie.

Black Forest-based Imhausen is currently facing a criminal investigation over allegations that it contravened export laws by supplying Libya with key equipment for the plant via letter-box companies in Hong Kong.

Salzgitter says that it supplied its plans for the project, entitled Pharma 150m, to Imhausen subsidiary in Hong Kong.

Patients beat a path to the private doctors' door

By Quentin Peel

THE SOVIET authorities are in a quandary because of the extraordinary popularity of the fastest growing sector in the country's new co-operative movement: private health care.

When free medical care is theoretically available to the entire population, Soviet citizens have demonstrated their disgust with the sorry state of their public health services by flocking to co-operative ventures for paid treatment.

Charges range up to Roubles 60 (\$25) more for a single visit, or almost a third of the average monthly wage.

More than 2,000 such ven-

tures have been established in Moscow in the past year and queues are already building up at their doors. Now an opinion poll shows that doctors would prefer to work in co-operatives, rather than the state system, and the best qualified are attracted into the movement.

The ideological shock to the Soviet system is profound.

Medical co-operatives have been singled out from the rest for the toughest in a series of restrictions imposed by the Council of Ministers at the New Year. They ban a range of medical activities, such as observation and treatment of

pregnancy, surgery, treatment of infectious diseases and drug addiction.

The co-operatives may not produce medicines, and any other medical aid can only be offered on the basis of a contract with a state institution.

So why are citizens queuing at their doors? Opinion polls carried out by the eminent Institute of the Economy and Forecasting of Scientific and Technical Progress, and the All-Union Research Institute of Social Hygiene, Economy and Health Administration, give some damning replies.

More than 58 per cent said the doctors were better qualified. Nearly 35 per cent said there were no relevant specialists at their regional (state) polyclinics, and 34 per cent said they received more attention.

Doctors, notoriously underpaid in the Soviet system, make up a far higher proportion in the co-operatives than in state medical organisations: 89 per cent, against 21 per cent in the public sector.

The surveys also show that 6 per cent of co-operative doctors have full PhDs, 24 per cent are candidates of medical sciences (almost the equivalent of a

Belgian police search for missing ex-PM

By Tim Dickson in Brussels

A POLICE search was under way in Belgium yesterday for Mr Paul Vanden Boeynants, the country's 68-year-old former Prime Minister, who appeared to have been kidnapped from his Brussels home on Saturday evening.

A group calling itself the Socialist Revolutionary Brigades telephoned a local radio station on Sunday claiming responsibility, but a senior official in the Belgian Interior Ministry indicated yesterday that terrorism was not considered a likely motive for the abduction. "All the experts involved think this is more likely to be an ordinary crime," he said.

Mr Vanden Boeynants, a butcher's son, who is still at the head of a big local meat business, is one of the dominating figures of post-war Belgian politics. He was twice prime minister in coalitions led by

French inflation edges up

By George Graham in Paris

FRENCH consumer prices rose by 0.2 per cent in December, taking the inflation rate for 1988 to 3.1 per cent, the state statistics institute, Insee, announced yesterday.

Government budget forecasts were originally based on 2.6 per cent, but Mr Pierre Bérégovoy, who took over as Finance Minister in May after the re-election of President Francois Mitterrand, has more recently been aiming to keep the rate to 3 per cent or less.

The French Government is planning legislation in the spring to break up the Gaullist-dominated hard-core shareholding structures of the big financial and industrial groups privatised by the former right-wing administration. Page 18

Inflation, nevertheless, remained stable compared with the year before despite substantially faster increases in food prices over the year. Consumer prices benefited from lower energy costs, with oil products falling in price by 1.6 per cent in the 12 months to November, compared with a 4.3 per cent rise in 1987.

Clothing prices, rents and other private sector services also rose more slowly in 1988, although rents remain one of the areas where inflation is highest.

Poland's rulers seek deal with Solidarity

By Christopher Bobinski in Warsaw

THE CENTRAL Committee of Poland's Communist Party yesterday began a two-day meeting which the leadership hopes will approve renewed attempts to reach an accommodation with the Solidarity trade union.

Over the past few days official commentators have taken up the theme that the country needs a "new critical majority" which would include Mr Lech Walesa's movement and support the government's economic reforms.

This policy, which would presumably include some form of legalisation for Solidarity, has aroused some deep anxiety and opposition which could emerge during the meeting.

That mood has been challenged by a Politburo member, Mr Marian Orzechowski, who told the press the issue of trade union pluralism was "coming to fruition".

Last month a third of the Central Committee's members failed to support the candidature of Mr Stanislaw Ciosek, a key negotiator with Solidarity, in his ultimately successful bid for a Politburo seat.

Solidarity, meanwhile, wants a clear declaration from the authorities that it will be recognised officially as a trade union before considering whether to support the government's economic policies,

Western PhD, and 44 per cent have first class degrees.

The evidence was published in the latest issue of Argument i Fakt, a weekly newspaper, originally published by Communist party activists. It says that two reasons dictate why doctors are flocking to work in the co-operatives: better material incentives, and "the opportunity to use more fully their professional skills."

The picture that emerges from the official surveys is a very favourable one: most patients were happy with the treatment, and would return for a second visit.

which have aroused discontent as prices have risen.

In a further complication for economic policy, several new banks have withstood pressure from the country's central bank to set deposit interest rates in line with the PKO bank, still now the country's largest savings bank.

The clash comes only a few days after the new banks, which were carved out of the national bank, started operations in the New Year as part of banking reforms aimed at introducing more competition into the financial system.

According to the Banking Gazette, the central bank counselled "moderation" to the new banks when they started to set interest rates on deposits which could undermine the position of the PKO bank.

The Press has forced PKO to increase its current account interest rate from 11 per cent to 22 per cent, nearer the 24 per cent being offered by some of the new banks. But on longer term deposit accounts the PKO bank has kept its rates at the minimum levels set by the central bank while some new banks in Lodz, Szczecin and Silesia are offering up to 7 per cent more.

The bank in Lodz, for example, is offering 51 per cent on 12 months deposits compared to the PKO's 44 per cent.

Yugoslav inflation hits 251%

YUGOSLAVIA'S retail prices rose 251 per cent last year, while social product, a broad measure of economic output, fell by 2 per cent, writes Aleksandar Lebi in Belgrade.

Industrial output decreased 0.7 per cent and agricultural production, affected by drought, by 3 per cent.

The country's external balances fared better. Although

Pressure rises for Norway to apply to join EC

By Karen Fosell in Oslo

NORWAY'S Labour Government is facing mounting domestic pressure over its unwillingness to make an early bid to join the European Community.

A new opinion poll shows a sharp rise in public support for EC entry, and to the Government's embarrassment, it was disclosed last week that Mr Christian Berg-Nielsen, the

Market, Media Institute,

per cent from 25 per cent in a similar survey a year ago. The percentage opposed to the idea slipped to 30 per cent from 31 per cent. About a third of the electorate remains undecided, the poll indicated. The Conservatives have pledged to make EC entry a central issue in this year's general election.

which carried out the survey, said that the results suggested that support for EC entry was rising in rural areas, dependent on farming and fishing.

The diplomat's report, leaked to Aftenposten, the conservative daily newspaper, said that Norway could face damaging political isolation if it failed to make an early bid.

Unions at odds across Atlantic

By John Wyles in Rome

A SHARP clash is looming between leading European trade unions affiliated to the OECD's Trade Union Advisory Committee (Tuac) and the American Federation of Labour-Congress of Industrial Organisations (AFL-CIO) following a veto imposed by the US grouping on an application for Tuac membership by Italy's largest union confederation.

The Committee's mid-year plenary session will be under pressure from some of its European components to abandon its tradition of consensus in favour of some form of voting.

This would almost certainly clear the way for the entry of Italy's CGIL, which is otherwise threatening to withdraw its membership application lodged more than two years ago.

The AFL-CIO's resolute opposition to CGIL membership has been spelled out by its president, Mr Lane Kirkland, in a long document which the Italians claim is redolent of 1950s cold war rhetoric.

In what purports to be a detailed study of the CGIL drawing on Italian press reporting and comment, Mr Kirkland asserts that the confederation is basically a tool of the Communist Party (PCI).

He claims that CGIL officials are chosen by the party which uses "cleverly not democratic methods" to establish a hidden hegemony over the union.

His sweeping judgments have no support in Italy and little elsewhere.

Mr Claudio Sabatini, head of the CGIL's international department, said yesterday: "If they had read the statutes of the PCI they would see that the party's members are free to join any union of their choice. The CGIL is independent of the PCI and there is no relationship between party decisions and those of the union."

Madrid's tax bogeyman chases 'black' money loopholes

The man who cleaned up the Finance Ministry's fiscal act is now laying siege to Spain's insurers, Peter Bruce reports

Mr Borrell has become a bogeyman in Spain, whose tax evasion, or avoidance, is an old mao game born of centuries of resentment of centralised Government in Madrid and the grave loss of its legitimacy during Franco's dictatorship. He reckons Madrid still collects only two thirds of what existing laws allow it to.

But the revenue service he commands is obviously getting good at its job. Scooping up new taxpayers has helped him better budgeted tax receipts increase by 1 per cent in 1988, 12 per cent in 1987 and 9 per cent last year, when total tax income reached Pt8 trillion. The effort has helped cut a public deficit to just 2.7 per cent of gross domestic product.

But for six years after Spain's big fiscal reform in 1978, Mr Borrell says, the revenue service got nowhere. "We had no previous fiscal experience and these six years generated a lot of black money," he says. Since 1984, though, he has doubled the size of the service and scattered its 30,000 employees well away from Madrid.

"We probably have better information now than the Germans, but they don't need as much as I do," he says. "There is still a great deal of fraud here. Our laws are naive." A year ago credit card companies

Madrid's tax bogeyman chases 'black' money loopholes

The man who cleaned up the Finance Ministry's fiscal act is now laying siege to Spain's insurers, Peter Bruce reports

were forced to disclose details of customer transactions and this year he plans to issue every Spaniard with a Fiscal Identity Card to be used in any taxable transaction.

But his biggest battle now is legal. The ministry is laying siege to Spain's big insurers for the tax on Pt1.6 trillion (85bn) used by clients to buy *primas unica*, single premium life policies, in 1986 and 1987. Spanish banks, forced by him to begin supplying details of current accounts and interest, and facing higher deposit reserve ratios, passed hundreds of clients onto affiliated insurers offering tax free policies. Mr Borrell wants their names.

The insurers have offered to name people still holding *primas unica*. But he is not impressed and two courts have backed him. "The ones still there have nothing to hide," he says. The big black money has already moved on, mainly into property, the trusts which probably will win if the Socialists stay in power long enough, is the key to flushing out the bulk of Spain's black money.

Tax dodgers find the jovial, smoothly dressed figure of Mr Borrell behind them with carrots as well as sticks however. In 1985 he tried to soak up black money by offering black Treasury Bills (Pagares del Tesoro) at very low interest

Action sought on world environment

By John Hunt in Turin

URGENT action to prevent the overheating of the earth's atmosphere - the greenhouse effect - and the depletion of the ozone layer were called for yesterday at an international conference of scientists in Turin.

"We no longer have margins of time to avert disastrous effects and adapt our economies so that they are able to withstand the impact of these phenomena," warned Mr Umberto Colombo, president of Italy's ENEA (National Commission for Research and Development of Nuclear and Alternative Energy).

The conference was warned that radical changes in the world climate with flooding of coastal areas could be expected unless further measures are taken to deal with these problems.

Ozone depletion in the upper atmosphere and the hole in the ozone layer in Antarctica are believed to have been caused by CFCs (chlorofluorocarbons) used in aerosols and refrigerators.

The greenhouse effect would result from sulphur emissions from power stations and gases from car exhausts as well as CFCs.

The conference on "atmosphere, climate and man" is organised by the San Paolo Institute for Culture, Science and Art in Turin.

Tomorrow, it intends to issue proposals for meeting the challenge of climatic change.

The dramatic effect of rising sea levels by between half and one metre as a result of increased temperature was described by Mr Dennis Tirpak, director of strategic studies at the United States Environmental Protection Agency.

It would mean that up to 60 per cent of the US coastal wetlands would be lost and estuaries salinated.

The cost of protecting such areas would be in the region of \$75bn to \$100bn.

Global warming would mean that demand for electricity in the north would be reduced, while more power would be used in southern regions as a result of greater demand for air conditioning.

"Climatic changes will cut across geographic and political boundaries," he predicted.

An extra price tag on energy consumption as a means of reducing atmospheric pollution was advocated by Mr Ernst Weissacker, director of the Institute for European Environmental Policy in West Germany.

"We need a change of policy," he declared.



Borrell: young man in a hurry

The fraud is sometimes close to home. A few years ago Mr Borrell's deputy - chief of the revenue service - sold a house and found the acting notary charging him a fee based on doubling the sale price.

Notaries complained they were helpless in the face of cunning clients so to "protect" them, Mr Borrell has devised another daring scheme. Property sold will now be valued by his people and if they feel the buyer has been made a gift - the difference between the notarised price and their estimate - they will tax the gift.

Public debt - The interest on Letras del Tesoro (one year Treasury Bills) is, legally, subject to an income tax of 20 per cent if the owner is a non-resident foreigner and if the bills are cashed in before maturity, capital gains tax on the profits applies on maturity. Foreigners hold some Pt1.6 trillion worth of Letras, most of which will be cashed in before maturity and Spanish banks, who do good business selling Letras, do not ask for proof of tax paid before sending the proceeds abroad. Mr Borrell is thinking about imposing a withholding tax on Letras, though the Government will not want to scare foreign investors.

Mr Borrell must rank high on the list for a Cabinet post next time Mr Gonzalez has a reshuffle. But his tenacious technocratic successes may make it difficult for Mr Gonzalez to shift him. Friends sug-

gest he would make an ideal European Commissioner.

He will have other ideas closer to home. "Of course I have political ambitions," he says, though "my job now is to be aware of what is happening and to tell my minister what is happening." Modesty aside, with, theoretically, Pt3 trillion still sloshing about Spain untraced, he still has a lot of holes to plug and a lot of telling to do.

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OVERSEAS NEWS



Julie Wells, the American wife of South African guerrilla leader Ebrahim Ismail Ebrahim, in Pretoria yesterday after her husband was jailed for 20 years

South African court jails black guerrilla leader

A SOUTH AFRICAN state prosecutor yesterday shouted slogans supporting the country's biggest neo-Nazi party, at the end of a treason trial in which a black guerrilla leader was jailed for 20 years. Reuter reports from Pretoria.

"Long live the AWB," shouted Ms Louise van der Walt, referring to the Afrikaner Weerstandsbeweging (African Resistance Movement), a white supremacist group which models itself on German Nazis.

Ms Van der Walt's outburst came after friends and relatives of the accused, Mr Ebrahim Ismail Ebrahim, sang the black anthem "God Bless Africa" and shouted slogans in support of the banned African National Congress (ANC) guerrilla movement.

Colleagues of Ms Van der Walt shouted her down. Clearly agitated, she responded: "Why do you have to shut me up when others are allowed to sing?"

Mr Ebrahim, 51, was sentenced after he was convicted of treason in November following a 16-month trial in which he refused to give evidence.

Belgium is anxious to mend Zaire relationship

By Tim Dickson in Brussels

MR Leo Tindemans, Belgium's Foreign Minister, yesterday emphasised his Government's eagerness to repair the deepening rift in relations with Zaire by announcing he would attend a ministerial conference at Kinshasa planned for April.

Mr Tindemans made his comments in two radio interviews after the weekend decision in Brussels to hit back hard at the former African colony, which has renounced two long-standing Irish friendship agreements, imposed a freeze on its debt payments to Belgium, and curbed flights by the national airline Sabena.

Belgium's response has been to halt all development projects in the country which are not yet under way.

The Government of Mr Wilfried Martens, the Prime Minister, was waiting anxiously yesterday for further developments, including a threat from the Zairean Transport Minister on Sunday to suspend all Sabena's landing rights in Kinshasa. Sabena's four flights a week have already been cut to two but the aircraft which took off from Brussels yesterday bound for Zaire landed safely at its destination.

Government officials in Brussels said yesterday that Belgium would be seeking legal recourse for the alleged violation of the bilateral air agreement but as Mr Tindemans made clear yesterday the main hope lies in the successful staging of the Kinshasa conference. "We are anxious that the bridge is not broken," he said.

Belgian Foreign Ministry officials yesterday pointed out that latest figures showed a positive trade surplus in favour of Zaire. Belgian imports from Zaire totalled BF23.9bn (£354m) in 1987, Belgian exports to the African country amounted to BF10.3bn.

Economic shake-up urged for Israel

By Andrew Whitley in Jerusalem

A THATCHER or Reagan-style revolution in economic policy must be implemented immediately by Israel if the Jewish state is to resume the high growth rates it enjoyed during the 1950s and 1960s, a report issued yesterday claims.

After economic growth of barely 1 per cent last year, Israel's two principal parties - Labour and Likud - are united in their stated determination to put the economy back on a much higher growth track. But the package of measures announced by Mr Shimon Peres, Finance Minister, earlier this month is widely viewed by industry and academics as inadequate for this task.

The report, edited by Dr Alvin Rabushka and Professor Steve Hamke, two respected US economists associated with the Reagan Administration, on behalf of the Jerusalem-based Institute for Advanced Strategic and Political Studies,

prescribes an unadulterated dose of free enterprise for Israel.

Without big reforms, it warns, the country's present standard of living will be unchanged by the end of the century, the burden of taxation and defence spending will have reached crushing proportions - and "the rest of the world will pass Israel by".

Socialism is firmly blamed for the stagnation of the past 15 years, a period in which Israel slipped down the international league table. A decade ago, for instance, the average income was double that of Singapore, whereas today the Singapore worker enjoys earnings almost half as much again as his Israeli counterpart.

Noting that public spending now absorbs 72 per cent of gross national product, the report urges drastic measures including a 10 per cent cut in government expenditure, reductions in personal and corporate taxation and steady

moves towards free trade. "To be competitive, Israel must compensate for its geographic drawbacks) by offering the opportunity of a higher rate of return on both labour and capital, and a more conducive environment for business than the OECD countries."

A laudatory preface is contributed by no less a guru than Sir Alan Walters, economic adviser to Mrs Margaret Thatcher, the British Prime Minister. Like many an observer before him, Sir Alan wonders aloud how "the Jews of Old Europe, well known for their individualism, resource and enterprise" in the most unpropitious of climates could have come to such a parlous state. "One can only surmise that those wonderful traits have been only temporarily oppressed by socialism," he says. But what Israel needs, above all, Sir Alan concludes, is a great leader, like Mrs Thatcher, to implement the reforms.



Peres: package inadequate

Burma tries to reassure press over students

By Chit Tun in Rangoon

THE BURMESE authorities have arranged a three-day visit to Burma, starting tomorrow, for 50 Bangkok-based journalists in an attempt to refute reports abroad that students who had returned home after fleeing to insurgent-held border regions following the September 18 military takeover, have been re-arrested and killed.

The journalists, accompanied by 10 Rangoon-based foreign correspondents, will be allowed to interview the returned students and their parents at their homes in Taunggyi in Shan state, Lolkaw in the Kayah state, and Meiktila in central Burma.

The expenses of the trip, which includes travel by air to the three towns, will be borne by the Burmese Government. The Government has taken great pains to persuade the students to return after they fled in fear of punishment for their part in pro-democracy demonstrations in August and September.

Their return has been greatly facilitated by the co-operation of the Thai Government, promised by Gen Chaowalit Yongchalyudh, the Thai acting chief-of-staff, during a visit to Rangoon on December 14. So far over 2,800 students have returned from an officially estimated 3,000.

Peking-Hanoi talks

China acknowledged yesterday that Mr Dinh Nho Liem, first deputy Foreign Minister of Vietnam, was in Peking for consultations on the Kampuchean civil war, an issue that has divided the two nations for 10 years, Agencies report.

Left-wing Labour Party chief resigns

By Andrew Whitley



Bar-Am: response to FLO

AN IDEOLOGICAL split within Israel's Labour Party has come out into the open with the unexpected resignation from his post of Mr Uzi Bar-Am, the party's secretary-general.

Mr Bar-Am, an unabashed socialist, has led calls for the Israeli Government to respond positively to the Palestine Liberation Organisation's recognition of the Jewish state and willingness to settle for part of the former land of Palestine.

From the backbenches of the Knesset, the Labour politician is expected to act as a focal point for the discontent of

other left-wingers over the course being set by Mr Shimon Peres and Mr Yitzhak Rabin, the two senior party leaders.

If Mr Peres flounders badly in his new post as Finance Minister, or if over the coming months the national unity government fluffs Middle East peace chances, a challenge for the leadership would rapidly appear from this group.

"Today, I represent a fairly sizeable part of the Labour Party that believes the pursuit of peace is the central issue of this time," Mr Bar-Am said on Sunday, when he announced

his resignation after over four years in the powerful political post.

Two front-runners to replace him have already emerged, Mr Micha Harish, a protégé of Mr Peres, and Mrs Ora Namir, who had been disappointed not to find herself in the coalition Cabinet. Her candidacy is being backed by the more right-wing Rabin camp within Labour.

Mr Bar-Am has long been at odds with the way in which Mr Peres has led Labour away from its socialist principles over the past decade, along a more pragmatic, centrist path.

Korean leaders agree talks

NORTH KOREA yesterday agreed to South Korea's proposal to hold the highest-ranking political and military talks on easing their tense relations since the Korean War, AP reports from Seoul.

North Korea's Premier Yun Hyung Mook, in a letter to his South Korean counterpart, King Young-hoon, agreed to the South's proposal that they should head their respective delegations at talks to be held alternately in the two capitals.

"The North and South must ease the tension, remove the danger of war and provide a

Singapore clamps down on courts

Singapore introduced two bills in Parliament yesterday seeking to stop courts questioning the country's controversial detention law, Reuter reports from Singapore.

Mr Sbanungam Jayakumar, the Home Minister, moved the bills - Constitution of the Republic of Singapore (Amendment) Bill and Internal Security Amendment Bill - without an explanation to the 81-member House, which has only one voting opposition member.

Zanzibaris stay on fringe of the Tanzanian party

On the revolution's 25th anniversary, islanders are resentful or apathetic, says Aidan Harvey

Last week's celebrations of the 25th anniversary of Zanzibar's bloody revolution, which overthrew Sultanate rule, did not inspire the population. The anniversary was greeted with apathy, and resentment at the presence of 4,000 troops shipped in from mainland Tanzania to contain possible outbreaks of unrest after a recent round of detentions.

Zanzibaris, many of whom feel that their autonomy from Dar-es-Salaam is being threatened, chose not to attend festivities and stayed at home.

At a half-built football stadium on Zanzibar's sister island of Pemba, a crowd of 10,000, many of them government workers, dutifully chanted revolutionary slogans. Meanwhile, units of the Tanzania People's Defence Force barely camouflaged themselves in the clove plantations and jungle outside.

"The turnout really showed how close the government is to the people here," muttered a disgruntled diplomat who had been down in for the event. But the nearest smartly turned-out soldiers passed without a hitch despite fears of a demonstration after six local figures, including Soud Yussuf Mgezi, a former minister of agriculture, were briefly detained.

the government will be overthrown."

Zanzibar retained a large measure of autonomy under the union made with Tanganyika in 1964. In 1977, the ruling Afro-Shirazi Party was merged with the Tanganyika African People's Union to form CCM.

Signs that the union was under strain first appeared in 1984, when CCM dismissed President Aboud Jumbe for allegedly working to dismantle mainland ties with the support of Zanzibaris who had fled to

Zanzibar feels it deserves a larger slice of development aid than the \$50m which has been allocated to projects in 1988-89

Oman after the sultan was deposed.

Jumbe's successor, Ali Hassan Mwinyi, introduced a more liberal economic policy before going on to become union president in 1985, when Julius Nyerere stepped down. But by then the economy, 90 per cent reliant on exports of cloves, was severely depressed by drastic falls in local production and the world market price of its mainstay crop. This, in turn, compounded separatist feelings on Zanzibar as the Bank of Tanzania, from an equally impoverished mainland, looked covetously on the meagre foreign exchange reserves of the People's Bank of Zanzibar.

Now, opposition leaders fear that CCM and the party chairman, Julius Nyerere, in particular, want to remove all barriers to a total union. They point for evidence to the dismissal from party and government of a number of critical politicians,

notably former chief minister, Seif Shariff Hamad, by CCM, over the past year.

Once again, government and party members dismiss this. "It was Nyerere himself who suggested the union had two governments," said Nassib.

The absence of the Zanzibari government representative in negotiations between Tanzania and the International Monetary Fund over its economic recovery programme has inspired even more discontent. Zanzibar feels it deserves a larger slice of development aid than the \$50m which has been allocated to projects in 1988-89.

"The case which was put to the IMF is not the economy of Tanzania but of Tanganyika. The whole bloody thing is highly unfair and inequitable," according to Muhammed Dedes, an economist in the Finance Ministry. He believes, as do many Zanzibaris, that the articles of the original union constitution did not spread benefits evenly between the mainland and the islands.

"Unless something is done to change the constitution, Zanzibar and the mainland will continue to stray apart."

Yet Zanzibar, despite a more liberal economic policy which now seeks to attract investors such as the Aga Khan, who is constructing a large tourist hotel at Mangapwani, would be hard pushed to go it alone. The islands currently rely on imports of food, electricity and fuel from the mainland for which it pays in shillings, while it spends more than a third of its foreign exchange on rice from Thailand for the discerning local palate.

Perhaps more pertinently, Zanzibar does not control its own defence. "To overthrow the government is impossible," said Nassib. For the opposition leaders who drink tamarind juice beneath the sultan's old palace and gaze out across the sea to the mainland, this must be all too clear.

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OVERSEAS NEWS

# Booming Taiwan prepares to pay the social price of growth

Coping with new freedoms and increasing wealth is more difficult than managing industrial change, says John Elliott

**W**HEN WILL the Taiwan bubble burst? Behind this frequently asked question lies the assumption that this small island of only 20m people off the coast of China cannot sustain its phenomenal export growth of more than 130 per cent in the past three years. This has produced the world's third largest foreign exchange reserves of around \$74bn and the 13th highest annual total two-way trade of \$110.24bn.

Last autumn Taipei's turbulent stock market, which had been the third busiest internationally after New York and Tokyo with prices soaring about 250 per cent in nine months, collapsed. It has not recovered.

However it is not the bursting of an economic bubble that is of greatest concern, because the country is successfully grappling with financial and industrial change. It is rather the social bubble that looks vulnerable as the Taiwanese people, who have an extremely high literacy rate of over 90 per cent, react to new political freedom and mushrooming wealth - and a widening gap between rich and poor.

There is increased labour

EAST ASIAN ECONOMIES



TAIWAN

unrest, a lack of interest in work, growing preference for gambling on everything from Hong Kong's lottery to random car number plates in a traffic jam, sharply increasing crime with rumours of foreign gangs moving into protection rackets, and protests about pollution and the environment. All these developments have worsened in the past year.

"Our economic problems are not serious - they are the price of growth," says Mr Vincent Siew, vice chairman of the Council for Economic Planning and a former top trade official. "But the problem arises because we are also entering a

period of political and social reforms.

"What is causing concern is that these reforms have come together with economic problems so that issues of labour unions, environmental protests, and the rest arise. In the West such issues are easily resolved, but in our country people are looking at them as potentially very serious political issues."

"We can see a direct correlation between the number of workers on the construction site of our new offices and the stock market," says Mr Blair Pickard, general manager of Jardine Fleming Taiwan. "If shares go up for a few days, the labour drops off because people go off to play the market. Everyone is feeling rich, salaries and bonuses are at an all-time high and there is a feeling you have to be seen to be rich."

Since 1961 there has been an average real rate of growth of around 9.5 per cent a year. Per capita GNP stood last year at \$6,045, ranking only behind Japan, Singapore, and Hong Kong in the region - and roughly 20 times larger than mainland China.

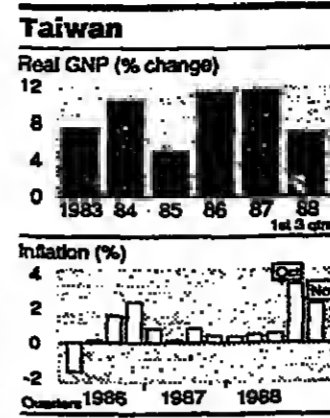
But now the country is hav-

ing to adjust because of the overheating of its economy. Money supply rose by 25-30 per cent last year and inflation edged up from 0.5 per cent in 1987 to around 1 per cent in 1988 and an officially projected 2 per cent for this year - though some economists predict a politically uncomfortable range of 4-7 per cent.

The industry is having to adapt to Taiwan becoming a high wage instead of low wage economy, and there is also relentless US pressure for the value of the Taiwan dollar to appreciate more than its 45 per cent increase in value during the past three years, and for a heavy imbalance in US-Taiwan trade to be reduced. A sustained boost to domestic demand is needed to compensate for a decline in exports caused by the rising Taiwan dollar, higher labour costs, and a failure so far fully to compensate for the declining US market.

Economic growth fell last year to 7.05 per cent from 11.2 per cent in 1987 and is officially projected at 7 per cent for this year, although economists suggest only 5 per cent.

Export growth measured in US dollars, the main trading



currency, fell from 34.5 per cent to 13 per cent and is projected at 10 per cent this year. But measured in Taiwan dollars there was only 1 per cent growth last year, with 9 per cent expected this year. Import growth, in US dollars, was around 42-43 per cent last year and in 1987, and is put at 29 per cent for this year.

As a result the trade surplus fell last year from \$19bn in 1987 to \$10.94bn, or nearly \$14bn if heavy gold imports by the government and private individuals last year are excluded. (Taiwan last year overtook

Japan as the world's largest gold importer, taking in an estimated 450m-500m tonnes including estimates of smuggling as well as government and private sector buying.) Official trade surplus projections for this year range from \$8.5bn to \$10bn.

The trade surplus with the US fell from \$16bn in 1987 to \$10bn, including gold imports. To compensate for lost US business, Taiwan is slowly moving into new export markets, mainly targeting Japan and Europe, followed by south-east Asia, Latin America and, with a recent relaxation of restrictions, eastern European countries and China.

Industrial restructuring has led to substantial foreign investment, although the \$1.62bn coming in during 1988 was 17 per cent down on 1987. This fall was partly caused by the increase in the value of the Taiwan dollar, and there is also some foreign concern about Taiwan's labour and other problems. Japan, which occupied the island from 1895 to 1945, dominates the foreign investment along with the US, and there has also been a marked increase in European interest as Taiwan moves

upmarket.

Taiwanese companies have also increased their investments abroad, strengthening regional links as they look for cheaper labour to make low technology goods. Thailand has received the largest amount - \$566m in equity and loans in 1987 and \$1.4bn last year. Taiwan's authorities say it has become the largest foreign investor in Malaysia and the Philippines and the second biggest in Indonesia.

But the cautious opening up of an economic relationship with mainland China is politically the most significant development for the future. Two-way trade, which totalled \$1.5bn in 1987 and \$2.3bn last year is officially only allowed indirectly, mainly through Hong Kong, and similarly arranged investments in China are informally estimated at \$200m. The actual figures could be considerably larger - the Hong Kong-Taiwan Trade Association puts the two-way trade figure at \$6bn. But Taiwan's free enterprise businessmen find communist China a frustrating place in which to work.

## Gandhi heads for defeat in key state election

By David Housego in New Delhi

A PUBLIC opinion poll published yesterday suggests that Mr Rajiv Gandhi, the Prime Minister, could suffer an unexpectedly large defeat in state elections in the southern state of Tamil Nadu, for which polling takes place at the end of the week.

The poll had been seen as a test of strength for the Government in advance of the general election - with the possibility that Mr Gandhi would bring forward the election if the Tamil Nadu result had gone in his favour.

The public opinion poll published in the Hindu, the Madras-based newspaper, confirms the on-the-spot analysis of many observers that Saturday's election will give an overall majority of seats in the state assembly to the Tamil regional party, the Dravida Munnetra Kazhagam (DMK), led by Mr K. Karunanidhi, a former Chief Minister. A DMK victory would on a national level strengthen the opposition alliance, the National Front, which Mr Karunanidhi helped to launch in September.

According to the poll, the DMK will get 35.5 per cent of the vote against 25.1 per cent for the Congress party. Because the rest of the vote is split among other contending parties, the Hindu calculates that the DMK could get 150 to 170 seats in an assembly of 234 as against 50 to 60 for the Congress. This would amount to a landslide victory.

Such a result would be interpreted as a personal defeat for Mr Gandhi because of the amount of energy he has devoted to the campaign. He has visited the state eight times since campaigning began and is due to spend three more days in the state this week. His commitment of his prestige to the battle has in turn drawn to

the state leading opposition figures, including Mr V.P. Singh, the alliance leader, who are campaigning there this week.

Mr Gandhi has risked his prestige in the contest because Congress needs a foothold in the south where all four states are under opposition control. It had also allowed its party organisation to collapse to a point where it had no Tamil leader of stature in a state where elections largely turn on personalities.

For a time last year it looked as though Congress might pull off the impossible by returning to power in a state which regional parties have dominated for 20 years. Congress seemed to be benefiting from the discrediting of the increasingly corrupt and inefficient provincial administration. The All India Anna DMK (AIADMK) - a breakaway movement from the DMK - which has governed the state for the last 10 years under the leadership of the former film star, M.G. Ramachandran, had also broken up with his death early last year.

More recently Congress has hoped to prevent Mr Karunanidhi from obtaining an overall majority in the state - thus preparing the way for a coalition government in which it could be the senior partner. It could still salvage its pride by obtaining enough seats on Saturday to strengthen its long-term role in the state.

Congress's error seems to have been in not entering into an alliance with one of the other parties in the contest. The poll shows that Congress together with the faction of the AIADMK led by the film actress Jayalalitha, Mr Ramachandran's former leading lady and the main claimant to succeed him, could have gathered more votes than the DMK.

## Philippine 'Marshall aid' prompts defence debate

By Richard Gourlay in Manila

PRESIDENT Reagan's proposal to double aid to the Philippines has set in motion a plan that will indirectly increase Japan's role in the defence of South-east Asia at a time when the death of Emperor Hirohito has rekindled bitter memories of Second World War aggression.

The budget proposes a \$200m contribution to the first year of a multi-billion international aid programme for the Philippines which Japan will support strongly. The programme is supposed to be similar to the Marshall Plan that helped rebuild post-war Europe.

But the plan neatly allows Tokyo to make a much larger contribution to regional defence, specifically the US bases in the Philippines, without raising alarm bells either in Japan or the region it overran 47 years ago. Asian and Western diplomats say, Japanese and US officials, who have met to discuss the plan, publicly deny it depends on the Philippines allowing the US to renew a lease on the bases beyond 1991, but privately they recognise the link exists.

Some diplomats in Manila suggest the mini-Marshall plan was originally designed to enable Tokyo to help pay for the US bases in the Philippines in the same way it now pays for US bases in Japan.

The plan does more than recognise what has been known both sides of the Pacific for some time: that its budget deficit no longer allows the US to act alone as the region's policeman. It also underlines how clearly Tokyo and the US administration, if not Congress, agree on regional defence.

"The US administration appreciates our position that any direct increase in the military aspects of the security arrangements in this region would backfire, so some other

means should be devised and economic assistance should be used," a senior Japanese diplomat in Manila said last week.

"We can play a major role in enhancing economic stability and progress in the Philippines - the US can concentrate on building its (Manila's) defence capability against the (20-year long communist) insurgency."

There is more behind Tokyo's reluctance to take a more direct military role than a fear of rekindling memories of Japanese aggression in the region. The Japanese constitution and public opinion remain firmly against development of an independent military power.

Tokyo views the mini-Marshall plan as an exercise in co-ordinating aid which Japanese officials say the World Bank and the Paris Club of creditors have failed to do. Japan, which overtook the US as the Philippines' largest aid

donor in 1986, recognises that stability in a land along its most sensitive shipping routes is vital to its continued economic success.

On the other hand, Japanese officials say that should the US pull out of the plan, Japan will not assume the lead and the programme will die. The only reason the Bush administration is likely to drop the scheme is if the Philippines closes its bases. Senator Richard Lugar, one of mini-Marshall's chief US supporters, obliquely confirmed the linkage last week when he said potential donors see new aid and continued stable defence relations between Manila and Washington as separate issues that tend to be viewed together.

Mr Reagan's \$650m aid proposal seems generous given US budget constraints. Negotiations will start soon on a renewal of the bases agreement

beyond 1991. Last October the Reagan administration agreed to try to persuade Congress to appropriate \$451m in compensation for use of the bases. The \$200m would be the first US contribution to what Manila would like to be a five year, \$10bn mini-Marshall plan.

There is a long way to go. Japan and the US, the two largest participants among the 18 countries that have so far expressed interest, have held only one preliminary meeting in Hawaii last year. Diplomats say they would not want to start serious discussions until there was a successful outcome from now stalled talks with the International Monetary Fund on a standby facility and Paris Club negotiations are in sight.

Fixated by historic relations with the US, 9,000 miles to the west, few Filipinos focus on how Japan, 500 miles to the north, is increasingly involved in the country's future.

## Pakistan gets ready for further influx of Afghan refugees

By Christina Lamb in Peshawar

PAKISTAN is making plans for a huge new influx of refugees from Afghanistan. Authorities believe that once the withdrawal of Soviet troops is complete, fighting will escalate, particularly around big towns such as Jalalabad where Mujahideen have been waiting for the Soviet forces to leave before attacking.

The new influx comes at a time when per capita aid to the estimated 3m refugees inside Pakistan has been slashed. Mr Saeed Akhtar, the Commissioner for Refugees, complains "emphasis has very much shifted from assistance to refugees in camps to reconstruction inside Afghanistan". Aid to the camps has been cut so much that the foodbasket which comprised wheat, sugar, edible oil, skimmed milk and tea now contains only wheat and oil.

According to Mr Akhtar new camps have been set up in Kohat in the Frontier Province, which already plays host to most of the refugees. Since the Soviet withdrawal began in May only 100 families have returned home while more than 20,000 have arrived in Pakistan. Most of these have not been registered and are thus not entitled to rations. Mr Akhtar admits: "It's now got to the stage where almost every unregistered family is hosting a registered family."

Registration has always been

a controversial issue. In order to register, refugees must be card-carrying members of one of the seven resistance parties. Many refugees claim they were told they could register immediately if they joined the radical Hezbi Islami led by Mr Gulbuddin Hekmatyar favoured by Pakistan's late President Zia, while members of moderate parties may have to wait a year.

In a survey of camps near Peshawar most refugees registered in the last year were Hezbi members or had bribed camp officials around \$100, an impossible amount of money for a family which left Afghanistan with only the clothes on their backs.

Mr Akhtar explains that registration is now impossible in camps in border areas such as Peshawar, Kurram and Bajaur agency which are overcrowded to such an extent that Kurram there are three refugees for every one local. However, refugees elect to remain unregistered in these areas than go to camps further from the border, so that the male members have easy access to Afghanistan where they will spend much of their time fighting; they also prefer to stay close to Peshawar where some work is available.

Up till now relations between refugees and locals have been remarkably good but once the Soviet forces have

gone many Pakistanis expect their Afghan brothers to return, and tension is already mounting.

"This is one of the few places in the world where no refugee is behind barbed wire but they have stripped our forests and land pasture and now people are praying they will go. While they are here we will continue to suffer terrorist activities and now every time there is a bomb thousands come out on the streets in protest," Mr Akhtar said.

Most refugee families have at least two members engaged in the war and the camps are well armed with everything from Kalashnikovs to anti-aircraft guns. Mr Aftab Sherpao, of the Frontier Province, fears protracted fighting in Afghanistan could spread into Pakistan. "If they start fighting among themselves it will be difficult this side when they are so well armed. A bloodbath in Pakistan cannot be ruled out."

Mr Akhtar says if more refugees appear tension between them and locals in Peshawar, squeezed out of employment by Afghans ready to accept a lower wage, will be unbearable. "Up till now we have not forced them to move elsewhere but this time we have 350 trucks ready at the border post of Torkham and they will have no choice but to go to the camp at Kohat."

TSB says yes to Gwent

In September, TSB Trust Company opened their new operation in Gwent. "Moving our General Insurance Services Division to Newport was not only a sound business decision, but a good investment for the future," says James Bradford, Divisional Manager.

"We chose Gwent because it met all the criteria we laid down - a superb communications network, a skilled, adaptable workforce and an enjoyable way of life. The financial assistance was a valuable additional bonus."

TSB Trust Company is just one of many businesses which have successfully made the Gwent Connection. To find out more, ring the Gwent Industrial Development Team on 0633 838667 for a free and confidential consultancy service. Or write to Gordon Probert, County Planning Officer, Gwent County Council, County Hall, Cwmbran, Gwent, NP44 2XF.

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December 1988



AMERICAN NEWS

Bush officials learn language of tax 'rises'

By Peter Riddell in Washington

AN elaborate, and deliberately confusing, exercise in semantics has started in Washington as the incoming Bush administration and Congress begin discussions on how to reconcile the need to reduce the Budget deficit with the President-elect's much-repeated pledge "read my lips, no new taxes".

committee that other revenue increases that might be defined as something other than a tax increase include: ending the deduction for interest incurred on certain types of borrowings; taxing currently tax-free fringe benefits provided by employers; taxing more of the social security benefits paid to upper-income recipients; imposing a tax on imported oil; and extending the expiring 3 per cent excise tax on telephone service.

Argentina extends prices plan

By Janette Staibus in Buenos Aires

ARGENTINA'S government has reached an agreement with private business organisations to extend the "Plan Primavera" economic measures until the end of June.

Jamaica to vote on February 9

By Carole James in Kingston

AFTER several months of speculation, Mr Edward Seaga, the Jamaican Prime Minister, has called a general election for February 9. He is hoping to win an unprecedented third consecutive term.

Canada eyes market for tritium exports

By David Owen in Toronto

CANADA is pondering whether to take advantage of a potentially lucrative export opportunity which has opened up partly as a result of a shake-up in the US nuclear industry.

River factory in South Carolina, which was the only US tritium-producing facility. This has coincided with the opening by Ontario Hydro, the Canadian provincial utility, of a tritium extraction plant on the outskirts of Toronto.

Perez picks key Cabinet ministers

By Joe Mann in Caracas

VENEZUELA'S President-elect, Mr Carlos Andres Perez, has named his key Cabinet members to be installed when he takes office on February 2.

Sarney's plan aims at currency credibility

But the Brazilian government's abilities are also under examination, says Ivo Dawday

BRAZIL'S latest emergency economic package - the so-called Summer Plan - attempts, like all its ill-fated predecessors, to revive the idea that money can retain its value.

time Brazil has dared to outlaw the long-established indexation process. Yesterday, initial reaction to the Summer Plan appeared cautiously favourable.

will inevitably increase. This redoubles the need for financial stringency elsewhere. While promising to act tough on its own accounts, however, the Government has been intelligent enough to allow flexibility to the private sector.

Public sector workers appear to face a freeze, however, as the Government attempts to rein in its pay bill. Beyond the measures on de-indexation and the squeeze on credit and public sector spending, many elements in the package appear to sceptics to be related more to political presentation than to producing substantial savings.

While the mood in Brazil appeared more optimistic yesterday, a defeatist element remains. One newspaper reported that an independent economist, involved in formulating the plan, was asked by a Finance Ministry official what he, personally, should do with his savings.

The first general test of Brasilia's determination comes tomorrow when the markets reopen

box of economic tricks are almost more important as symbols than as measures - the closing of ministries, for example, or the creation of the New Cruzado by disposing of three zeros, and even, arguably, the price freeze itself.

after two officially imposed bank holidays. With the formal abandonment of the inflation-linked OTN - a government paper used by business as a currency - the Central Bank will have to raise real interest rates sharply to avoid a flight of capital into non-cruzado assets.

Public sector workers appear to face a freeze, however, as the Government attempts to rein in its pay bill. Beyond the measures on de-indexation and the squeeze on credit and public sector spending, many elements in the package appear to sceptics to be related more to political presentation than to producing substantial savings.

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WORLD TRADE NEWS

### US group wins \$550m Saudi army contract

By Finn Barre in Riyadh

FMC, the US manufacturer of military equipment, has beaten British, French, and Brazilian competition to secure a \$550m (€306m) contract to supply the Saudi Arabian army with 200 Bradley infantry fighting vehicles.

The closest competitor to the Bradley was the Warrior vehicle produced by the UK's GKN. It is thought that the Saudi government decided to buy the American vehicle in part as a consolation for its award of two major deals for the purchase of fighter aircraft to Britain.

In a separate development, Racal, the British telecommunications manufacturer, has signed a deal worth hundreds of millions of dollars to supply military tactical radio kits for Saudi manufacture. The kits are to be supplied to the Advanced Electronics Company (AEC), one of the companies established under a Saudi-US offset investment programme.

AEC will first build the radios from kits, but later an increasing percentage of each radio will be produced locally. The value of the contract has not been officially disclosed, but industry reports say it is worth between \$300m and \$500m.

The next major arms purchases facing the Saudis are for armoured cars for the Saudi National Guard, and new battle tanks for the army.

The competitors for the tank deal are the American M-1 Abrams, the British Challenger, the French AMX-40, and the Brazilian Engesa Osa-rio. The Saudis wanted the West German Leopard-2, but Mr Hans-Dietrich Genscher, the German Foreign Minister, vetoed the proposal.

### Poland clinches aircraft financing

By Norma Cohen

POLAND'S state-owned airline, Lot, is raising \$180m (€88.5m) from a group of Western commercial banks, the country's first long-term loan from the private sector since 1980.

The loan will be used to finance Poland's first-ever purchase of Western aircraft, three Boeing 767s especially designed for long-range travel.

Poland was said to be particularly anxious to upgrade the quality of its fleet, which until now, has consisted solely of Soviet-built aircraft.

However, these have proved unable to compete with US-made aircraft offering non-stop service from New York to Warsaw, and the Polish company has been losing market share. The flow of visitors from the West provides an important source of badly-needed foreign exchange in Poland.

But bankers cautioned against viewing the loan as a sign that Poland is about to return to the voluntary credit markets for fresh funds.

Significantly, banks will avoid classifying the loan as

Polish risk on their balance sheets by using a complex financing arrangement requiring insurance cover obtained through Lloyd's of London insurance syndicates.

This allows banks to avoid regulators' requirements that they set aside reserves against the debts. The technique has been used for several previous aircraft financings, including a loan in 1987 to Schenker Airways for the purchase of three Boeings.

Terms of the loan require Lot to establish an offshore subsidiary company, which will be the formal owner of the aircraft, and it, in turn, will lease the aircraft to Lot.

The offshore company has obtained an insurance policy protecting the lenders against their inability to repossess the aircraft if Lot does not repay the loan. While aircraft may be easily repossessed after a flight abroad, taking possession of them within Poland would be virtually impossible.

Because insurance syndicates are unwilling to provide

such a policy for longer than three years - Lot's financing is a 12-year term loan - the loan is deemed to be in default if the policy cannot be renewed.

The loan carries a margin of 1 per cent over London interbank offered rates, well above that on most aircraft financing. Citicorp has been awarded the mandate to arrange the loan.

In 1987 Poland rescheduled its roughly \$55bn in external debts, including over \$9bn in loans to commercial banks.

● AVIATION officials from China and Britain yesterday began talks on air links with services to Hong Kong believed high on the agenda. Reuter reports from Peking.

A British embassy official said that the two sides held the first of four days of talks in the Chinese capital and that Britain was "looking for expanded opportunities for both sides."

He declined to give other details. Airline officials in Hong

Kong have long complained that China's national carrier, the Civil Aviation Administration of China (CAAC) has too big a share of the market between Chinese cities and the British colony.

Industry officials say China wants to be able to pick up passengers in Hong Kong en route to Britain, a right it is now denied.

British government officials were joined by representatives of Hong Kong's Cathay Pacific Airways, Hong Kong Dragon Air and British Airways while the Chinese team included officials from CAAC.

China last met to discuss air services in June 1987.

● STERLING AIRWAYS of Denmark has ordered three Boeing 757s. The deal is worth \$150m and delivery will start in June 1990. All the aircraft will be powered by Rolls-Royce RB211-535E4 engines.

The Copenhagen-based carrier will operate the 757s with 219 seats in an all-economy configuration.

### Indonesian bank in Vietnamese venture

Vietnam plans a joint venture with an Indonesian bank based in West Germany in April to attract foreign investment and help revive the economy, a senior banking official said yesterday. Reuter reports from Ho Chi Minh City.

Mr Tran Anh Tien, vice-director of the Bank for Industry and Trade, said his bank had signed an agreement last month with the Summa Handelsbank AG of Dusseldorf, West Germany.

The joint venture bank, to be called Indovina Bank, would be the first such enterprise established in Vietnam.

It was made possible by a liberal foreign investment code passed a year ago aimed at opening the stagnant economy to non-communist investors as part of a reform programme easing tight central controls.

Formal approval for the venture is still awaited from the Ministry for Foreign Economic Relations in Hanoi.

Mr Tien said informal agree-

ments had already been given and premises were already being prepared for Indovina, whose headquarters will be in Ho Chi Minh City.

The prescribed capital of the new bank will be \$10m, with the Indonesian partner putting up \$8m. The contract foresees the start of the venture as at least 30 years.

According to the agreement, no corporate income tax will be paid in the first two years, and 10 per cent in the three succeeding years.

There will be a 5 per cent tax on repatriated profit but other Vietnamese taxes will be waived.

The Vietnamese government will guarantee repatriation of profits, and office and other equipment can be imported for the bank duty free.

The Bank for Industry and Trade was set up in October, 1987, as the first bank run on commercial lines since the communist takeover of South Vietnam in 1975.

It is the only bank in the country apart from the state bank.

Its main function has been to raise capital through bonds and deposits for short-term loans to finance trade and low-level production.

Mr Tien said it was the first phase of a new approach to banking eventually involving more commercial banks lending for bigger investments.

"So far all big investment is still done through the state bank. This is part of a learning process, to get experience to expand," he said.

### China buys jets from McDonnell

MCDONNELL DOUGLAS of the US has signed a contract to sell five of its new MD-11 jet aircraft to the Civil Aviation Administration of China (CAAC) for about \$500m. McDonnell Douglas official said yesterday. AP-DJ reports from Hong Kong.

Mr Peter Chang, the aircraft maker's director of business development for China, said that the sale was the first phase of a larger package still being negotiated with CAAC.

During its next five-year plan from 1990-1995, CAAC is planning its largest fleet expansion ever, Mr Chang said. McDonnell Douglas co-produces the twin-engine MD-82 jet with China in Shanghai, and Mr Chang said that the joint venture had helped the company win the MD-11 aircraft sale.

Four of the MD-11s CAAC will buy are passenger jets and the fifth is a cargo aircraft. The first two wide-bodied, long-range jets will be delivered in the summer of 1990, making CAAC one of the first airlines to receive the aircraft.

### Gatt to examine complaint against US

By William Duffin in Geneva

THE GENERAL Agreement on Tariffs and Trade (Gatt) is to investigate Sweden's complaint against US anti-dumping duties on imports of stainless steel pipes and tubes.

Gatt's anti-dumping committee yesterday agreed at a special session to a Swedish request that it appoint a dispute panel.

Sweden claims that the 28.45 per cent extra duty applied in

1987 by the US to imports of some 5,000 tonnes a year of Swedish stainless pipes and tubes is incompatible with the Gatt anti-dumping code.

The duty was slipped on the products of Sandvik AB after six US special steel producers had complained that their business was being injured by dumped imports from Swedish companies.

The Swedes claim that an investigation by the US Inter-

national Trade Commission failed to show any significant increase in dumped imports or any significant price undercutting.

A further point in the Swedish case is that the FTC did not take into account the wide fluctuations in exchange rates between 1984 and the middle of 1987 when comparing Sandvik's export prices to West German prices.

The Government's decision comes in a report by a shipbuilding industry committee, which included chief executives of all the companies as well as high ranking civil servants. They agreed that the Government should give more aid but differed considerably on the ways to bring the loss-making industry on a firmer footing.

The companies wanted the state to invest FM250m (€38m) equalling 20 per cent of the sharecapital in the new company, which would be based on the Wartsila Marine, currently Finland's leading shipbuilding company owned by Wartsila (70 per cent) and Valmet (30 per cent). Rauma-Repola and Halliainen would invest FM300m-FM400m between them, sharing an equity stake of about 30 per cent.

Alternatively, the companies sought a FM500m government loan, FM300m of which could be written off against future losses. This should be coupled with increased guarantees, various tax concessions in the merger, and subsidies for research and development.

The Trade and Industry Ministry, however, has refused to make an equity investment. It also expressed reservations about a loan tied to future results. Direct subsidies, said Mr Ilkka Suominen, the Trade and Industry Minister, would have to be considered case by case, in the light of official EC subsidies of 28 per cent to shipyards which compete directly with Finland.

### Arab airlines plan leasing company

ARAB airlines and banks plan an aircraft purchasing and leasing company to meet Arab demand for more than 200 planes in the next decade, said Mr Adil Dajani, secretary general of the Arab Air Carriers Organisation (AACO), Reuter reports from Amman.

The proposed Arab Aviation Finance Company would group three Arab financial institutions and 12 Arab airlines.

"We hope to declare the company's birth in April," Mr Dajani said, after representatives of the airlines and banks met in Amman to discuss the project. He said that a study of Arab airlines' fleet require-

ments over the next decade showed they would need at least \$10bn to buy the aircraft.

"You can't go wrong when they [Arab airline companies] will need at least 200 new aircraft in the next 10 to 15 years," Dajani said. "The business is there."

He said he hoped the Bahrain-based scheme, with a projected paid up capital of \$200m, would be very profitable.

US consultancy firm Arthur D Little is expected to present a final study and assessment of the project to a steering committee on February 15.

The steering committee was established in 1987 and consists of Mr Dajani, chairman of the

national carriers of Jordan, Kuwait and Morocco and representatives of the Gulf International Bank, Gulf Investment Company and International Arab Investment Bank.

Mr Dajani said that a suggested ownership structure would give 25 per cent to the three founding funds and 25 per cent to the 12 airlines. The rest of the capital would be raised from markets in participating countries.

The national carriers involved in the project range from Morocco to Kuwait and Sudan to Somalia. The AACO is an Arab League organisation of 15 airlines.

### Boost for Japanese export credit

JAPAN'S Ministry of Finance (MoF) is expected to earmark a 1988-89 supplementary budget of ¥90bn (€714m) to fund trade insurance programmes, a Ministry of International Trade and Industry (MitI) official said, Reuter reports from Tokyo.

MoF has agreed in principle to MitI's request for the additional funds for the year ending March 1989. The money will be put into a special

account to fund export, import, investment, cross-trade and other insurance.

The amount of export insurance deficits paid by MitI has increased dramatically since the onset of the international debt crisis in 1982.

MitI is also pressing MoF to put an extra ¥3.2bn in its general account allocation for 1989-90 to help boost its trade insurance capital, MitI officials said.

MoF is providing MitI with the ¥80bn on the condition that MitI marks up trade insurance premiums by an average 40 per cent from April 1. This would raise MitI's premium income by ¥10bn a year.

MitI wants to boost its trade insurance capital to ¥1,000bn from the current ¥70bn so that it can expand insurance coverage to increase trade flows with debtor nations and so ease their current account burdens.

The complaining parties also suggest that import prices charged by the Far East companies - among them TDK and Sony of Japan, and Sun Electronics of South Korea - undercut Community producers by amounts of between 3.4 per cent and 28.5 per cent.

The impact on EC industry is quantified as a reduction in production from 173m units in 1986 to 151m units the following year, and a drop in capacity utilisation from 86 per cent to 83 per cent between 1984 and 1987, as well as unspecified job and investment consequences.

### Brussels investigates cassette 'dumping'

By Tim Dickson in Brussels

THE European Commission announced yesterday that it has launched an investigation into claims that audio-cassettes and audio-cassette tapes from Japan, South Korea, and Hong Kong are being unfairly dumped in the European market.

News of the latest inquiry, which follows the imposition just before Christmas of stiff anti-dumping duties on video-cassettes and video-tape from South Korea and Hong Kong, will arouse interest in trade circles as much as anything for

the fact that the British-owned territory is again being targeted in a Brussels inquiry.

The opening of the inquiry follows a complaint from European producers represented by the European Council of Chemical Manufacturers' Federation (CECF), which alleges that the dumping margins are "significant."

In the case of Korea and Japan, the domestic prices and the export prices of the products have been compared, while the allegation of dumping against

Hong Kong exporters is based on a comparison of the "constructed value" of the items (cost of production plus a reasonable profit margin) with the price charged for export to the EC.

CECF says EC imports from the three Far East countries rose by 28 per cent from an equivalent of 190.6m audio cassettes in 1984 to 234.5m in 1987. The cumulative increase in their market share was from 66 per cent to 71 per cent over the period.

The complaining parties also

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## Interest rates put brake on retail spending

By Ralph Atkins and Maggie Urry

SIGNS that high British interest rates have begun to hit consumer spending were provided yesterday by official figures showing a dip in retail sales for December.

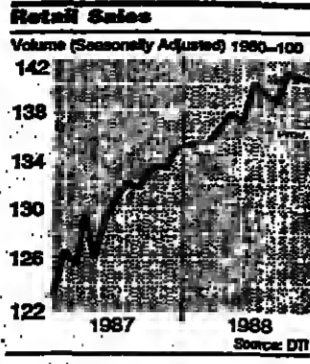
Provisional figures from the Department of Trade and Industry showed that sales volumes dropped by 0.1 per cent after adjustment for normal seasonal variations, the second consecutive monthly fall.

The figures prompted speculation that bank base rates have reached a plateau at 13 per cent, with consumer spending growth starting to slow to more sustainable levels.

Gift-edged securities rose strongly after the announcement, with prices of long-dated stocks closing nearly a point higher. The FTSE 100 share index, also boosted by a strong dollar, ended 9.7 points higher at 1,871.8.

The DTI figures match the results of the Confederation of British Industry/Financial Times distributive trades survey published yesterday. This showed retail sales growth easing in December and retailers gloomy about prospects this month.

However, it will be some time before a trend is firmly established. Recent months' sales volumes have jumped about and the latest



figures could be revised. The Retail Consortium, the trade body which represents retailers, said that though shops were generally pleased with December trading, they were more concerned about what was happening this month as the latest mortgage rate increases came through to consumers.

The provisional index of seasonally adjusted retail sales volumes stood at 140.3 (1980-100) in December, compared with 140.4 in November. In 1988 as a whole, sales volumes were 6.4 per cent higher than in 1987.

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## Dagenham slips into slow lane

Kevin Done looks at the shift of Sierra output from Britain

FORD sought yesterday to allay fears at Dagenham about the implications of moving away production of the Sierra car over the next 18 months to Genk in Belgium. But there can be little doubt that Dagenham is facing a net loss.

Dagenham will remain an assembly site for Ford's small car, the Fiesta, and the company is promising to maintain output of the one model at the present joint output level for both Fiesta and Sierra, around 1,100 cars a day. The small car is a less complex vehicle to build, however, and Dagenham will have lost about 500 jobs from its current 11,000 strong workforce when the transfer of Sierra assembly is completed in the summer of 1990.

By contrast Genk, Ford's production site in Belgium for both Sierra and its best-selling Transit panel van, is to gain up to 2,000 jobs as Ford moves the production of around 100,000 Sierras to the plant.

Clearly the UK, and Dagenham in particular, has been a significant source of recent labour unrest and Ford argued yesterday that Dagenham was still failing to meet the levels of productivity and quality it is achieving at its plants in continental Europe.

In a letter to its employees,

signed by Mr Jan Ubaghe, operations manager for Dagenham body and assembly operations, Ford said yesterday: "Despite major efforts in recent years the necessary improvements have not yet been made and the plant is struggling to meet quality, volume and cost targets comparable to continental plant performance with the complexity of building two separate product lines, Sierra and Fiesta."

If the plant was to have the ability to match continental quality and efficiency the company had to reduce the potential levels of complexity.

This new blow to Dagenham is only the latest in a series of moves which have reduced the importance of a location that was once one of the biggest auto industry complexes in Europe.

In the early post-war years Dagenham, east of London, was a totally integrated site in line with the industry wisdom of the age where the iron ore arrived on the Thames at one gate and finished cars emerged at another. The site had everything from coke ovens, a blast furnace and foundry to the press shops, paint shops and assembly lines.

Dagenham is still an important element in the Ford of

Europe empire, in particular for engine production, including in 1988 an estimated 172,000 1.6 litre diesel engines, 86,000 2.5 litre diesels, and 23,000 diesel units for the Iveco Ford Cargo trucks.

This year it is building up to a production capacity of 340,000 units a year of Ford's new 1.8 litre diesel engine, and production has also started of a new 2 litre DOHC petrol engine, which will begin to appear in Ford's Sierra and Granada models around the middle of the year.

The industry wisdom of concentrating all production of components and finished vehicles at one site changed long ago, however, and Dagenham's relative importance has waned rapidly as Ford has invested in a series of new sites not only in the UK but also in the rest of Europe.

In the UK itself it has established car assembly at Halewood, Merseyside and Transit van production at Southampton. Late last year it unveiled plans for investing £726m at its Bridgend engine plant in South Wales, itself a greenfield site at the beginning of the 1980s.

By the summer of 1991 Ford hopes to start production of a new engine range at Bridgend building up to a maximum out-

put of up to 850,000 engines a year. It will be the largest single investment - in nominal terms - ever undertaken by Ford or any manufacturer in the UK motor industry.

Bridgend is a further example of Ford seeking to concentrate production of single major components or single vehicles at one site, but the philosophy is of little consolation to Dagenham assembly workers.

While Sierra production is concentrated at Genk, however, Dagenham will be only one of three sites for the production of the Fiesta in Spain and Valencia in Spain and Cologne, West Germany.

Mr Allan Gilmour, head of Ford's international automotive operations, makes no secret of the fact that Ford wants to increase its present West European production capacity, but clearly Dagenham does not play any great part in these plans. He rules out the building of a new assembly plant, but says that considerable gains can be made by breaking bottlenecks and simplifying production processes as well as increasing the degree of automation.

The winners for the moment appear to be Genk, Valencia, Cologne and Halewood.

## Car dealers offered volume incentives in market share battle

By John Griffiths

THE UK's three biggest car makers, anxious to make a "fast start" in a year when sales are expected to decline, have begun offering volume-related financial incentives to their dealers.

Such a practice has not been seen since the height of the retail "car wars" in the mid-1980s.

Vauxhall, Ford and Rover dealers are being given bonuses up to £300 per car on some models for meeting or exceeding sales targets.

Like many other franchise holders, they are already offering customers manufacturer-backed cheap finance schemes for periods up to four years - less than four months after market leader Ford had dropped them saying it could no longer afford them.

The resurrection of such tactics, against a background of the UK's higher interest rates and other market-depressing factors, is causing stirrings of concern that unless restrained it could lead to a return of the disorderly marketing conditions which contributed heavily to Vauxhall's and Rover's losses, and Ford's sharply reduced profits, in the early and mid-1980s.

Ford, the UK market leader which saw its share of UK sales last year fall to 26.35 per cent from 26.81 per cent in 1987, is offering its dealers up to £300 per car until the end of March for meeting volume sales targets on the current Fiesta model, and up to £200 on Escorts and Orion.

The company maintains that it is primarily responding to a "fast start" campaign begun by Vauxhall on January 1. Under this, dealers are being offered a number of incentives, principal among which is up to £300 for meeting volume sales targets on the Nova hatchback. This deal lasts until January 31.

At the same time, however, Ford is known also to be keen to return its own market share to closer to the level of 30 per cent which it attained during most years in the early and mid-1980s.

Vauxhall, meanwhile, has sold its more than 600 dealers that with the new model Cavalier, plus other new models to

be launched later this year, that it expects them to increase the company's market share to at least 16 per cent this year.

This would represent a rise of some 2.3 percentage points over last year and would require dealers to sell more than 4,000 extra cars this year even if, as many expect, the market falls back to the 2m mark or below this year, after reaching a record 2.2m units in 1988.

The competitive screw is being further tightened by the Rover Group, which is now part of British Aerospace.

Encouraged last year by having halted the long decline in its UK market share, the company is also offering dealers volume-related incentives of up to £300 on some of its models.

With even BMW and Audi offering small discounts in the executive car sector, the scene is being set for a highly competitive sales year.

These promotional schemes are more selective than those of the mid-1980s.

These were applied virtually across the volume makers' entire ranges, with some dealers passing on most or all of their official profit margin to customers and relying for their revenue on the incentives schemes.

The latest incentive moves were nevertheless described last night as "premature and unnecessary if they become widespread" by Professor Krish Bhaskar of the Motor Industry Research Unit and a respected industry observer.

Vauxhall's incentive on the Nova model provides dealers with £300 per car for hitting between 51 per cent to 75 per cent of a predetermined sales target, and £300 for reaching 76 per cent of the target and more.

Ford dealers are receiving between £100 and £300 for hitting targets on the soon-to-be-replaced Fiesta, as well as between £200 and £300 on the Escort and Orion.

Rover's incentive schemes include giving its dealers target-related bonuses of up to £300 on each of its Metro models sold until March 31.

## Ford tops fleet sales, loses market share

By John Griffiths

FORD remained the clear leader in the UK's mainstream fleet car market last year, but its share of sales in the sector - comprising supplies to companies operating 25 cars or more - was reduced, mainly as the result of gains by Rover group and Peugeot.

Vauxhall, whose new Cavalier was introduced in the autumn and is still in short supply, also lost ground slightly in terms of market share, even though its unit sales to the fleets were up.

Statistics circulating inside the industry show that Nissan again made only very slow progress in the fleet car market last year, despite the fact that its Rutherford model, built at Washington in north-eastern England, was classified as fully "British" from the beginning of 1988.

	UK FLEET CAR SALES*			
	1988	1987	Market share (%)	Change (% points)
Ford	252,851	267,806	44.81	-4.5
Vauxhall	156,820	131,180	23.98	+2.29
Rover	123,316	90,072	18.88	+1.92
Peugeot	22,738	10,874	3.48	+0.21
Renault	18,133	18,522	2.78	-0.57
Fiat	18,282	8,507	1.57	+0.47
Nissan	8,780	4,783	1.34	+0.17
VW/Audi	8,804	4,783	1.04	+0.17

\* To companies operating fleets of 25 cars or more

With overall company profitability remaining buoyant throughout the year, the share of total new car sales accounted for by company fleets grew by 2.5 percentage points to 23.86 per cent, representing 653,059 units in a record market of 2,203m vehicles.

Ford, which insists that the adverse effects of its two-week strike last spring lasted

throughout the year, saw its share of the sector fall by 4.5 percentage points to 44.81 per cent, or 298,631 cars.

This was still almost double the penetration achieved by Vauxhall, whose 23.98 per cent share represented a drop of 0.18 of a percentage point from 1987.

The biggest gain was made by Rover, which sold 33,244

more cars to the fleets than in the previous year.

Its total of 123,316 units sold represented a share of 18.88 per cent, a rise of 2.29 percentage points on 1987.

Peugeot almost doubled its penetration of the fleet market, albeit from a very low base, helped by improved supply of the British-built 405 saloon model.

Its 22,738 sales accounted for 3.48 per cent of the total, compared with 10,874 sales and 1.97 per cent in 1987.

Nissan sold 8,780 fleet cars, accounting enough for a 1.34 per cent market share; this compares with 4,786 sales and a 0.87 per cent share in 1987.

The company thus remained behind some traditional importers such as Renault, with 2.78 per cent, and Fiat, with 1.67 per cent.

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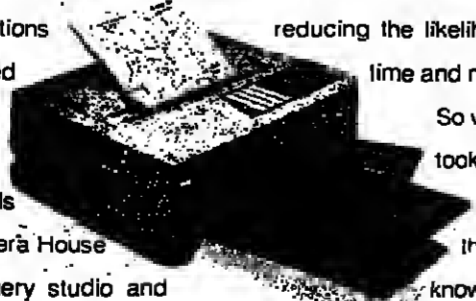
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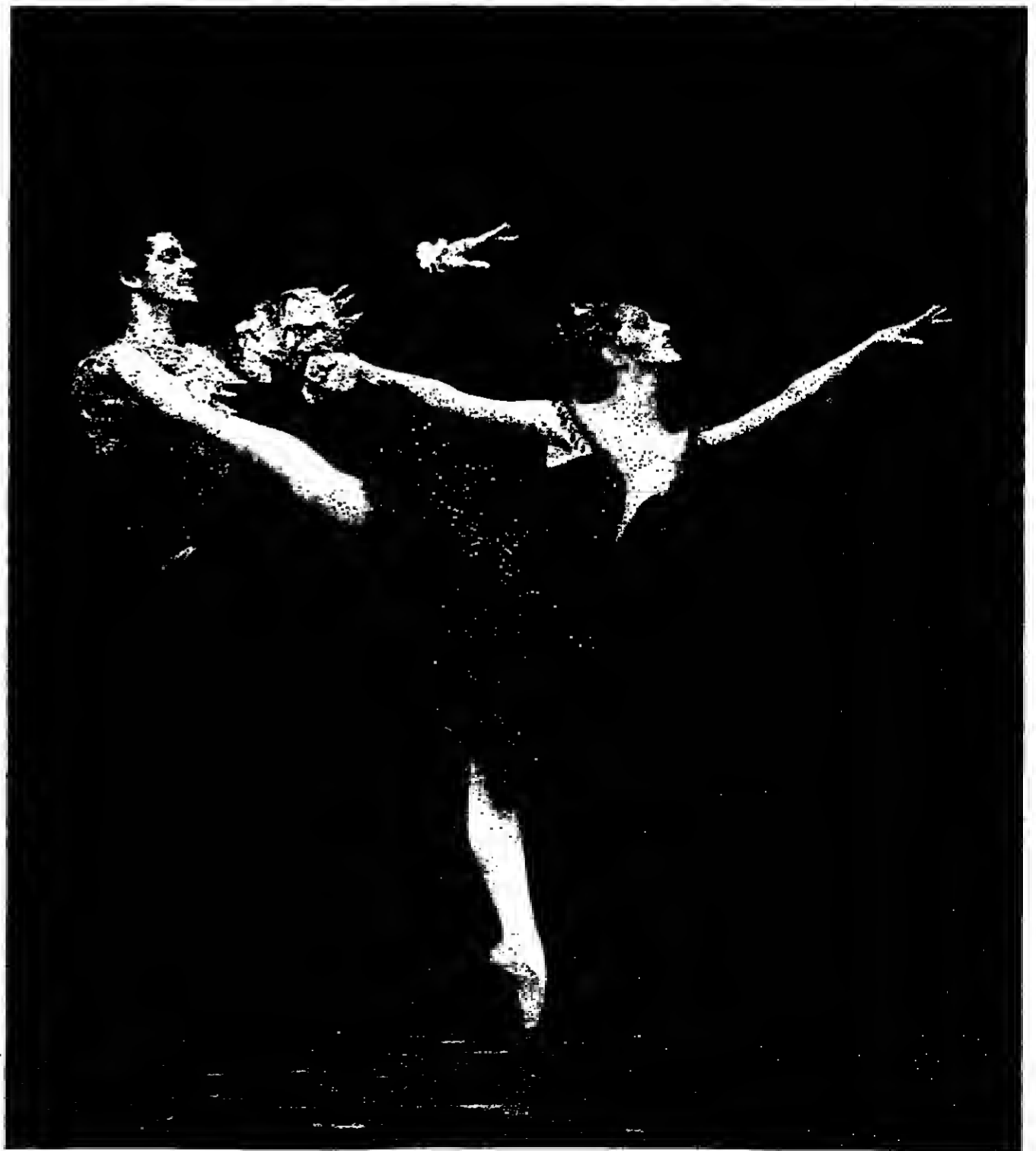
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UK NEWS

Court queries decision not to refer Al Fayed deal

By Raymond Hughes, Law Courts Correspondent

THREE JUDGES expressed puzzlement and concern in the London High Court yesterday over the decision by Lord Young, Trade and Industry Secretary, last November not to refer the acquisition of House of Fraser stores group, which includes the London department store Harrods, by the Al Fayed brothers in 1986 to the Monopolies and Mergers Commission.



Lord Young: decided not to refer House of Fraser bid

Lorho, the international conglomerate headed by Mr Tiny Rowland, is challenging that decision and seeking disclosure of a report into the takeover by the Department of Trade and Industry.

The case is one of some urgency as the statutory period for a monopolies reference expires on January 22.

The judges pointed out that the decision not to refer, for which Lord Young has given no reasons, deprived him of one possible course of action: if the MMC were to find the merger against the public interest he would be able to order divestment - requiring the Al Fayed to sell their House of Fraser shares.

Lord Justice Watkins said the whole purpose of an MMC reference was that "you are putting business affairs into the hands of businessmen - the men best placed to offer advice to the Secretary of State."

Having looked at the composition of the MMC, Lord Justice Watkins added, he found them "a very impressive lot."

Why not go to them? he asked. Mr Justice McCowan said he was troubled by Lord Young having precluded himself from exercising the divestment option. Also, the judge suggested, given the absence of reasons, "is not the court

driven to the conclusion that he gives no reasons because he has no good reasons?"

Lord Justice Mann also said Lord Young was denying himself the divestment option.

The three judges were reacting to the defence by Mr John Mummery, representing Lord Young, of the minister's decision not to refer. The decision was made in spite of the fact that his inspectors' report into the acquisition revealed previously undisclosed material facts that had prompted Lord Young to pass the report to the Serious Fraud Office with a view to possible prosecution.

The court will give judgment today on challenges by Lorho to that decision and also to Lord Young's decision not to publish the report until the

Serious Fraud Office has completed its investigation.

Whatever their ruling, the case is expected to go to the Court of Appeal tomorrow, with a view to getting a final judicial ruling before Sunday, when the statutory period for a monopolies reference expires.

Mr Mummery argued that Lord Young had no duty to give reasons for not making a reference to the MMC, nor, he said, was there a practice of giving reasons.

He said divestment was not the only, or possibly even the best, way of dealing with such a matter. Others were prosecution, if criminal offences had been committed, or disqualification for up to 15 years from holding office as a director of any company.

Not every case in which a public interest question arose had to be referred, Lord Young was entitled to decide how the public interest would best be served, and to decide that no purpose would be served by a reference, Mr Mummery said.

He said Lord Young had had "masses" of material on which to make his decision: the inspectors' report of their 15-month investigation; the recommendation against a reference by Sir Gordon Borrie, Director General of Fair Trading; and representations from Lorho.

Mr David Oliver, representing House of Fraser, said Lord Young had been told that the inspectors had vastly exceeded their investigative powers, that their report was therefore privileged, and that Lord Young could not publish it.

Lord Justice Mann asked: "Without knowing what was in it you told the Secretary of State he would publish at his peril?" Mr Oliver: "Yes, certainly."

IRA pub bomb case referred for appeal

By Alan Pike, Social Affairs Correspondent

THE CONVICTIONS of four people arising from the IRA pub bombings at Guildford, south of London, and Woolwich in the capital's south east, 1974 are to be referred to the Court of Appeal for the second time.

Seven people died and 88 were injured in the attacks, in October and November 1984.

Mr Douglas Hurd, Home Secretary, announced his decision to refer the cases back to the Court of Appeal in a written reply to a question in the House of Commons yesterday, after an investigation by Avon and Somerset police which he ordered in 1987.

Ms Carol Richardson, Mr Paddy Armstrong, Mr Paul Hill and Mr Gerard Conlon were convicted of murder after explosions in two Guildford public houses frequented by military personnel in which five people died. Mr Armstrong and Mr Hill were also convicted of the Woolwich bombing at another pub used by servicemen and women.

There has recently been a renewed campaign for the convictions to be reconsidered by the Court of Appeal. This has been supported by such personalities as Cardinal Basil Hume, Roman Catholic Archbishop of Westminster; Dr Robert Baner, Archbishop of Canterbury; former Home Secretary Mr Merlyn Rees and Lord Jenkins, and Law Lords Devlin and Scarman.

Mr Hurd's announcement was welcomed by the Irish Government and Cardinal Tomás Ó'Flaigh, Roman Catholic Primate of All Ireland, said the decision was "the culmination of the efforts of people in Britain and Ireland who have become convinced of the innocence of these people and have been calling for action in their case."

At their trial the Guildford Four, as they have become known, claimed they had confessed to the bombings under duress while in police custody. Members of an IRA gang arrested after a siege at Balcombe Street, London, subsequently claimed that they were responsible for the Guildford and Woolwich bombings.

The first appeal in the pub bombing cases reached the Court of Appeal in October 1977 but was rejected. The Guildford and Woolwich bombings were followed later in November 1974, by the Birmingham pub bombings - the biggest terrorist mass murder in British history in which 21 people died.

In January 1987, the Home Secretary referred the case of six Irishmen convicted of the Birmingham bombings to the Court of Appeal. The court rejected their appeals last year.

At the time of referring the Birmingham case to the Court of Appeal Mr Hurd decided against taking similar action over the Guildford Four. But he ordered a fresh police investigation in August 1987.

Contractors speed up Chunnel drilling

By Andrew Taylor, Construction Correspondent

PROGRESS by British and French contractors digging the Channel tunnel has improved significantly since the autumn when they were criticised by Eurotunnel, the Anglo-French Channel tunnel group, for delaying the project by up to five months.

British contractors before Christmas were close to the rate of progress they will need to sustain if they are to make up the lost time.

French tunnellers also recently achieved their best performance, completing 25 metres of the seaward drive of the service tunnel in a single day. The French tunnellers on the seaward section are averaging between 65m and 70m a week, compared with an average of 17 metres last autumn.

Contractors digging the service tunnel from the British coast completed 190m in the

last full working week before Christmas. They must achieve about 200m a week to return the project to schedule.

Last summer British tunnellers were averaging only about 10m a week.

Eurotunnel and Transmanche Link insist the lost ground can be recovered and that the project will be completed on schedule in May 1993.

Eurotunnel, however, intends to impose financial penalties on Transmanche Link - the Anglo-French consortium contracted to design and build the tunnel - for failing to meet production targets. It has blamed poor management for some delays.

This has angered contractors, who say the postponement of a crucial share issue in 1987 by Eurotunnel meant that work had been delayed.

Rail borer prepares for big scratch

Andrew Taylor examines some benefits of hard-won experience

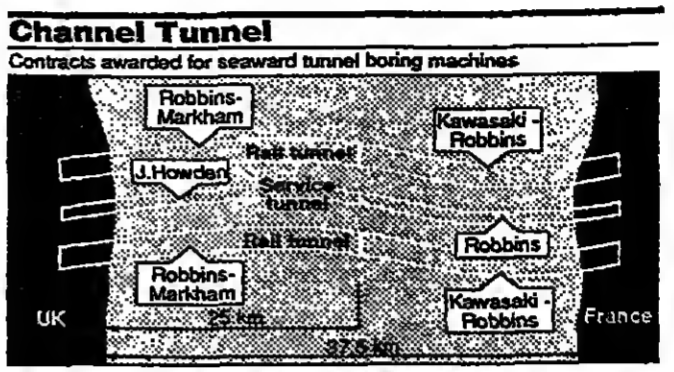
THE 8.36-metre diameter steel cutting head of the tunnel boring machine which will dig the first of two rail tunnels 40 metres under the bed of the Channel is due to start scratching rock, as its American designer puts it, about the end of February.

When it does it will have had the benefit of hard-won experience gained by the contractors digging the service tunnel. This will stretch between the two rail tunnels and provide the first land link between Britain and France since the last ice age.

Delays in digging the service tunnel has meant that the project has been running up to five months behind schedule. Progress on the British side has been restricted to about 4.5km out to sea and more than 500 metres inland and on the French side to about 1,000 metres out to sea and about 1,300 metres inland.

The British and French ends of the 50km service tunnel are due to meet next autumn - a deadline which contractors say can still be achieved.

Some of the delays have been caused by the need to



modify tunnelling equipment to cope with ground conditions which, under the British coast, have been worse than expected.

Robbins-Merkham, the Anglo-American joint venture which manufactured the two tunnel boring machines and which will make the seaward drive from the British coast for the two rail tunnels, has incorporated several design changes as a result of experiences of contractors on the British service tunnel.

So-called trailing fingers which protect machinery from falling rock have been added,

and French contractors say that this has sometimes clogged machinery.

Ground conditions under the French coast, where the chalk is badly fissured and water-logged, were always expected to be very difficult. Compressors used to power vacuum suction equipment which the French are using to lift tunnel lining into place are understood to have suffered badly from corrosion from salt water.

It is crucial that the tunnel boring machines which will dig the main rail tunnels do not suffer similar problems. Delays on the rail tunnels will be much more difficult to recover than on the service tunnel.

Robbins, which has its headquarters near Washington, is a world leader in hard rock tunnelling. It holds the record for high-speed tunnel boring of 127.7 metres a day during the construction of the Oso water supply tunnel in Colorado in 1966.

This compares with the Channel tunnel's best of just over 190 metres a week on the seaward drive of the British service tunnel just before Christmas.

GEC poised to make offer for British Rail Engineering

By Kevin Brown, Transport Correspondent

A HOUSE OF Commons statement confirming the sale of British Rail Engineering to a management and employee buy-out consortium (Mebo) was cancelled at the last minute yesterday after the General Electric Company (GEC) indicated that it was considering an improved offer.

GEC is understood to have approached the Transport Department yesterday morning, by-passing the British Railways Board, which is technically the vendor.

The board announced on Friday that its preferred bidder was the Mebo consortium. This includes Trafalgar House and Asea Brown Boveri, the Swiss/Swedish group which is Europe's biggest railway equipment manufacturer.

Mr Michael Forth, the Transport Minister, was expected to confirm the board's decision in a Commons statement yesterday afternoon. However, the statement was

cancelled without explanation by the Transport Department.

The department would say only that an announcement would be made "as soon as possible." Mr Forth is thought to be ready to give serious consideration to a revised offer from GEC, if the details can be sorted out quickly.

However, he is believed to have been prompted partly by fears that the Government could face criticism from the Commons Public Accounts Committee unless every offer is seen to have been explored thoroughly.

The PAC, which monitors the sale of public assets to the private sector, has criticised the arrangements for some previous privatisations sales, such as British Telecom, on the grounds that they were sold too cheaply.

The GEC offer faces a series of hurdles: ● The Mebo consortium would have to be given an

opportunity to revise its offer.

Both revised offers would have to be reconsidered by the British Railways Board, which is likely to be unwilling to revise its decision.

The board has been negotiating with the Mebo consortium for a year, and is thought to be anxious to complete the sale within a few weeks.

● The acquisition of Brel would give GEC a dominant position in rolling stock production in both the UK and the European Community.

This might be opposed on competition grounds by the Office of Fair Trading and the European Commission.

● The proposed sale to the Mebo consortium is supported by Brel's 8,000 workers, the railway trade unions and the Labour Party, all of which would oppose a takeover by GEC.

Takeover appeals, Page 19

Foreign groups 'take 25% of City space'

By Paul Cheeseright, Property Correspondent

MORE THAN a quarter of the office space leased in central London in the last two years has been taken by overseas companies, said a report yesterday.

Edward Erdman, surveyors, following a survey of 100 overseas companies with premises in London, said that 40 per cent of the companies planned to expand in the next five years. They are likely to need 30 per cent more space than at present.

Analysis of office lets by Edward Erdman revealed that overseas companies took 1.8m square feet of the 6.1m sq ft of space leased in Central London in the year to June 1987 and 2m sq ft out of 7.5m sq ft leased

in the year to June 1988. The highest demand has come from financial companies and from companies setting up an overseas headquarters. And they have not been very sensitive about the costs involved.

The surveyor finds that for many international companies cost is less important than location and the strength of the expensive ends of the market should be underpinned. This flies in the face of widespread worries in the property industry that the current building boom in the City of London, allied to developments under construction or planned in areas like London Docklands and Kings Cross, could cause hit rental growth.

Table with I.G. INDEX LTD, FT 30, FTSE 100, WALL STREET, and other market data.

Table titled SPONSORED SECURITIES with columns for High/Low, Company, Price, Change, etc.

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LAW

# Injunction freezes mortgage benefit

**BANK MELLAT v KAZMI**  
 Court of Appeal (Lord Justice Purchas, Lord Justice Nourse and Lord Justice Stuart-Smith)  
 December 31 1988

WHERE a defendant's assets have been frozen by Mareva injunction, the court may subsequently order that sums owed to him by the Crown shall be paid into court or, preferably, into a frozen bank account, if it is probable he would deal with them in breach of the injunction.

The Court of Appeal so held when allowing an appeal by the plaintiff, Bank Mellat, from a decision by Sir Neil Lawson sitting as a Queen's Bench judge, ordering that supplementary benefit arrears be paid to defendant, Mr Sibtal Hassan Kazmi.

LORD JUSTICE NOURSE said that Mr Kazmi was an internal auditor with the bank and had an employees' mortgage on his house. In July 1981 he was arrested on charges of obtaining bank monies by deception.

On July 13 1981 the writ in the present action was issued against Mr Kazmi, claiming damages for fraud and conversion. On the same day the bank obtained Mareva relief.

On July 29 a consent order was made containing that relief, restraining Mr Kazmi from dealing with assets within the jurisdiction and in particular with sums in bank accounts particularised in a schedule to the order.

The injunction was still running against Mr Kazmi. He had never applied for a modification to allow defrayment of living expenses.

In March 1983 Mr Kazmi was convicted on three counts of obtaining monies by deception, and received concurrent three-year prison sentences.

Judgment in the present action was subsequently entered against him for £36,681 damages plus costs.

Extensive realisations were made by the bank, including the sale of Mr Kazmi's house. It claimed that the amount outstanding was about £61,400 and that a further £52,320 was owing to it on Mr Kazmi's loan account.

Between 1981 and 1984 Mr Kazmi claimed supplementary benefit in respect of mortgage interest. On November 16 1987 an adjudication officer determined that he was entitled to an aggregate of £9,480.

The effect of the determination was to render the Crown Mr Kazmi's debtor for that amount. It was also believed that a further £2,000 might become due after further calculations.

The bank maintained that payment to Mr Kazmi direct might aid or abet breach of the injunction, and thus constitute a contempt of court by the Secretary of State. It requested that payment should be made into one of the bank accounts particularised in the consent order, none of which was maintained with the plaintiff bank.

Mr Kazmi held that payment should be made to him direct. He indicated that if that could

not be done he would withdraw the claim altogether.

The Secretary of State intervened in the proceedings for the purpose of being given directions as to whom payment should be made. On April 20 1988 Sir Neil Lawson ordered that all arrears should be paid direct to Mr Kazmi or his order. The bank now appealed.

Mere notice of the existence of a Mareva injunction could not render it a contempt of court for a third party to make over an asset to the defendant direct. Otherwise it might be impossible, for example, for a debtor to pay even the most trivial sum without seeking directions of the court.

A distinction must be drawn between notice of the injunction direct. Otherwise it might be impossible, for example, for a debtor to pay even the most trivial sum without seeking directions of the court.

It was only in the latter case that the third party could be guilty of contempt of court.

It was evident from a letter of December 10 1987 from Mr Kazmi to the Department's solicitor, that he resolved to prevent the money getting into the hands of the bank at any cost. That demonstrated a probability that he would, if he could, dispose of it in breach of the injunction. The Secretary of State's decision to seek the directions of the court was entirely appropriate.

If the debtor had notice of a probability that the money would, if paid to the defendant direct, be disposed of in breach of the injunction, so had the court. And the court had no choice, nor any inclination, except to come to the aid of its previous order. It must take some course which would effectively subject the money to the operation of the Mareva injunction.

On a conventional approach the correct course might be to order it to be paid into court. But in a case where there was already a bank account whose balance from time to time was frozen by the injunction, it was preferable in practice and unobjectionable in theory, for it to be paid into that account.

Applying those general considerations to the facts of the case, there was no doubt that, unless prevented by the fact that the debtor was the Secretary of State for Social Services, the court ought to order that the sums be paid into one of the particularised independent accounts.

The question was whether legislation prevented the court from taking that course.

Section 25(4) of the Crown Proceedings Act 1947 provided that no "attachment or process in the nature thereof shall be issued out of any court for enforcing payment by the Crown."

Also, section 16(1) of the Supplementary Benefits Act 1976 as amended by the Social Security Act 1980 provided that "Every assignment of, or charge on, any supplementary benefit, and every agreement to assign or charge any such benefit, shall be void."

Miss Williamson for the bank submitted that an order for payment into a particular-

ised bank account would not offend either section 25(4) of the 1947 Act, or section 16(1) of the 1976 Act.

For Mr Kazmi it was submitted that the order sought by the bank was a process in the nature of an attachment within section 25(4).

Whether or not that submission was correct, the order sought was not one "for enforcing payment by the Crown." The Crown was not being forced to pay the arrears.

As to section 16(1), a Mareva injunction, like any injunction, operated only *in personam*, and created no assignment of or charge on the assets in respect of which it was granted, nor any agreement to assign or charge those assets.

Had it thus not been for the Court of Appeal decision in *Walker v Walker* [1982] Fam 68 which was concerned with section 203 of the Army Act 1955, Miss Williamson's submission that the order sought by the bank would not offend section 16(1) could have been accepted without more ado.

Section 203(1) of the 1955 Act, which was to the same effect as section 16(1) of the 1976 Act, provided that every assignment of or charge on any military grant was void. Subsection (2) provided that no court order should be made to restrain a person from receiving anything which he was precluded from assigning and to direct payment to another.

The *Walker* decision was to the effect that an order for payment into court of an army resettlement grant pending hearing of a wife's application for ancillary relief in matrimonial proceedings, offended not only section 203(2), but also subsection (1).

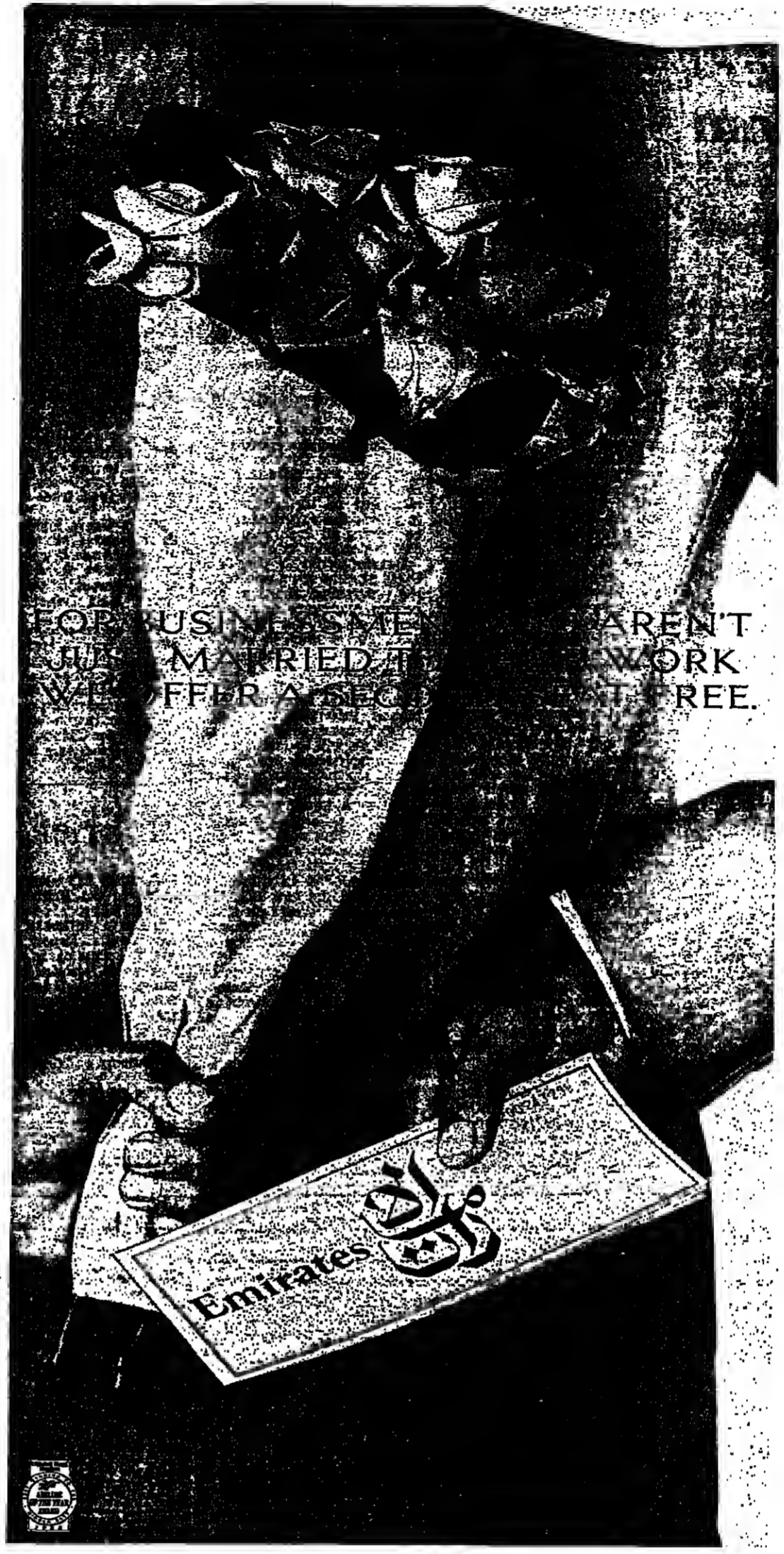
It was submitted for Mr Kazmi that the order sought by the bank would likewise offend. The court ought not to accede to that submission for the following reasons:

First, the view in *Walker* was based on the belief that the only reason for an order for payment into court was to circumvent the prohibition in section 203(1). The same could not be said of the order proposed in the present case.

Second, the court could not disregard the proposition, established in principle and on authority, that a Mareva injunction did not create any assignment of or charge on the assets in respect of which it was granted, nor any agreement to assign or charge those assets.

Third, and perhaps most important, if the money were to be paid to Mr Kazmi direct there would be no offence to section 16(1), but he would come under an immediate obligation to preserve it, by virtue of an injunction already in force. The appeal should be allowed. Lord Justice Purchas and Lord Justice Stuart-Smith agreed.

For the bank: Hazel Williamson QC (Stephenson Harwood)  
 For the Secretary of State: John Mummary (DBSS solicitor)  
 Mr Kazmi in person  
 Rachel Davies



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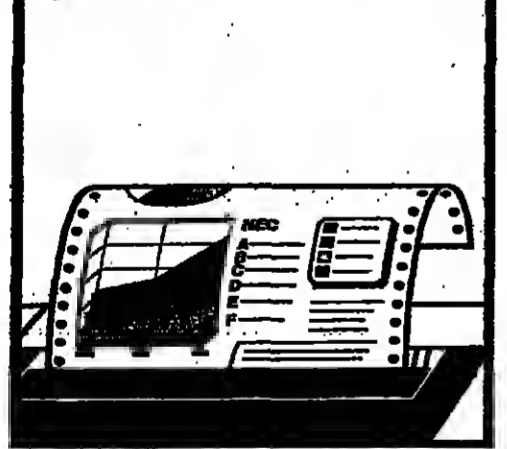
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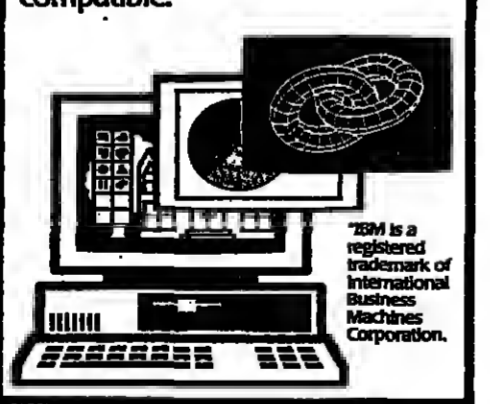
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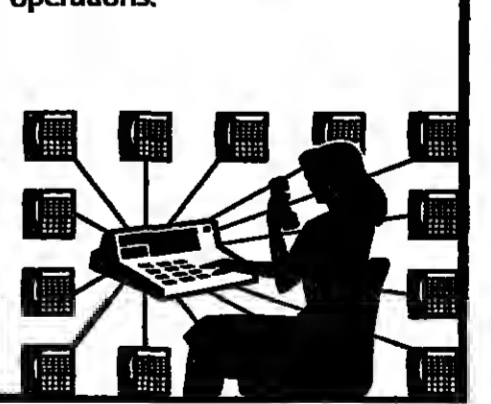
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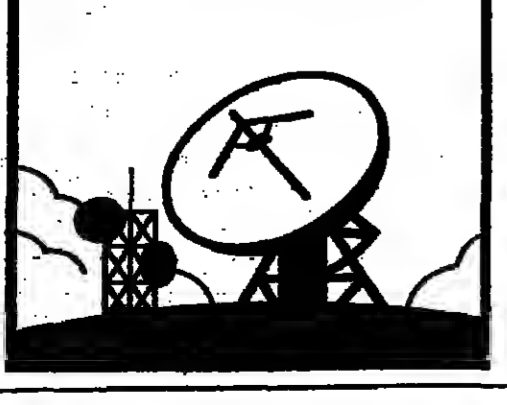
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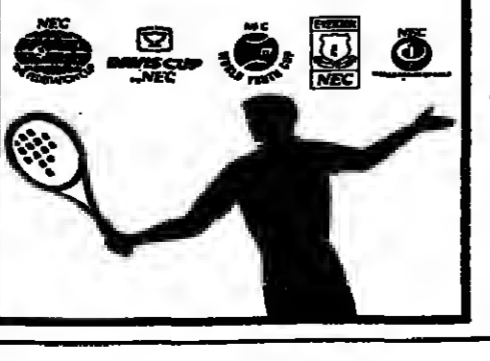
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MANAGEMENT: The Growing Business

EC Directorate

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Antonio Cardoso e Cunha: No hospital for sick enterprises

Another approach to the problem of identifying transnational partners was pioneered with the Europartennariat initiative in the Irish Republic last year...

As for the specific SME services pioneered by Brussels, Mayhew points to the Euro-Info centres now established in 39 locations throughout the Community...

Why accountants need to catch up with moving goal-posts

Richard Waters reports on the long-term strategy of two medium-sized firms

A huge hurdle stands in the way of accountancy partnerships that aspire to grow. At some stage they are forced to make a significant investment to turn themselves into multi-service firms...

Peter Phillips, senior partner of BBL, says that considerable investment followed the 1985 merger. The new firm invested in developing new services and began to market its "products" for the first time...

This was how Ball Baker Leake, a 19-partner London firm, analysed its market. Its answer: to throw in its lot with a larger firm before the carpet was dragged from under its feet...

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Private U.K. Company in a specialist area of footwear manufacture offers additional £250,000 equity capital for continued expansion...

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Our client is a recently formed and already successful acquiree investor group looking for underperforming manufacturing businesses...

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T/O 3m + and growing fast. Very profitable. Dedicated management team.

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A SUCCESSFUL, PROFITABLE COMPANY, c. £2 MILLION IN TELEPHONE MARKETING WISHES TO MERGE WITH SMALL QUOTED PLC WITH INTERESTS IN THE COMMUNICATION INDUSTRY.

Management Consultants
part of a well established Group of companies with a strong base in Africa - mainly in parts of East and West Africa - with a very good team of professionals and expatriate team based in those territories...

EXPORTS TO IRAN
Following on the encouraging response to our September advertising programme and a further market investigation in the territory in November we are pleased to announce phase II of our marketing operations in Iran.

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BACK TO BACK LETTERS OF CREDIT
Finance suited to your requirements

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Very well known senior sales executive, having spent over 40 years with all levels of purchasing departments in consumer durable in consumer durable...

Occasion!
For companies with sales organisations for marketing and distribution of sun and skin care products. Exclusive rights for Great Britain, France, Spain and Greece.

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Aggressive distributor is seeking additional packages developed in UK or Europe to add to its product line.

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Are you considering expansion to the United States or extension of your current operations there?
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We offer a unique stock finance facility to manufacturers and merchants and are seeking to expand our client base.

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READERS ARE ENCOURAGED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

**MANUFACTURERS AGENT**  
Seeking executive with wide retail experience now ready to take on additional agencies for the UK.  
Contact: **IC Group, Cedar Court Business Centre, 2411 Fernside, Reading RG1 2AA**  
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For investment in business seeking to expand or start-up. Funds available for any proposition.  
For full details contact:  
VCR, 2 Broom Road, Hasley, Queens, RG9 1DY  
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Enjoy the best of British jumping. Hoping with one eye to be booked for the Grand National meeting 1990. Availability is limited on all three days.  
Contact: **Robert Adams, Aintree, Liverpool**  
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**FUNDS AVAILABLE**  
for expanding businesses and selected start-ups. Investors have funds and skills to invest. Send business plan to or  
Contact: **VCR, Broom Road, Hasley, Queens, RG9 1DY**  
Tel: 0491 579999  
FIMBRAS

**DISPOSABLE HYPODERMIC NEEDLE PRODUCTION**  
Knowledge, machinery, equipment and all relevant information sought to establish operation in India.  
Write Box **FR57, Financial Times, 10 Cannon Street, London EC4P 4BY**

**Publisher in Sales Promotion Industry**  
seeking expansion capital and help with advertising sales. Novelty publication with good reputation.  
Write Box **FR54, Financial Times, 10 Cannon Street, London EC4P 4BY**

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If you own an expanding profitable business and want to raise up to £500,000 under the BES, call Angus Forrest for details on 01-251 9111.  
**FIMBRA**

**Computer/Software Consultancy**  
established 1985  
offers modern injection of capital (£250,000), together with possibilities for management involvement, to promote interesting and marketable new products.  
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**Partner required**  
to assist with the formation and operation of a National Health and Fitness orientated project.  
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Need working capital?  
**Carhoff Bentley Ltd.**  
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UK/European distributor required for small range of chemicals manufactured in India including benzoic acid and copper salts.  
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We will construct your own purpose-built commercial premises - freehold!  
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Pool House, Pool Road, Shipbourne, Lanchester NE15 7PT  
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\* Memory 99 \* Dual circuit \* Diary function/personal organiser \* Adjustable screen display \* Metering \* Full car pull handling facilities.  
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Small team of well proven executives based in Switzerland is available to assist companies wishing to expand into Europe, USA, Far East, Australasia. Overseas production, marketing, personnel and company structures all covered by specialists.  
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for full details on 017 228 9811

**BUSINESS AND ASSETS**  
of solvent and insolvent companies for sale.  
Business and Assets.  
Tel: 01-935 1164.

**BUSINESSES FOR SALE**

**Certina Limited trading as Automat (in Administrative Receivership)**

The Joint Administrative Receivers offer for sale the Business and Assets of Certina Limited trading as Automat

This well known company manufactures and designs electrical equipment including standby power systems, transformers and rectifiers for commercial and industrial applications.

- The company operates from three leasehold premises extending to approximately 57,000 square feet situated in Worsley, Manchester.
- Turnover approximately £3.5 million per annum. Current order book in excess of £1.5 million mainly from Blue Chip companies.
- The Book Value of the plant, machinery, stock and work-in-progress amounts to some £1.3 million.
- 177 employees.
- In-house metal fabrication facility.
- Assets available for sale include leasehold premises, plant and machinery, stock and work-in-progress.

Officers are invited for the Business and Assets as a whole or in part. Further details are available from Grahame Watts or David Elliott at the address below.

**Touche Ross**  
Abbey House, (P.O. Box 500), 74 Mosley Street, Manchester M60 2AT.  
Tel: 061-228 3456. Telex: 666040 TRMANR G. Fax: 061-228 2021.  
Authorised to carry on Investment Business by the Institute of Chartered Accountants in England and Wales.

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- Well established business with well spread customer base.
- Good management team and workforce.
- Convenient location close to motorway and Inter City rail network.
- Fast expanding business with profits currently exceeding £500,000.
- Good growth prospects.

Interested parties (principals only) should contact:  
**Douglas Llamblas FCA, ATH or Jonathan Sayer, quoting reference DLTCGJ.**  
The Business Exchange, 21 John Adam Street, London WC2N 6GJ Tel: 01-930 8965. Fax: 01-930 1041.

**MINDING YOUR OWN BUSINESS**

The Weekend F.T. now include a new page called Minding Your Own Business. This will consist of a half page of editorial looking at entrepreneurs who have developed their own companies and the pitfalls and successes that they have encountered along the way.

If you would like to advertise your Service or Business Opportunity to this growing legion of small business owners who read the Weekend F.T. please contact either James Pascall on extension 3524 or Gavin Bishop on extension 4780.

call **01-248 8000**  
or write to them at:  
**Financial Times Ltd., Bracken House, 10 Cannon Street, London, EC4P 4BY**

**Edwin Mills & Son Limited (In Receivership)**

Offers are invited for the assets and business of the above Company. The Company operates from Huddersfield and its main business is the manufacture of paper shredding, baling and handling machines.

- Long established business (76 years)
- High quality customer list
- Order book
- Annual turnover of approximately £2 million
- Factory, storage warehouse and shop
- 70 employees

For further information contact the joint Administrative Receivers, Scott Barnes or Peter Flesher, at:  
**Grant Thornton, St John's Centre, 110 Albion Street, LEEDS LS2 8LA.**  
Telephone: 0532 455 514. Telex: 55736Z. Fax: 0532 465 055.  
Authorised by the Institute of Chartered Accountants in England and Wales to carry out investment business.

**Grant Thornton**  
CHARTERED ACCOUNTANTS

**Established Quality Bakers**

The Business and assets of Healthnote Ltd., trading as Taylors Bakery of Kingston, Surrey are for sale.

- Turnover £550,000 in 1988
- Well-equipped freehold Bakery unit and retail outlet
- 2 leasehold retail outlets including hot bread shop
- Expanding wholesale business to blue chip customers
- 30 employees

For further information contact Roger Swaridge or the Joint Administrative Receiver, Nigel Atkinson, at:  
**Touche Ross**  
Columbia Centre, Market Street, Bracknell RG12 1PA.  
Tel: (0344) 54445 Fax: (0344) 422681 Telex: 946691 TR BRAX G.  
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**FIN RADIATOR MANUFACTURING PLANT FOR SALE AS A GOING CONCERN LAMELLA INDUSTRIES LTD. (IN RECEIVERSHIP)**

- Located at Carrigwohill, Co. Cork
- Modern factory building - approx 50,000 sq. ft on circa 3.5 acres
- Producer of quality, high output central heating radiators
- Skilled workforce of 45 people is available

FOR DETAILS APPLY TO:-  
**JOHN HYLAND, F.C.A., RECEIVER/MANAGER**  
Arthur Young O'Hare Barry, 89 South Mall, Cork, Ireland.  
Lamella Industries Ltd. (in receivership) Carrigwohill, Co. Cork, Ireland.  
Telephone (353-21) 271118 (353-21) 883427  
Telex 500-75823 500-75487  
Fax (353-21) 272465 (353-21) 883468

**W. Germany**

German Finance and Business Consultant with a recent record of over 100 successful company-sales wishes to offer out of its portfolio a steel-factory on the British market for sale.

- Production of precision-parts for the automobile-industry and chromeplating
- Freehold Premises
- Annual Turnover: 5 Mio DM
- Profitability on turnover: 10%
- 68 employees

Interested parties wishing further information about this or other companies contact:  
**Dr. Anthony Bunker M.A., INSTITUT FÜR WIRTSCHAFTSBERATUNG Karl A. Niggemann, An der Linde 12, D-5882 Meinerzhagen, Telephone: (010 49) 211 612653 or (010 49) 2354 13066, Telefax: (010 49) 2354 13068**

**HOTEL - BRIGHTON**

Situated in excellent sea front position, very close to the Brighton Centre, the Brighton Lanes and town centre. Recently refurbished at cost in excess of £200k. Elegant public rooms and all 16 bedrooms on-site. Fine trading performance to date. Huge expansion potential in professional hands.  
Offers in the region of £1,250,000. Freehold complex. (Ref: FT/11032)

**LONDON E.C.1**

High class sandwich takeaway and eatery for sale. P.P. supplied for, to develop basement and 3 floors above, into S/C flats. Scope for wine bar and/or Restaurant. In some hands 25 years and over 40% spent recently on ground floor refurbishment. Good trading performance over 3 days only with very high level of profit. Many exciting possibilities for development. PRICE: Freehold £475,000. (Ref: FT/11033)

Sales Presentation and details from:  
**Anthony Jackson & Associates Business Transfer Agents**  
TEL: (0344) 52225  
Principals only please.

**Interior Design and Construction Company**

High Quality Interior Design and Construction Company offered for sale. The Company offers a range of services and products which include Architectural and Interior Design, Building Construction and Contract Management, Renovation and Refurbishment of existing buildings and contract furnishing and decoration.

- 24,500 sq ft offices and
- Experienced design team
- Order book £2m
- Substantial property assets
- Excellent references for work completed
- The losses £1m

The vendors require an immediate response from interested parties.  
For further information and a brochure please contact:  
**Mike Phillips.**

**Touche Ross**  
Kingsway House, 125 Suffolk Street, Birmingham B1 1LL.  
Tel: 021 631 2288. Fax: 021 631 4512. Telex: 338876 TRBIAM G.  
Authorised to carry on Investment Business by the Institute of Chartered Accountants in England and Wales.

**FOR SALE CHINA AND GLASS GIFTWARE COMPANY**

Long established quality business with well known brand names selling china and glass giftware imported from Europe and Far East. Turnover in excess of £2 million p.a.

For further details contact:  
**A.G. Betts, Touche Ross & Co., Kensington House, 136 Suffolk Street, Birmingham B1 1LL.**  
Tel: 021 631 2288

**QUOTED UK PLC**

Wishing to change direction would consider a new business either for acquisition or merger, which could lead to a change in control. Principals only.

Write to Box **H4298**, Financial Times, 10 Cannon Street, London EC4P 4BY

**INTERNATIONAL TAXATION**  
The Financial Times proposes to publish a Survey on the above on 21st February 1989

For a full editorial synopsis and advertisement details, please contact:  
**Jacqueline Keegan on 01-248-8000 ext 3740**  
or write to her at:  
**Bracken House, 10 Cannon Street London EC4P 4BY.**

**FINANCIAL TIMES**  
100 FINE PRINTING



BUSINESSES FOR SALE

FINANZIARIA ITALIANA DI PARTECIPAZIONI SPA
BANCA D'AFFARI DEL GRUPPO B.N.L.

Has been charged to assist a company belonging to an important state-owned group to complete the selection of qualified entrepreneurs interested in acquiring a firm operating in central Italy and representing the largest Italian floricultural organization, also very important at European level.

Interested candidates should send, via registered mail, a short but concise briefing of their industrial activities to FINANZIARIA ITALIANA DI PARTECIPAZIONI (F.I.P.), to be delivered on or before 6.00 p.m. of January 26th 1989.

Candidates, in possession of adequate business and technical qualifications, will be taken in consideration also in relation to the industrial, economic and financial standing of the firm.

Demonstrations of interest must also be accompanied by a bank guarantee of not less than 20 billion lire.

All candidates will receive the necessary information to enable them to formulate a binding guaranteed offer for the firm, considering also the safeguard of the company's present occupational level of 275 persons.

In connection with this announcement, however, FIP does not assume any obligation for the selling of the firm to any party, and FIP's client reserves the right to suspend the sale of the firm.

Any cost for the offers will be at the candidates' own charge.

FINANZIARIA ITALIANA DI PARTECIPAZIONI S.p.A. Via Boscognani, 21 00187 ROMA ITALY

(tel. 06/4759150 - 4817074 - 4741171) (fax 06/4747598)

'Quick-Lay' Building Products Southampton

The assets, patents and registered designs are offered for sale of a business which has developed a range of highly innovative 'quick-laying' building products. The bricks and cladding have been used for a variety of commercial projects and are also ideal for the DIY user.

The products now need marketing and promotion in order to capitalise on their unique designs.

For further information please contact Ray Gibbs or Andrew Baxendale, Spicer & Oppenheim, Carlton House, Carlton Place, Southampton, SO1 2DZ. Telephone: 0703 334124. Facsimile: 0703 330724.

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So, if you're thinking of selling your business, contact our Managing Director for a confidential discussion about its real worth.

CHESHAM AMALGAMATIONS Because you only sell your business once.

Chesham House, 2 Bentlack Street, London W1M 6JX. Telephone: 01-935 2748 FBBSA

Business Forms Printer For Sale

A well known business forms printing company located in the Thames Valley is for sale. It employs 70 people.

The company has an excellent reputation for quality and service and moved to a new and well appointed factory 18 months ago. Products include continuous stationery, multi-part sets, cheques, ATM rolls, card carriers and other products.

The owners wish to withdraw from this market area in order to develop their other businesses.

Write to Box H4255, Financial Times, 10 Cannon Street, London EC4P 4BY

SHOPFITTING COMPANY

Based North of England, excellent freehold premises, good quality product and wide customer base £4. Turnover currently circa £4 million.

For further details contact Sue Roberts or Geoff Clark, B D O Binder Hamlyn, 1 Serjeants' Inn, London EC4Y 1JD Tel 01 363 1000 Fax 01 363 0710

BDO BINDER HAMLYN Chartered Accountants

By Order of the Liquidator L.J. Genard Esq FCA of Laurence Gard & Company

SHEETMETAL WORKERS & FABRICATORS

Greenford Middlesex Engaged as sub contractors manufacturing cabinets, racking, display stands, ducting and general fabrication work. The Company trades from modern fully equipped leasehold factory premises of 12,000 sq ft.

EDWARD SYMONS & PARTNERS

2 Southwark Street, London Bridge, London SE1 1RQ Tel: 01 407 8454 Fax: 01 407 8423

DIE CAST AND HAND TOOL ENGINEERING CO.

Long established small specialist Company engaged in the manufacture and assembly of self locking wrenches, Drum Keys & wide range of high pressure die casting, TO 9828 £250,000 from strong customer base. Good order book. Specially equipped factory in Gwent on ground lease. Offers invited for assets on an on-going basis.

EDWARD SYMONS & PARTNERS

2 Southwark Street, London Bridge, London SE1 1RQ Tel: 01 407 8454 Fax: 01 407 8423

SPECIALIST PLANT HIRE COMPANY

- Dominant share in niche market
■ Modern hire fleet
■ Profitable enterprise with budgeted growth
■ Franchise agreement for complementary equipment
■ Well equipped depot in north west
■ Established European agencies

For further information contact Edward Middleton Pannell Kerr Forster New Garden House, 78 Hatton Garden, London EC1N 8JA Tel: 01-831 7393. Telefax: 01-405 6736

A-X ENGINEERING CO. LIMITED IN ADMINISTRATIVE RECEIVERSHIP

- Sheet metal working and finishing
• Well equipped fabrication, plating, silk screen printing and paint shops
• Turnover £400,000 pa
• Based in Wandsworth, South London

BDO BINDER HAMLYN Chartered Accountants

CORNISH HOLIDAY INVESTMENT HOMES

Superb locations - some set in Manor grounds. On site facilities include indoor swimming complex, sauna/solarium, restaurant, night club, lounge bar, squash court, shop and launderette.

Full management service including guarantee/leaseback facilities. Bungalows and cottages available. Prices from £32,850. Ref: 489/050L. MILLER LEISURE

CONSERVATORY COMPANY

Operating near to the top end of the market. This Company is profitable but growing faster than the Directors can sensibly find working capital. T/O is approaching £5.0m in the current year.

For further details, Principals only write to Box No. H4261 Financial Times, 10 Cannon Street, London EC4P 4BY.

US COMPANIES FOR SALE

- 1. Employment Agency T.O. \$4.4m Pretax \$1.03m
2. Manufacturer of paper packaging products T.O. \$3.5m Pretax \$0.3m
3. Manufacturer of wastewater treatment systems for municipalities T.O. \$2.5m Pretax \$0.5m
4. Designer/producer of digital systems for military electronic and automation warfare T.O. \$10.0m Pretax \$1.6m
5. Distribution of flat rolled sheet and cut steel T.O. \$20.0m Pretax \$0.5m
6. Designer/producer of electronic testing and training equipment T.O. \$3.8m Pretax \$0.85m

Contact Callaghan (UK) Ltd, 2 London Wall Buildings, London Wall, London EC2M 6PP. Tel: (01) 628 4206. Telex: 888545, Fax: (01) 585 2718

CHRISTIE & CO

London W2 Tourist Hotel Close to Hyde Park and Bayswater. Substantially undertraded. 57 rooms some fully en suite, large breakfast rooms. Combined freehold and leasehold interests of 4 houses. 45% occupancy rate shown. To £146,000 p.a. £2,500,000. Ref: 4/5143/FT. 50 Victoria Street, London SW1H 0NW. 01-799 2121

FOR SALE

Boy's Trower Manufacturing Company This North West Lancs company has been established for 50 years and has an unbroken run of profitability. Latest accounts show a turnover of £276K with net profit of £93K, net Assets £110K.

No time wasters please. Apply in first instance to Michael Cohen & Co, 198 Liverpool Road, Blom, Lancs. M30 6PL 061 775 4365

FOR SALE

Progressive Northern based company. Manufacturing and marketing self adhesive products to both home and overseas customers. Holding rights to some extremely attractive licensed products. The main outlets are large multinationals and retail stores and acquisition will constitute an ideal opportunity for a company which already addresses this market.

Box No H4278, Financial Times, 10 Cannon Street, London EC4P 4BY

NORTHERN PLANT HIRE COMPANY FOR SALE

Plant hire company with turnover of £1.5m and net profit before Directors remuneration and pension contributions of £150,000. There is also the possibility of an associated civil engineering company being offered for sale with turnover of £2m with reasonable trading profits.

Anthony Swift and Partners, 49a Skinner Street, London EC1

WHOLESALE LUXURY GIFT COMPANY

Sale due to retirement of owner. T/O £300k. London based but could relocate. Freehold premises available if required.

Reply to Box H4286, Financial Times, 10 Cannon Street, London EC4P 4BY

INTERNATIONAL TRADING COMPANY

Particular emphasis on supply to the oil and petrochemical industries worldwide. Established for 17 years. Present order book £250,000 (IRAN). Orders in possession awaiting LCs/LC Amendments. 10 orders. Sales basis is margin of 25% on top of cost price.

Principals only please reply to Box H4268, Financial Times, 10 Cannon Street, London EC4P 4BY

HIGH CLASS PERFUMERY for sale in Middlesex

Large double fronted shop situated in High Street, T/O for 1988 £483,193, g/p £144,957. 25 year lease from March 1975, current rental £27,000 p.a. Price asked (for quick sale) for benefit of goodwill, lease, fixtures and fittings £225,000 plus S.A.V. (approx. £95,000).

Write Box H4273, Financial Times, 10 Cannon Street, London EC4P 4BY

FINANCIAL SERVICE COMPANY

FIMBRA registered services arm of medium size firm of London Chartered Accountants, specialising in Pension, Life Assurance etc. wishes to talk to a Financial Services Group partly with a view to capitalisation and partly to fully develop the client base. Pre-tax profits for current year expected to be £200,000.

LAWSON PRICE SPECIAL PURPOSE ENGINEERING COMPANY FOR SALE AS A GOING CONCERN

- \* Accessible North Kent location
\* Freehold property - 3500 sq.ft. on 1.5 acres
\* Fully equipped inc. 26 1/2 ton craneage
\* T/O £500,000 with potential to improve
\* Guide £16M SIZ Plus SAV

Contact David Marriott 0622-690740

FOR SALE FURNITURE AND ELECTRICAL RETAIL COMPANY

Long established and profitable. Located on London/Essex border. Turnover approx £1.5 million. Principals only should reply to: L Newey Esq, Littlejohn Fraser, 7 Canary Wharf, London E14 3JY

MOBIUS INTERNATIONAL LIMITED

The Joint Administrative Directors offer for sale, the business and assets of Mobius International Limited. \* Foreign born package \* Established 3 1/2 years \* Annual turnover - £400,000 \* Excellent backlog \* Works in progress of good potential

For further information, contact the Joint Administrative Directors: D J Bucker & P Phillips, Bucker Phillips & Co., 63/64 Abchurch Lane, London EC4N 3YE. Telephone: 01 403 2599 Fax: 01 629 9444

BIRMINGHAM BASED ELECTRO-PLATING COMPANY

With present turnover of £350,000 per annum. Turnover for coming year will be in excess of £500,000. Balance sheet is strong with good profit margins maintained by experienced management team. Present MO is planning expansion. Principals only reply to: Box H4267, Financial Times, 10 Cannon Street, London EC4P 4BY

SKI WEAR

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TECHNOLOGY

Where, in the multiple layers of the human skin, lies the factor or combination of factors which prevents people from drying up and withering like old apples? The prospect of finding the answer tantalises Ruffo Fellicioti, who has just retired as head of laboratories at the Unilever research centre in Colworth, Bedfordshire. Unilever has ambitions to take a world lead in skin care and such a discovery could greatly enhance the company's prospects. Possible refinements could be used for as well as the hydration of youth.



## Keeping the test tube brimming with ideas

Continuing a series on Unilever, Christopher Parkes examines its research and development

It is in the nature of this Anglo-Dutch group to milk its four central laboratories - there are others in Fort Sunlight, Mersyaside, Vlaardingen, Netherlandse, and Edgewater, New Jersey - for every benefit from their findings.

This was how finite element analysis, a sophisticated mathematical technique for testing the integrity of structures, could be used to prevent the head of a Yogurt Bear ice lollipop falling off at the first bite. Similarly, work on developing immunity to E. Coli intestinal infections in pigs produced a pregnancy test kit for humans.

For years, Unilever formulated feedstuffs to produce the biggest, fattest animals. But under consumer pressure it has diverted effort towards fast growth with the maximum of lean meat. In a similar way, Fellicioti believes Unilever can fulfil demands for "healthier" less fattening foods.

Laboratory heads play a key role in ensuring that ideas and techniques are fully exploited in as many of the group's business areas as possible.

Each of Unilever's core activities - detergents, food, agribusiness, personal products and specialty chemicals - supports a business planning group. Monthly meetings, attended by technical, research and marketing staff, set targets and discuss what there are effective links between research, development and the operating companies.

Research staff are involved in research planning groups which work out new programmes. Marketing staff and technical directors from operating companies complete the co-ordination through frequent contact with one another and the four central laboratories.

"The main benefit comes from cross-fertilisation," says Sir Geoffrey. "Alien" group research and engineering director. "New ideas spring up better at these interfaces. Close

contacts mean I can pull a multi-disciplinary team together within hours."

He cites a recent case when Unilever was left standing as US competitors launched a wave of anti-tartar toothpastes. He called in a team and it was the detergents expert, of all people, who suggested a phosphate or citrate to inhibit crystal growth on the teeth. Within months Unilever was in the market.

Sir Geoffrey has overseen the transformation of R&D from isolation on the fringes to complete integration in group operations. Ten years ago there were eight Unilever research laboratories in Europe and a haphazard, under-equipped operation in the US. To concentrate resources and reduce costs, research effort was focused on fewer establishments in Europe.

After some hesitation it was decided that links with the US companies would be enhanced by a \$50m investment, completed in 1985, at Edgewater. Among the direct results of this, Sir Geoffrey sees developments in the ice cream business - variants on Colworth's

Cornetto come and Vienetta dessert, for example - being sold all over the world.

Adoption of these ideas brought the US Good Humor business into sound profits for the first time in more than 30 years. "Ice cream ideas are piling up at Colworth because the companies are not able to take them fast enough," he says.

With research integrated

helping to shift variants across international frontiers.

"Our most productive phases in development come as waves of culture pass through a company," says Sir Geoffrey. Japan, for example, where new local management has found market success, puts great demands on the science base.

"Now they have got the best Timotei shampoo in the world, the best Lux soap, and are starting in food."

The laboratories also feel the excitement generated as decentralisation and encouragement of entrepreneurial attitudes takes effect. "A new marketing director always wants to improve on his predecessor's portfolio," Fellicioti observes. "And my laboratory is a bank account available for milking."

He is well aware that coming up with successful ideas for such people ensures that they will champion other proposals and makes allies of them when it comes to passing round the hat for research funding. "There is a special relevance to my being a businessman," says Fellicioti, a former technical director at the US foods company, Lipton. "I want \$1.10

back for every dollar spent."

Along with structural changes in the management of R&D, funding has changed radically. In the past, research was paid for by a levy on all operating companies. Now the budget is largely a matter of voluntary contribution with payments made according to companies' needs and the lab's results.

This financial year the tally is £260m, about 2 per cent of sales, compared with some £300m last year, and Sir Geoffrey expects this to increase to 2½ per cent of group turnover.

Central laboratories share £100m, with the balance going around the world. There is also a further discretionary payment, worth about 10 per cent of the total, to help bring new science and technology into the company.

Biotechnology takes some 50m of this. Large slices go to new materials such as milder preservatives for food, less aggressive bleaching agents and novel food structures, such as edible polymers. The balance goes to manufacturing technology and the search for more efficient processes.

The quest for new science takes Sir Geoffrey's operations outside the group. Funding of university research has doubled in the past two years to around £10m. UK academic work, involving 100 PhD students in 70 joint projects with 15 visiting professors, is mirrored in the Netherlands.

As well as feeding Unilever's appetite for science and technology, this outside presence serves as a recruitment camp for biological, chemical and manufacturing science graduates - in great demand on an international basis.

As well as losses of staff to other employers, the Unilever research business has to contend with the movement of its staff to the group's 500 operating companies. The UK, for example, about 10 per cent take this route each year.

So, Sir Geoffrey runs a rolling programme of meetings with European professors of engineering, physics, chemistry and biotechnology. "The Italians make very inventive engineers," he says, "and I'd like to see a lot more Italian involvement. The UK is good for bright ideas and there is a lot of well-rounded science in West Germany and the Netherlands. The French either think or are absolutely drags."

**A sort-out for postal savings**

A NEW Post Office bulk mailing discount system, called Mailport, comes into operation in the UK in March.

It will offer better discounts than many existing local arrangements and will standardise these charges throughout the country. For a million items sorted, a discount of up to 32 per cent will be available.

To take advantage of Mailport, ROCC Computers of Crawley is offering Rocomail, a hardware/software system which will perform sorting and label printing for bulk mail specialist companies and in-house mail rooms.

Mailport requires the customer to carry out more detailed sorting than is entailed in existing schemes. Mail "shots" can go by first or second class mail, or by a third category which guarantees delivery within a week. To meet the Mailport specifications, there must be further sorting by post code or groups of codes to produce bags of mail ready for collection by the Post Office.

Companies will also be able to make savings by sorting into narrower weight bands.

Rocomail, which can hold and sort a million addresses, will print labels for each piece of mail, for bundles of sorted items and for mailbags. It can deal with changes in the post code groupings stipulated by the Post Office and will print return addresses on the back of the mailings.

The Post Office's ultimate aim for Mailport is for bulk mailers to provide bags of mail suited to a particular postman's delivery route.

**WORTH WATCHING**

Edited by Geoffrey Charlsh

houses. These turn the text into magnetic tapes which then have to go to a specialist disk pressing company.

The new system, called CD-Mastro, allows the publishers' staff to make the tape. Using an IBM personal computer model AT, with a hard disk and a tape drive, the data is recorded according to KRS (Knowledge retrieval system) specifications to allow advanced handling of text and graphics. CD-Mastro makes it much easier to test information design decisions and make changes before committing the data to compact disk.

The system will be of particular interest to industries in which security is important, such as the banking and defence, because no third party is involved.

**Examination of body sensors**

CRANFIELD Institute of Technology, in the UK, has been chosen by the European Commission to lead a consortium which will examine the use of sensors in the human body.

The 11-country consortium will first establish the most promising avenues of research. Tony Turner, who will lead the consortium, sees a number of good prospects. One is the glucose sensor, which would be implanted beneath the skin of diabetics. Traditionally, blood samples are taken to determine sugar levels. A subcutaneous sensor, however, would be able to provide a continuous reading on a meter worn, for example, on the wrist or on a belt.

Ultimately, Turner believes that the sensor could be linked to an insulin pump so as to keep blood sugar levels under permanent control. Similar devices could monitor oxygen in a premature baby's blood or others could keep a check on sodium levels in patients in intensive care.

It is even feasible to monitor the level of lactates - the substances that cause fatigue - in athletes.

**Rapid response to machine vision**

A DUTCH company, High Technology Holland, has launched an electronic system that will process rapidly the signals from one or more cameras on a production line.

Machine vision has generally not been used on fast production lines to detect certain features or faults. This is because by the time any fault had been detected, the item would have moved too far down the line for anything to be done about it.

The company says that its new system can be used to measure, inspect and sort products; detection time depends on the complexity of the task. Built-in communications circuits allow it to be connected to process control equipment. Thus, a faulty or out-of-specification product could be diverted from the line at a control gate.

**Fax addition to computers**

IN THE UK, Data and Control Equipment (DCE) of Aylesbury has developed a printed circuit board called Autofax aimed at the makers and importers of mini and mainframe computers. It allows them to incorporate facsimile facilities in their products.

There is an increasing demand for fax on computers and the DCE device, also available as a separate item of equipment, will save the time and cost of development from scratch.

The system will integrate with the software of almost any computer operating system and will turn text and graphics from the computer into fax signals. Versions are available that also receive and bring incoming faxes on to the computer screen.

**Direct way to put data on disk**

A PUBLISHER of information can gain closer control over the contents of a CD-Rom (compact disk read only memory) with a preparation system from Pergamon Compact Solution in the UK.

CD-Rom is gradually being exploited by publishers as a low-cost means of distributing information. Mailing costs are small compared with sending books; for example, an encyclopedia can be recorded on one or two discs.

One problem is that publishers have had to go to specialised conversion

**CONTACTS:** ROCC Computers: UK, 0283 31211; Pergamon Compact Solution: UK, 0298 5887; Data and Control Equipment UK, 0296 432971; Cranfield: UK, 0234 760111; High Technology Holland: The Netherlands, 40 526137.

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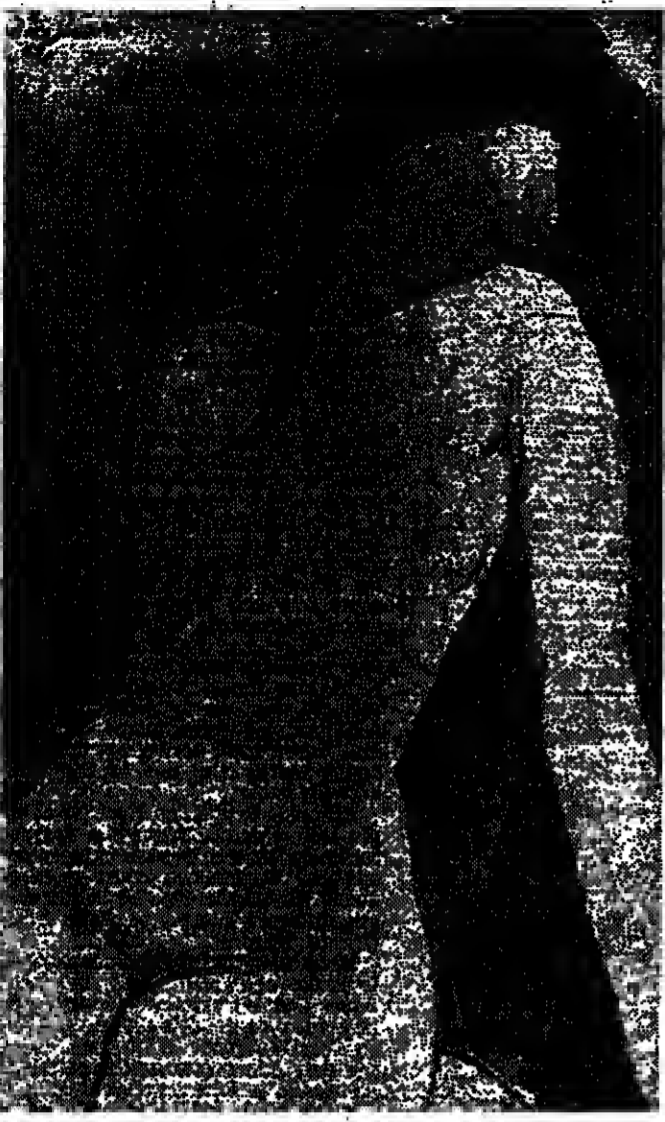




ARTS

The Italian vision

William Packer at the Royal Academy



Female nude, c 1916, by Modigliani. Detail

Far German Art in the autumn of 1988, followed by British Art in the spring of 1987, it is now the turn of modern Italian painting and sculpture to fill the great galleries of Burlington House. Thus the Royal Academy continues its sequence of major national surveys of the art of the 20th century...

Whirled down the helter-skelter that is the second half of this show, the general visitor may well be confused and alienated when he might have been enlightened, in which case the organisers have only themselves to blame. But nevertheless, this is an engaging and stimulating exhibition...



'The Spirit of Domination' by Giorgio de Chirico, 1927

exhibition turns, with the young de Chirico its fulcrum, to take us round the corner to the magic realism of later Carrà and mature Morandi and the incipient Classicism of Sironi. With the great wall of the great Gallery III to himself, Sironi is the third star of the show, an artist not so much unknown as too long neglected in this country...

The Cunning Little Vixen

With a few notable exceptions, opera houses in central Europe still great Janacek rather cautiously. There is a lingering suspicion that Janacek is not 'groß-heftig', that he is 'modern' and his operas do not fit easily into the rough-and-ready working practices of the repertory system...

Pierre Boulez

This week the BBC is mounting an intensive Boulez festival as part of the Barbican's ongoing 'Images de France'. Seven concerts in all, from Sunday to Thursday, comprising most of the composer's fastidious oeuvre and with himself conducting the BBC Symphony in the larger works...

Casken's Vaganza

At a time when new music seems to stand at half a dozen crossroads, it is always gratifying to renew acquaintance with a composer who speaks with a recognizably individual voice, however much his style may have been derived from earlier models...

ARTS GUIDE section listing various opera and ballet performances in London, Brussels, Berlin, Bonn, Frankfurt, Rome, Stuttgart, and Vienna.

Jane's Minstrels

Soprano Jane Manning, ubiquitous exponent of the contemporary vocal repertory, has formed her own ensemble, two by more senior figures, which implies that it is a band of singers, which it is not...

The Reluctant Debutante

I would not suggest that William Douglas Home's success of the 1950s was as good a play as The Country Wife, but it belongs to the same category, a satire on the current foibles of society...

Large advertisement for Thomas Cook travel agency, featuring the slogan 'Travel by phone' and the phone number 0800 88 1234. It includes details about booking services and local Thomas Cook shops.



# FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
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Tuesday January 17 1989

## Brazil's new cruzado plan

SINCE BRAZIL is the economic giant of Latin America, its persistent failure to come to terms with the multiple problems thrown up by the six-year-old debt crisis has been a key element in the sense of pessimism pervading the region. So long as Brazil with its huge resource base and the most diversified and dynamic economy cannot get on the right track, it has been unrealistic to expect others to take the lead.

Although many of the measures announced by President Sarney over the weekend in his sweeping economic package seem to have struck the right note at last, the initial reaction must be cautious. It could be a case of third time lucky, or once again the combination of lack of political resolve and inadequate measures could undermine efforts to curb inflation and rein in public sector spending.

### Orthodox advisers

However, there are significant differences. Most important, the Government has resorted to the advice of some respected orthodox economists like Mario Henrique Simonsen, dismissing the "heterodox" ideas of previous plans which sought to prove that it was possible to control inflation while maintaining growth.

## Penalising the mutuals

AS BRITAIN'S Abbey National Building Society steps up the campaign to press its case for conversion to a public limited company (plc), it is all too easy to sympathise with those who object to the abandonment of mutual status.

It is certainly helpful to Abbey National's top management, which is now obliged to compete with the clearing banks under a regulatory handicap. Even after last year's revisions to the 1986 Building Societies Act, societies are still constrained in diversifying away from their core business, raising funds in wholesale markets and raising equity capital.

### Political attractions

For the Government, building society flotations have always looked a useful way of promoting wider share ownership on the cheap and at the time the 1986 act was being contemplated, ministers no doubt saw political attractions in increasing resources for home ownership. Today, as the Treasury worries about excessive credit expansion in the housing market and the consequences for the balance of payments, the wisdom of pumping more capital into institutions that have their origins in the building society movement seems more questionable.

Volatility increases once the freeze is removed. Added to this, President Sarney has accepted the need to begin de-indexing wages. Initially wage levels are bound to suffer, but Brazil cannot afford the luxury of pegging pay increases fully to inflation. It must rely in the future on the more market-efficient method of free collective bargaining.

### Volatility politics

These positive aspects must be measured against the political changes that have occurred in Brazil since the first Cruzado Plan in 1986. President Sarney is attempting to introduce the most far-reaching set of economic proposals when his own personal standing is at its lowest and the administration is discredited.

Everything suggests President Sarney is in for a rough ride. But now that the Government has come up with more credible economic policies, it is vital that President Sarney should keep his nerve. Above all he must resist giving way to pressure groups because his hasty tinkering with the previous two plans did so much to undermine the credibility and helped ruin what chance of success they had.

## Roderick Oram looks at the fortunes of the US telecommunications giant now expected to join the consortium bidding for Britain's General Electric Company

**H**awking \$6 tee-shirts decorated with a drawing of a weeping Alexander Graham Bell and the words "breaking up is hard to do," employees of American Telephone and Telegraph stumbled into a daunting new world five years ago this month.

No longer were they secure in the bosom of Ma Bell, the largest company in the world thanks to its virtual monopoly of the US telephone system. Obeying a court order designed to settle a long-running anti-trust case, AT&T spun off its local networks into independent operating companies and began the painful task of remaking itself into a competitive, though still dominant player, in its remaining regulated markets and learning the ropes in uncontrolled new ones.

Warnings of dire consequence accompanied the divestiture by AT&T of some \$110bn (£62bn) of assets and 600,000 employees. Certainly the slim-line company, with a mere \$40bn in assets and 385,000 staff, might prosper as a long distance carrier and ultimately fulfil its grand plans in non-regulated areas such as computers. But, the scaremongers prophesied, the US telephone system would suffer escalating prices and plunging quality. Worse, AT&T would succumb to its fledgling long distance competitors, the seven independent new regional companies - the Baby Bells - would fall apart and Bell Laboratories, fount of some of the most important electronic inventions in the past 50 years, would dry up.

None of these has come to pass - but neither has divestiture anywhere near fulfilled the promise of breathtaking innovation in a largely unfettered marketplace. If Bell went today, it would be from frustration with the regulatory restraints still hobbling development of the instrument he invented and the industry he founded. "Our customers are not realising the benefits of a competitive market place because we are constantly constrained by having to go to regulatory bodies," says Mr Robert Allen, AT&T's chairman. "We're still pervasively regulated," so chipping away at the rules remains one of his main tasks. "My fondest wish would be to have an absence of regulation five years from now but I don't expect that to happen."

Thus, for AT&T, the past five years have been an exercise in corporate rebirth not deregulation. Groping for a new role, AT&T made several grave strategic blunders. Only in the last year or so has it looked as if it had a clear and practical idea of what it should become: an integrator of telecommunications services based on long distance networks.

Its worst mistake was to bet heavily that the telecommunications and computer industries would converge in a seamless new technology. Everything went wrong. It lacked competitive products and an aggressive sales force to take on International Business Machines and other heavyweights. IBM's attempts to move from computers to telecommunications also foundered, culminating in the sale of its Rolm division last year. Analysts estimate AT&T's operating losses from computers have totalled up to \$3bn since divestiture.

"By the end of 1988 they figured out that the path they were following was a road to ruin," says Mr Jack Grubman, an analyst with FaineWebber in New York. It was double jeopardy since AT&T had let two new competitors, MCI Communications and US Sprint, make much of the headway in its core long distance business.

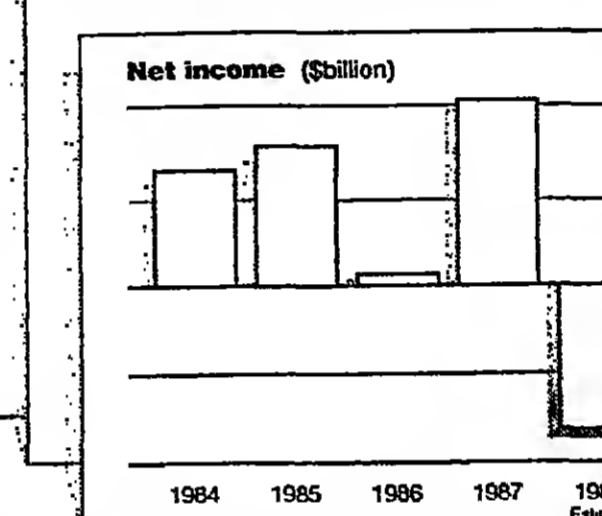
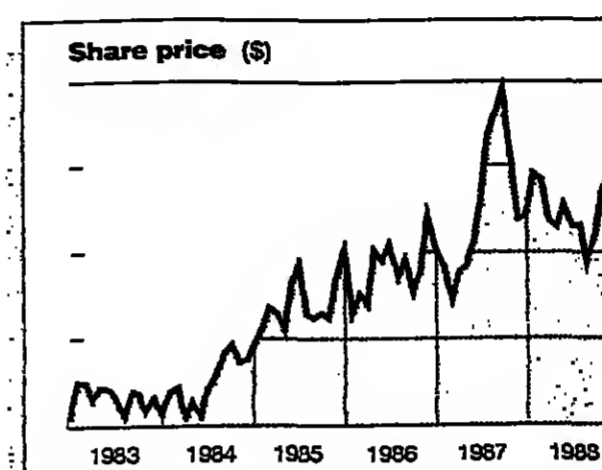
Out of that self-discovery has grown the true revival of AT&T, first under Mr James Olson, chairman until he died suddenly in April, and then Mr Robert Allen. It is investing heavily in fibre optic transmission so as to catch up with its all-fibre long distance competitors on costs, productivity and array of services. It is giving its computer group the tools to accomplish a more modest task. Products are flowing faster from laboratory to market place. Above all, it is beginning to fight more leanly and meanly for business.

The workforce has shrunk by 20 per cent since divestiture, accelerated by a hiring freeze since July. More than 3,000 employees have moved from administration to swell a sales force more tightly targeted on customer industrial groups. They are armed now with "a passion for winning," Mr Allen says. "We've all had our noses bloodied a few times but we're learning how to win."

AT&T is still plump, though. The grey-pink granite cladding of its landmark Manhattan headquarters, shaped like a fat tombstone with a Chippendale top, cost Connecticut a hillside. Elevators display neatly printed menus of the week's subsidised staff meals.

Its sales, marketing and general administration costs have grown faster than revenues, partly because AT&T spent more on television advertising in the first half of 1988 than did the entire office equipment industry, according to Mr Grubman of FaineWebber. Such expenses now account for 35 per cent of revenues compared with 32 per cent at IBM and 23 per cent at Digital Equipment, a major computer maker. "A 100 years from now AT&T will still be a bureaucracy but hopefully one like General Electric - a big, well-managed company," Mr Grubman says.

# An exercise in corporate rebirth



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Senior management are frank about the work left to do. AT&T is still trying to mould an international strategy. It is expected to confirm this week that it will take part in the consortium trying to bid for Britain's General Electric Company. A joint venture with Philips of the Netherlands has yet to pay off and the bloom is off its minority interest in Olivetti of Italy. "Progress towards becoming an international company has been much harder than we expected, but that's still our goal," says Mr Morris Tanenbaum, vice chairman and chief financial officer.

Cost cutting accounted for much of the modest increase in net profits from \$1.37bn in 1984 to \$2.04bn in 1987. They would have hit some \$2.3bn in the upcoming year for 1988 but a \$67m write-off of analogue telephone equipment made obsolete by fibre optics will give AT&T its first loss in its 103-year history. Its five-year plan calls for 20 per cent return on equity, but it managed less than 14 per cent in 1987.

Revenues have barely edged ahead 5 per cent in the past five years but a pick up in product sales this year gives some hope that the company is getting its marketing and manufacturing act together. Mindful of these changes, Wall Street began to warm to AT&T more than a year ago. In fact investors in on the break-up have already done well thanks to the superior performance of the regional Bells. A person holding 10 AT&T shares worth \$615 at divestiture got stuck in the new AT&T and Baby Bells which grew to

be worth \$1,300 at the end of last year, a five-year rise of 111 per cent compared with only 77 per cent for the Dow Jones Industrial Average.

Users have also benefited from divestiture although they are still learning how to choose equipment and providers of long distance service. Most dramatically, AT&T has cut its long distance rates by 38 per cent over the past five years. Peak charge for a 10-minute call from New York to Los Angeles is a mere \$2.75, for example.

Growth in volume has come more from data transmission and overseas calls than domestic voice. AT&T has targeted both areas which are growing at about 20 per cent a year. It still commands some 75 per cent of long distance service, though its main rivals, MCI and Sprint, are far tougher competition than their 11 per cent and 8 per cent market shares might imply. The rest of the market is mainly held by a gaggle of minor service companies that re-market circuits from the three networks.

The rush into fibre optics, led by Sprint, has transformed the US telephone system. The principal benefits are improved technical quality - making any long distance call sound like a local one - and the opportunity for new services. Mail order merchandising has boomed on a wave of toll-free calling. Better data networks are allowing airlines, car rental companies, banks and others greatly to improve their services to the public.

The break-up of AT&T also ended subsidies to local service from long distance revenues. Typically, local calling charges have risen some 55 per cent since then, offset partially by lower equipment costs. Rather than leasing telephones from the old AT&T, users are now buying their own. A home phone can cost as little as \$10 to buy, compared with a rental fee of around \$28 a year in the early

1980s. Totaling all the costs, US phone service has risen since divestiture by some 16 per cent, or fractionally less than inflation. This is deceptive, however, since phone costs had risen only one third as fast as inflation over the previous 50 years as phones became universal.

Domestic customers may still miss the pre-divestiture convenience of one-stop shopping at Ma Bell's for equipment and all services but they are undeterred by the prices. Now 22.9 per cent of US households have phones, up from 91.4 per cent five years ago with the biggest increase among old people.

They have not yet got much more for their money unless they make a lot of long distance calls. The biggest winners are commercial users who now have far greater flexibility to devise the telecommunications systems that best and most economically suit their needs.

Ever-developing technology holds the promise of far bigger benefits to come for both home and business users. Households will enter a true information age, for example, when it is economic to bring fibre optic cables right into homes. A whole host of services such as video-phases, high definition television, home shopping and other inter-active applications could justify the use of the high capacity cables.

All roads to such an electronic Utopia lead, though, through a narrow, rocky defile: the regulatory agencies and the Washington court room of Judge Harold Greener. He is the sole guardian and interpreter of the divestiture agreement.

Many Baby Bells, for example, itch to make equipment, offer long distance and information services and buy into cable television. He has steadfastly refused to let them, allowing only minor concessions so far as he tries to balance a writer of compelling interests and claims. Congress occasionally mumbles about wresting control from him, but it looks as if he has a job for life.

The Federal Communications Commission also plays an important role in formulating and administering regulations. It is likely to approve soon the switch of AT&T's regulation method from rate-of-return to price cap. AT&T currently manages only about a 9.9 per cent return on its investment in long distance networks against an upper limit of 12.2 per cent. MCI and Sprint have no limits.

Price caps would basically freeze AT&T's rates but allow it to maximise its profits through cost cutting and greater efficiency. Mr Allen, AT&T's chairman, advocates price caps "as a step towards elimination of regulation."

While fighting these battles, AT&T is keeping a keen eye on its overall war to roll back regulation. It assumes for planning purposes, for example, that its progeny, the Baby Bells, will eventually have a crack at its long distance market.

"The realities of technology mean there will be less and less distinction and more overlap between them and AT&T," says Dr Eli Noam, a specialist in regulation at Columbia University and a member of the New York State Public Service Commission, which regulates AT&T and other utilities within the state.

"Ultimately, the effect of divestiture may have been the break up of one huge company into eight still big but more manageable companies."

More players on a more open field means more competition, efficiency and innovation. But with regulators still pulling the strings five years after evolution began, it remains far from clear what form the US telecommunications industry will finally take.

## Phantoms of the Opéra

The row over the future of the French Opéra has reached presidential level. Leading performers have flocked to back Daniel Barenboim, sacked on Friday as artistic and musical director of the Bastille Opéra by Pierre Bergé, head of courtier Yves Saint Laurent and the recently named chairman of the three Paris opera houses. Barenboim and his friends are appealing directly to President Mitterrand.

The Opéra now seems almost certain not to open on time next January. Its official inauguration on July 12 this year, in the presence of heads of government gathered for the world economic summit, could be more of a dirge than a triumphal march.

Jessye Norman, the American who was due to sing the Marseillaise at the main celebration on July 14 of the bicentenary of the storming of the Bastille, is among the artists who say they will not work at the Bastille without Barenboim. Other musicians on his side include Karajan, Boulez, Sold and Guinli. Patrice Chéreau, France's leading stage producer, who was due to direct the opening performance of Don Giovanni, says that he regards his contract as annulled by Barenboim's sacking.

## Native return

Lord Cockfield, the former British Commissioner in Brussels, received a warm welcome from all quarters of the House of Lords when he returned to his parliamentary duties yesterday. Cockfield is angry that he is seen in Downing Street as having "gone native" in his support for the harmonisation of VAT and thinks that it is a racist slur. Still, he sat on the front bench reserved for former senior ministers and took a close interest in the second reading debate on the Companies Bill. He plans to become rather active.

## Master Albery

University College, Oxford has chosen a real renaissance man as its new Master. There can be scarcely a subject that John Albery does not know something about: from bridge,

## OBSERVER

whether Pierre Boulez was capable of conducting Pellaes and whether I should invite the Berlin Philharmonic with Herbert von Karajan to play in Paris.

Barenboim was appointed by the Chirac Government just before it left office last summer. But he is planning his hopes on Mitterrand. "The President of the Republic and I are the only two who are still there," he says. "It is up to him to choose my presence, along with the international artists I have selected, or to accept a programming for the Opéra drawn up by a fashion executive."

In fact, Bergé was picked for the job by Mitterrand himself at the end of August and so far retains the President's support.

Albery used to write sketches for the old television programme, "That Was the Day that Was." He comes from the Albery theatre family: his first name is Wyndham. Rumour had it that in the last few years he had dropped out of those foolish things and was working on something desperately serious.

## Irish Navy

Maureen Haneghy, wife of the Irish Prime Minister, yesterday renamed HMS Swift and HMS Swallow, two Royal Navy ships recently bought by Ireland. The vessels, now the Orla and Clara, were purchased on "generous terms" from the British, according to her husband who accompanied her. They have been equipped with heavy machine-guns and sophisticated surveillance systems - doubtless to help track British submarines which have on occasion been known to entangle themselves in the nets of Irish trawlers.

## Steady there

Sign in a Lambeth pub: "It is dangerous to order drinks while the bar is in motion."

## Master and former US Ambassador to Britain, died in early November. The Fellows moved fast. Albery has been assured of space to conduct his experiments in Oxford, though their financing is not yet fully tied up.

In layman's terms, Albery is trying to measure the performance of the body in real time at the bedside: for instance, the glucose concentration of a diabetic. A team is already working on it in Oxford, another in Cambridge, as well as Albery's in London. Between them, the claim is that Britain is ahead of the field. Albery hopes that the London and Oxford efforts can now be co-ordinated.

His original Oxford college was Balliol, but he had a spell as a Fellow at University College when the late Lord Redcliffe-Maud was Master and was much impressed by the man. Albery says that his own role as Master will be to lead the strategic thinking, but also to delegate and to ensure that the college is a convivial centre. No doubt about the last: look forward to something like the Univ summer pantomime.

Albery says "no." He is still writing sketches, but they are only for the Christmas Cabaret of the Imperial College of Science and Technology, of which he has been Dean. The second hit is true: Albery is working on the marriage of bio- and electro-chemistry. Indeed, ensuring that he could continue to do so was a prerequisite for his move to Oxford.

University College has a peculiar stature. If it does not elect a Master within three months of the post falling vacant, an appointment is made by the Lord Chancellor. Kingman Brewster, the late

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# LETTERS

## A question of inflation

From Mr Tom Akhurst.  
Sir, In "Three telling questions about inflation" (January 9), Frank Blackaby advances the argument that inflation is moving up because of wages push, wages push has appeared because of falling unemployment, and that what the Government ought to do about it is to talk to the unions.  
He gives no explanation for the fall in unemployment, and to anybody whose memory stretches back to the 1970s his faith in "talking to the unions" as a means of reducing pay rises, is a touching example of the triumph of optimism over experience.  
He appears quite convinced that monetary policy has nothing to do with the current rise in inflation, and appears rather puzzled that such a phenomenon should occur while the Chancellor is running a budget surplus.

Perhaps the problem is that the Chancellor, in fact, is not really a monetarist after all. As Mr Blackaby points out, the budget surplus is being applied to "repaying the national debt." This has the effect of replacing medium to long term Government debt in the hands of asset holders with government debt of the shortest variety: cash. Where the asset holders happen to be banks, as many of them are, the cash becomes high powered money - reserve assets - with a multiple effect on liquidity across the whole of the economy.  
It is therefore unsurprising that the banks have had the will and the ability aggressively to expand consumer lending, property buying and the flow of enormous take-over bids.  
The process of increasing amounts of money bidding for

relatively fixed quantities of assets can hardly be expected to produce anything other than inflation. The cause is rooted in the monetary processes and institutions of our economy, and the inflationary pressure will continue until the Treasury finds a method of disposing of its surpluses that is monetarily neutral.  
Tom Akhurst, 3 Knights Ridge, Pembury, Tunbridge Wells, Kent.

From Professor Forest Caple and Professor Geoffrey Wood.  
Sir, Mr Frank Blackaby, in an implicit plea for policies which have been tried and failed (January 9), thinks that to say "inflation is a monetary phenomenon and therefore must be dealt with by monetary policies," is circular.  
Inflation - a sustained fall in the value of money relative

to goods - can only of course occur in an economy where there is money. In economies where money is not used, a good can fall in value relative to other goods. Should one want to prevent that fall, supply must be cut back or demand encouraged.  
The same is true of the value of money. If that is falling, all the Government can do to prevent the fall, unless it can encourage demand, is to cut back supply. Such policies have been used many times in the past. They have worked.  
There is no evidence that any other policy can reduce inflation and keep it down, and no evidence that tolerating inflation has beneficial effects.  
Forest Caple, Geoffrey Wood, City University Business School, Frobbisher Crescent, Barbican Centre, EC2

## Higher US petrol prices

From Mr E.J. Howard.  
Sir, Your newspaper, and your sister publication the Economist, have recently joined the many advocates of higher US petrol prices (usually coupled with lower agricultural subsidies).  
You may be right that these are economically desirable. But I would ask you to allow a suburbanite ex-rancher to point out that an automobile, even if largely a luxury to suburbanites and city-dwellers, is essential in most of the US.  
City dwellers and suburbanites have (heavily subsidised) buses and mass-transit; they can even walk to supermarkets or to visit a neighbour.  
Many foreign correspondents in the US forget that, unlike London, the greater New York area contains less than 5 per cent of the US population. If you include Boston and Washington and the other US cities of the north east, it comes to only 10 per cent.  
City folk forget how the "agricultural subsidies" arose. They are mainly the result of a deal struck in the 1940s and 1950s between urban and country dwellers. Then, countrymen subsidised city folk, selling produce at a fraction of the free market price in return for future guaranteed price supports. Let economists first calculate the present day value of these past subsidies by the farm sector before considering what adjustments are needed now.  
Rural life is still hard; but before townsmen decide to break past promises they might hesitate before adding higher fuel costs to an agricultural sector recently battered by drought. The townsmen were fed by that sector in the 1940s. They may need it again one day.  
E.J. Howard, R.R. 2 Pinebrook Road, Bedford, New York 10506, USA



## Taxed to the teeth

From Mr G. Bas.  
Sir, Norma Cohen makes some pertinent points in her article on international bonds (December 28). However, I must take issue with her reference to the "archetypal Belgian dentists" who have traditionally formed the core of investor demand.  
The implication that Belgian dentists purchase Eurobonds to evade taxes is of dubious validity. Where is the hard evidence that Belgian dentists are more inclined to tax evasion

than, for example, American doctors or French lawyers or Swiss bankers - or indeed, British journalists?  
I believe there is no such proof. If Miss Cohen's claim is true, then the number of dentists required to form a substantial buying force in the Eurobond market would mean that nearly every Belgian citizen would have to be a dentist.  
G. Bas, Rue Royale 230, 1210 Brussels, Belgium

## Industry impact of GEC bid

From Messrs Hobday, Morgan, von Tunselmann and Walker.  
Sir, Hugo Dixon's article (January 13) about the GEC-Siemens bid for Plessey was based on some preliminary considerations of ours. We are concerned that readers may draw misleading inferences.  
First, our conclusions are those of individual members of the Science Policy Research Unit who happen to be collaborating; there is in no sense an "SPEU view" about the worth of the bid.  
Our principal finding, from our preliminary studies, is that the impact of any such reorganisation of Plessey is likely to vary appreciably according to industry segment. The negative outcome for semiconductor

which you report is a "worst-case" scenario for that particular segment, and positive outcomes are conceivable even in the field of such components.  
Our report will seek to address not just specific issues of British (or individual firm) gains and losses, but the British role in European and global electronics, the effects of the 1992 single market in Europe, and the international restructuring of the electronics industry.  
Michael Hobday, Kevin Morgan, N. von Tunselmann, W. Walker, Science Policy Research Unit, University of Sussex, Brighton, East Sussex.

## Farmers adapt

From Mr W.A.N. Jones.  
Sir, I wonder if you are right in thinking that changes in agriculture will result in still larger farms. The reverse might well be the case.  
What does seem likely is that we shall not need to use farm land so intensively. This will reduce rents on much land, providing an opportunity to consider to what use it may be put. If we obtain our needs from elsewhere, other uses become practicable.  
In Britain, before the "Enclosures", considerable tracts of countryside were not cultivated intensively. This was no disaster. If natural vegetation were allowed to regenerate over part of the landscape, surely that would be acceptable to a largely urban population?  
The country is accessible to most town dwellers, but it is rarely the "open" country of the travel book. It is "enclosed country", and in many areas it is difficult even to park a car off the road. It would be desirable in large areas to become open country, accessible to the public. (Spring Forest is a case in point.)  
The Chancellor might even be in a position to finance the transfer of ownership, from private owners who can no longer earn a living on the land to new bodies which would care for it. Do we really want to persuade Welsh hill farmers, for example, to remain in unviable occupations? If they wish to do so, is there any good reason why the public should pay? If nearly half the total of farm income is now derived from non-farming sources, this surely shows the ability of the farming community to adapt to changing circumstances. We should support them in this, rather than try to induce them to live in the past.  
W.A.N. Jones, W.E.L. Jones & Co (London), Tower House, N20

## EC anti-dumping actions

From Mr Brian Hindley.  
Sir, I welcome Mr Randolph's support (January 10) for my general thesis on the defective anti-dumping methodology of the European Community ("The Design of Fortress Europe," January 9). Nevertheless, my comments on the new and old EC dumping regulations might cause misunderstanding.  
I tried to explain the reasoning that has led the European Court of Justice to approve methods which produce absurd results. All of the relevant court cases are based on the old regulation (Regulation 2176/84), and so the exposition of my article is also based on that regulation, which, as Mr Randolph says, was replaced by Regulation 2423/88 in August 1988.  
The wording of Mr Randolph's letter, however, might leave the impression that the new regulation substantially affects the specific defects I sketch.  
This is not the case. The practices I describe, which under the old regulation were based upon questionable interpretations by the Commission, are formalised and turned into explicit rules by the new regulation.  
I therefore have no difficulty in agreeing with Mr Randolph that the correctness of the new regulation should be questioned. But I have no doubt of the answer yielded by objective questioning. The new regulation provides the Commission with powers to arrive at dumping margins which are at least as far removed from the truth as those it devised under the old regulation.  
Brian Hindley, Trade Policy Research Centre, 1 Gough Square, EC4.  
From Mr Richard E. Norman.  
Sir, I read Brian Hindley's article, "The Design of Fortress Europe" (January 9) with interest and amusement.  
My association has been involved in two dumping complaints; in both cases our evidence has been based on a comparison of retail prices in the far east with those of the equivalent products in EC markets.  
Substantial dumping margins have been arrived at without deducting any costs, on the part of the producer in his local market, for sales and advertising expenses, overheads and profit. Despite this, the Commission consistently arrives at proven dumping margins between 15 and 25 per cent below our figures.  
Far from Brian Hindley's suggestion that a dumping margin of 30 per cent will be shown where none exists, our experience suggests that the Commission consistently comes up with a figure between 40 and 50 per cent below what might reasonably be expected if only 20 per cent were allowed for selling, advertising and overhead costs in the far eastern country.  
Much has been made of the term "Fortress Europe" in relation to the imposition of anti-dumping duties. In our experience it is very hard work even to convince the Commission to accept a complaint - and this is normally followed by almost 12 months' delay before provisional duties are declared.  
This, however, has not prevented German manufacturers from winning a 30 per cent market share of the Japanese market for cars with engines over 2 litres. Japan is now Daimler-Benz's biggest outlet for its S-class models, and if West German car exports (in D-Marks) to Japan increase during the next two years it only means the rate they increased last year. West Germany will have become a net car exporter to Japan as early as 1991.  
This proves that access to the Japanese market is not as difficult as less efficient manufacturers always want us to believe.  
Vic Heylen, Analyse Asim, Antwerp, Belgium.

## EC motor industry's excuses have fallen by the wayside

From Mr Vic Heylen.  
Sir, Your article headlined "European motor industry is seriously flawed" (December 8) shows an unexpected element of surprise. Insiders have known for a long time that the European car industry is in general hopelessly uncompetitive.  
Production costs are so high and quality so low that, except for some luxury models, all hope of competing on world markets has long been given up and the home market needs to be protected very effectively against Japanese competition.  
All (so far known) arguments in this sad state of affairs and the need for stringent import restrictions against damaging Japanese imports

have fallen by the wayside. First, there was the unrelenting yen; then the low Japanese wage costs and abominable Japanese working conditions. These were followed by the argument "let them build their cars where they want to sell them" implying that, when having to produce under European conditions, the Japanese production cost advantage would soon melt like butter under the sun.  
In the meantime the Japanese yen has almost doubled in value, Japanese wage costs expressed in dollars are among the highest in the world, and Nissan cars built in the UK have difficulties in gaining acceptance as being of European origin.  
As for social conditions, it is the European carworker who is

now putting in 10 hour shifts in Belgium and West German car plants in order to increase machine running time and to try to amortise often ill-conceived and expensive automation.  
It is conceived, because European manufacturers with - so far - an excellent record for quality have not been able, since the widespread introduction of automation, to bring a new model to the market without serious quality problems (Mercedes 200-series, Ford Scorpio and Opel Omega, among others).  
This leaves us with only one - but widely used - argument that import restrictions are needed because of Japanese non-tariff import restrictions, denying European cars free access to the Japanese market.

## FOREIGN AFFAIRS

# Part of the machine is faltering

### Jurek Martin assesses Japan's response to the death of Emperor Hirohito

Perhaps all along there were four moving parts to Japan's post-war machine. Japanese and foreigners alike had tended to identify only three - diligent businessmen, skilled bureaucrats and artful politicians - but it is now surely at least arguable that the sleeping or symbolic partner, the Emperor, was the vital added ingredient that somehow legitimated the activities of the other three in the eyes of Japan's only great natural resource, its people.  
Other nations have fought for king (sometimes queen) and country, as Japan did for Hirohito. In peacetime such sentiments are less easily articulated. The apparent indifference with which most Japanese viewed the Emperor before his illness suggests that the feeling was quite deeply buried, but some interesting strains of thought have surfaced in Japan since his passing that attest to a deeper connection than might have been imagined.  
To many, it may have been because he endured so long, through good times and bad and good again, to some that he may have been a subconscious sense of shame that they had failed him in a war that he may or may not have wanted but surely could not have prevented; a few were perhaps moved again, more worrying nationalism.  
Such thoughts might seem fanciful in the Japan of today, mostly engaged in the pursuit of wealth and what it can buy, often to the mindless exclusion of all else. But there is a great Japanese tradition of the epic, not only in traditional arts and literature but even in contemporary television and film, as anybody who has ever seen a Kurosawa film will understand. Hirohito's reign undoubtedly saw the nation engaged in epic deeds.  
So if he was important not simply as an historical figure then his death serves as an opportunity to examine the current health of the machine's constituent parts. It is safe to say that the imperial institution is in reliable, if unexciting, hands. Akihito may be more modern and accessible than his father, and possibly, therefore, more vulnerable, but he will be just as much of a constitutional monarch. He has been trained, for virtually all his life, to be just such. The next imperial generation may be different but, given Japanese longevity, that presumably will not show up until well into the 21st century.  
Nor, if the performance of the Japanese economy is any guide, can there be much wrong with the leadership

qualities of business and the bureaucracy. Not that either are immune from criticism. An extreme reading of the Recruit Cosmos scandal, which has knocked off two Cabinet ministers, one very famous businessman and some ranking civil servants, and which might now seem to be producing an impressive new outward-looking leaders. Now that Japan has a bigger world role

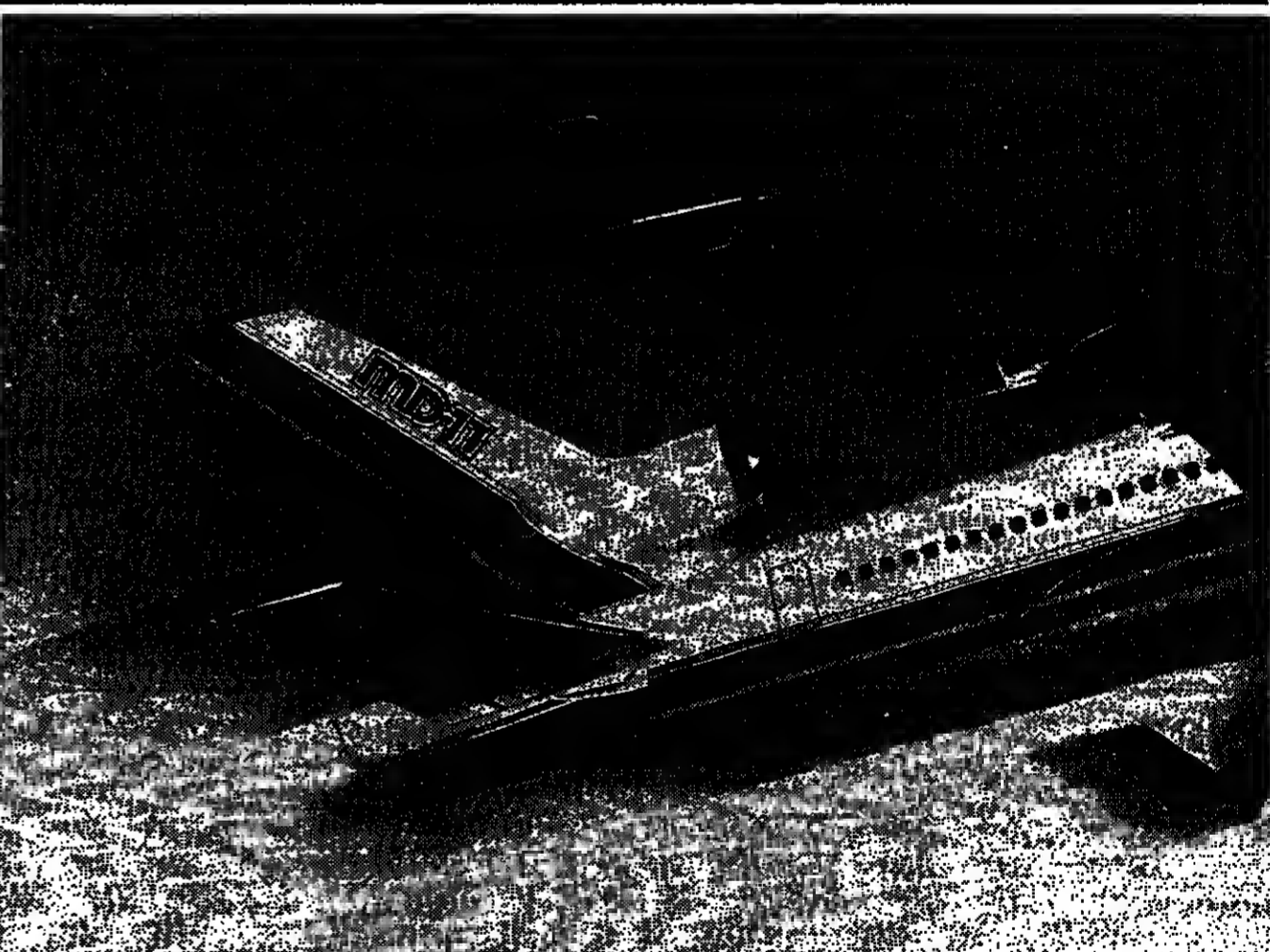
## The LDP has increasingly lapsed into the passive, albeit creative, art of mostly looking after its own

Asian neighbours and perhaps the European Community, and coming to terms with changes in the Soviet Union and the United States. But so far these policy makers have not been found wanting, and betting against their continued vitality would be risky. Both groups now seem to be producing new outward-looking leaders. Now that Japan has a bigger world role

merely exposed the extent to which favours, in this case the placement of shares at favourable prices with influential people, are routine, not just for up-and-coming businessmen, like the head of Recruit, but also for those who have been around for a long time. This is hardly a staggering revelation. Critically, as far as the reputation of the bureaucracy is concerned, it has been confined to those domestic pork barrel ministries which, in Japan as elsewhere, have always been notorious for corrupt practice. So far the mighty mandarins of finance, trade and foreign affairs have not been sullied.  
Neither they, nor the business hierarchy, can afford to be complacent, however. It may be that the challenges posed in this decade by the appreciation of the yen and the need to internationalise will pale into insignificance compared to those which lie ahead. These include the ageing of the country, a decline in conventional work habits and loyalties, new competitive pressures from

to play there is enough to keep them engaged.  
It is a pity that the same confidence cannot be applied to the final partner, the political establishment, which is beginning to show its age in more ways than one. This might seem a harsh judgment, since the government of Mr Noboru Takeshita has just pushed through a major, and probably necessary, tax reform bill and since his Liberal Democratic Party is often cited as the model for the Thatcherite contention that there is such a thing as a natural (and naturally conservative) party of government.  
Yet it can be argued that the tax bill was too long in the making and served to distract Japan from tackling more fundamental structural problems, such as the ageing society and the untenably high price of land. Equally a more accurate comparison of the two political systems would focus on the parlous state of the respective opposition parties and would note that the centre-left in

Britain has yet to fall into the irrelevance that has been accepted, far too willingly, by its Japanese counterparts. In contrast, Mrs Thatcher's government has ruled, whereas the LDP has increasingly lapsed into the passive, albeit creative, art of mostly looking after its own.  
In this respect, the Recruit Cosmos affair is the perfect epitome, because it is all about new money and old ways. It was not so bad or even surprising that Mr Kijichi Miyazawa had to resign because, whatever his skills as Finance Minister, he was widely known to be a political innocent. But for Mr Takeshita to lose a Justice Minister after only three days, on the revelation that he had been taking money for Recruit for upwards of a dozen years without apparently knowing about it or telling his Prime Minister, denotes a peculiar form of insensitivity, or carelessness, or both. There is hope in the LDP. One of its rising stars is Mr Yoshio Mori, who has already served in the Cabinet and who is different enough to retain a young foreigner on his staff to advise on external and agricultural affairs. Mori also was named in Recruit but was canny enough to come clean even before the scandal made the headlines. He has not suffered in consequence. But, by common consent, the Mori generation, who go under the wondrous name of the "neo-new leaders" is at least ten years away from reasonable hope of running the party.  
In the meanwhile, the old men, representatives of the special interests who comprise the LDP, will continue their introspective ways. This was fine so long as the Japanese themselves were intent mostly on going about their own business. But the fractures in Japan's internal homogeneity are appearing. The even distribution of the spoils that so marked the post-war recovery and which eventually led just about every Japanese proudly to claim middleclassness, is breaking up. Real wealth is now accruing to those who have land or stocks, less to those with neither asset. Envy, an un-Japanese emotion, is rearing its head. The great strength of the LDP has been its ability to stay close to public opinion; there is a suspicion now that it is losing this knack.  
It is going to need all the moving parts to be functioning well to handle these sorts of changes. Three of them, including the imperial institution, are doing all right; the fourth, the ruling party, needs tending.



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# FINANCIAL TIMES

Tuesday January 17 1989

THE CITY ON THE WATERFRONT  
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## Rocard to break up control of privatised groups

By Paul Botts in Paris

THE FRENCH Socialist Government is planning legislation in the spring to break up the Gaullist-dominated hard-core shareholding structures of the big financial and industrial groups privatised by the former right-wing administration.

It is also intending to strengthen the Commission des Opérations en Bourse (COB), the stock market watchdog agency.

The two moves form the spearhead of a Socialist effort to reorganise the financial system. Mr Michel Rocard's Government came under intensified attack from the right-wing opposition over the twin insider trading scandals involving Pechiney and Soci t  G n rale.

The polemic has now relaunched the controversy about state ownership and privatisation which had been frozen by President Fran ois Mitterrand in his election manifesto last year.

Although the President promised no renationalisations last year, Mr Jean Pierre Chev nement, Defence Minister and leader of the Ceres left-wing faction of the Socialist party, raised the

possibility at the weekend of bringing back privatised groups such as Soci t  G n rale into the state sector.

Other Socialist leaders have also backed the Government's proposals to accelerate the process of breaking up the hard-core shareholding structures of industrial and financial groups privatised by the former Gaullist administration.

However, the Socialist counter-attack is unlikely to calm the political storm inside and outside the Government caused by the Soci t  G n rale and Pechiney affairs in the current highly charged political climate two months before important municipal elections.

Indeed, the right-wing opposition parties are talking of a new financial "Greenpeace" affair in reference to the scandal which shook the former Socialist government of Mr Laurent Fabius four years ago when French security agents snuck the Greenpeace ship, Rainbow Warrior, in New Zealand.

President Mitterrand and Mr Rocard have also both been forced to intervene directly in the growing political furor

over Pechiney and Soci t  G n rale by publicly renouncing their support for Mr Pierre B r g vov, the Finance and Economy Minister.

The latter demanded the Prime Minister's intervention last week after Mr Roger Fauroux, the Industry Minister and former chairman of Saint-Gobain, embarrassed him profoundly by saying in an interview that the Soci t  G n rale affair was a far more serious issue than the Pechiney allegations.

Mr Fauroux suggested there had probably been much larger insider trading gains made during the raid on Soci t  G n rale last year by Mr Georges Peberrean, chairman of Marcegny Investissements, than in the subsequent insider trading affair involving Pechiney's acquisition of the US Triangule Industries group.

Mr Fauroux also criticised the participation of the Caisse des D p ts et Consignations, one of the country's leading state financial institutions, in the Soci t  G n rale raid and called for a change in the state group's statutes.

Mr B r g vov, who had tacitly sup-

ported Mr Peberrean's raid designed to break up the Gaullist-dominated hard-core shareholding structure of the privatised bank, had earlier said that the COB had found no cause to launch an insider trading investigation. Mr Fauroux, for his part, said the COB should have conducted an investigation.

Mr Rocard subsequently issued a statement supporting Mr B r g vov and confirming the Government's intention both to introduce legislation to strengthen the powers of the COB and to break up the hard-core shareholding structures of privatised groups.

He said the Government wanted the Paris financial markets to be "fully transparent". At the same time, he attacked the Gaullist privatisation policy and hard-core shareholding structures by saying: "It is intolerable that one party has seized directly or indirectly control of economic vehicles which are crucial to the life of the country."

## Korea trades away its divisions

Maggie Ford reports on a thaw through growing economic ties

IN the customs office of the port of Pusan in South Korea, a highly symbolic shipment of more than 600 oriental paintings, celadon pots and other handicrafts is being checked.

The shipment follows two others, consisting of fish and clam shells, equally symbolic though not so artistic. All the goods have been imported by local companies from North Korea, the first time the two countries have traded publicly.

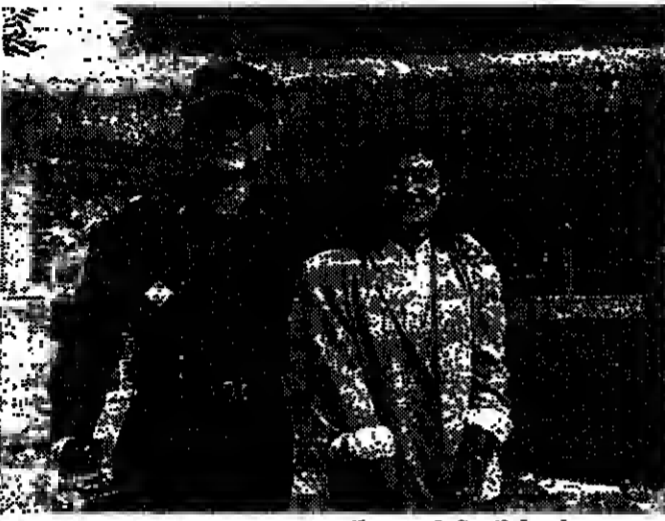
Both sides in recent months have launched their own diplomatic initiatives to ease tension, and have tried to cast doubt on each other's desire for peace. But perhaps the best hope for progress between the two Koreas will lie in economic links, where propaganda and ideology are less important than hard financial facts and mutual economic interest.

Later this month Mr Chung Ju Yung, founder of the Hyundai business group, will travel to Pyongyang to discuss business opportunities, a sentimental journey for South Korea's most well known businessman who was born over the border in 1915. He may be followed by others.

Business between the two estranged halves of Korea, divided since their liberation from Japanese colonial rule in 1945, is being conducted through third countries such as Japan and Hong Kong. So far, it marks only very tentative steps towards a thaw in their relationship. It is a further sign of a thaw came yesterday when North Korea agreed to South Korea's proposal to hold the highest-ranking political and military talks on easing their tense relations since the Korean War.

This is being accompanied by efforts on both sides to start talks on several issues, including student exchanges and sports co-operation.

The flurry follows the decision by President Roh Tae Woo of South Korea to follow his "Northern policy" designed to develop links with communist nations with a view to breaking the deadlock between



South Koreans at Panmunjom, on the North-South border

North and South Korea.

The policy was launched last year at a time when Seoul judged the international climate to be mellowing and ideological confrontation beginning to diminish. Pushed strongly during the Seoul Olympic Games, it resulted in a surge of interest among Koreans in all things Eastern, including business links, sports, culture and art.

Since then South Koreans have been viewing Soviet movies, buying Chinese rugs and pottery in department stores and ordering Hungarian wine with their meals. Hungary, the leading East bloc country to co-operate with the policy has set up a permanent mission in Seoul with a representative, formerly ambassador in Pyongyang, who speaks excellent Korean.

Daewoo, one of South Korea's top four companies is to open two joint ventures in Hungary. Yugoslavia has set up a trade office in Seoul, and the Soviet trade office agreement is expected to be signed next month. Trade with all Eastern bloc countries has notably increased.

Businessmen last year scurried to China in the hope of useful opportunities and trade

this year is expected to double to \$30n. But investment opportunities were stymied by China's need to deal with economic overheating and businessmen returned in sceptical mood with only fairly minor investments agreed.

They are now lining up to get visas for the Soviet Union. Initial reaction to Moscow's approaches and its apparent need for speedy action is favourable.

Negotiations are continuing over a \$270m ship order for Hyundai Heavy Engineering and construction companies are bidding on a \$40m trade centre in Nakhodka in Siberia. A joint venture to make fur coats is also under negotiation.

But while the development of co-operative links between East bloc countries and South Korea is clearly being seen as in the interest of both sides, breaking through the mistrust, lack of information and competitive instincts bred by years of confrontation with the North is proving more difficult.

Earlier this month at preparatory talks for a parliamentary meeting between the two sides, the North Korean delegation brought up a thorny question which has disrupted several efforts at rapprochement before.

How, they asked, could there be friendly talks between the two sides when a threatening military exercise involving 300,000 US and South Korean troops, was being held in the south of the peninsula?

The exercise, codenamed Team Spirit and the largest in the world outside the communist countries, is held every year and is regarded as a defensive deterrent by the US and South Korea.

A series of statements issued by an anonymous government spokesman appeared in the Seoul press. One report suggested that Team Spirit would be symbolically reduced in size this year and cancelled next.

The Defence Department denied that there would be any change in US military posture. A US military spokesman said the army was not aware of any alteration in plans.

Further conciliatory statements appeared. The Education Ministry hinted that students would be allowed to attend a planning meeting with Northern colleagues before a visit later this year. A Northern proposal for military and political talks was accepted and upgraded in level. Another for a joint team at the 1990 Peking Asian Games was quickly accepted.

President Kim Il Sung's new year message, which included an invitation to political, church and dissident leaders, was rejected as being insulating to "President Roh, but the South Korean leader emphasised in his new year message that the South had no intention of isolating the North and was sincere in its wish for dialogue.

Though the attitude of the US is apparently under discussion, the transition between presidents will undoubtedly hold up any new policy.

The Daewoo business group, which has spent \$100,000 importing the North Korean art on the Pusan docks will certainly hope that a picture can be drawn more than a thousand words.

North Korea agrees to talks, Page 3

## Norway may postpone major gas project

By Karen Fosell in Oslo and Max Wilkinson in London

THE development of Norway's giant Troll gas field in the northern North Sea may have to be postponed as a result of tough bargaining over the future of the smaller Sleipner field, according to officials in Oslo.

The two projects were closely linked in a \$60m gas contract which the Norwegian government signed with a consortium of continental buyers in 1986. The buyers were to take gas first to Sleipner and then from Troll, which is expected to last well into the next century.

Last month Statoil, the highly indebted state oil company, suggested that it might postpone the Sleipner project. However, this provoked opposition from Exxon, Statoil's largest partner in the project and from the buyer's consortium,



which was unwilling to vary its contract.

Last month Statoil was considering whether to abandon the Nkr15bn (\$2.25bn) plan to

develop the Sleipner gas field in the central North Sea. This would have been part of a scheme to reduce its debts, now close to 90 per cent of its capital and rising at a time when the outlook for gas prices has weakened.

However, the company is now expected to announce formally its intention to continue work on the project and to identify other projects where work could be delayed. Sleipner is scheduled to come on stream in autumn 1993 with Troll following in 1996.

Both Statoil and the Norwegian government, whose oil-driven economy has been hard hit by low world crude oil prices since 1986, are seeking ways to optimise investment obligations including project

deferrals.

Statoil said that stopping the \$1.5bn project would be costly because of work already underway. However, it would not be too late to defer the Troll project. The licensee does not intend to agree final designs for the huge concrete platform until the second quarter of this year.

Norwegian and foreign gas experts agree that there is scope to delay Troll by up to two years, although Shell, operator of the field, claims there have been no discussions among the licensees on this subject.

Shell, however, admits that there is design flexibility with regard to the capacity level which is at present expected to be 100 per cent of the gas field's production, Page 32

WORLD WEATHER											
Area	Temp	Wind	Cloud	Area	Temp	Wind	Cloud	Area	Temp	Wind	Cloud
Abaco	24	12	10	Abuja	26	10	10	Abuja	26	10	10
Algeria	14	12	10	Algiers	14	12	10	Algiers	14	12	10
Amman	16	12	10	Amman	16	12	10	Amman	16	12	10
Antananarivo	22	12	10	Antananarivo	22	12	10	Antananarivo	22	12	10
Asmara	28	12	10	Asmara	28	12	10	Asmara	28	12	10
Bahrain	22	12	10	Bahrain	22	12	10	Bahrain	22	12	10
Bangkok	28	12	10	Bangkok	28	12	10	Bangkok	28	12	10
Batavia	28	12	10	Batavia	28	12	10	Batavia	28	12	10
Bombay	28	12	10	Bombay	28	12	10	Bombay	28	12	10
Buenos Aires	18	12	10	Buenos Aires	18	12	10	Buenos Aires	18	12	10
Calcutta	28	12	10	Calcutta	28	12	10	Calcutta	28	12	10
Cairo	18	12	10	Cairo	18	12	10	Cairo	18	12	10
Cardenas	22	12	10	Cardenas	22	12	10	Cardenas	22	12	10
Chengde	12	12	10	Chengde	12	12	10	Chengde	12	12	10
Colombo	28	12	10	Colombo	28	12	10	Colombo	28	12	10
Dakar	28	12	10	Dakar	28	12	10	Dakar	28	12	10
Damascus	16	12	10	Damascus	16	12	10	Damascus	16	12	10
Dhaka	28	12	10	Dhaka	28	12	10	Dhaka	28	12	10
Dublin	12	12	10	Dublin	12	12	10	Dublin	12	12	10

## Soviet harvest shortfall

Continued from Page 1

duction as his top priority in the economic reform process, putting all his hopes in a big switch to leasehold tenure on the country's huge collective farms.

His plan is to make Soviet farm workers once more the "masters of their own land," in apparent reversal of 60 years' dedication to the creation of a rural proletariat.

However, the leasehold system has proved slow to catch on, discouraged both by co-operative farm managers unwilling to lose their authority, and by

## Reagan to ease Libya oil deals

Continued from Page 1

after President-elect George Bush takes office on Friday.

In moving to lift controls on the companies, President Reagan will be taking another politically sensitive decision out of the lap of the incoming Administration. Although US officials yesterday insisted that Washington's basic attitude to Libya would remain unchanged by the decision, it may pave the way for an easing of tensions between the two countries in coming months.

## Nigeria eases curbs on foreign investment

By Our Foreign Staff

NIGERIA has eased restrictions on foreign investment in a move designed to boost the country's privatisation programme, spearheaded by a debt-conversion scheme and reinforced by the role of the private sector.

The move, long under consideration, was announced over the weekend by President Ibrahim Babangida.

He said he had abolished the 40 per cent ceiling on foreign holdings, which applied to a wide range of activities and was imposed in the 1970s. Henceforth, foreign investors will be allowed to acquire a 100 per cent interest in a Nigerian venture, with the exception of banking, insurance, petroleum prospecting and mining, where a 40 per cent limit on outside involvement remains in place.

The news coincides with a renewed commitment by the government to a privatisation programme, outlined in principle over a year ago, which identified 96 companies that were either to be sold to the private sector or to be put on a commercial footing.

In his budget address earlier this month, Mr Babangida said the government was pressing ahead with the policy.

The first sale is due this month, when the government puts its 7.8m shares in Flour Mills of Nigeria on the market. This will soon be followed by a sale of a fifth of the government's share in African Petroleum.

The administration hopes that lifting ceilings on foreign investment will encourage holders of promissory notes, issued to trade creditors in lieu of cash payments, to take advantage of the country's debt conversion scheme, launched last year.

Under the scheme, noteholders are entitled to convert their dollar-denominated notes into naira at the going rate. The proceeds can then be invested in new or existing enterprises.

One hurdle to the scheme's success has been the reluctance of many noteholders to invest in Nigeria unless they had effective control of the enterprise. The President's decision to revoke the old legislation makes this possible.

Promissory notes worth nearly \$50n have been issued to creditors, but so far only a small fraction of note-holders have taken advantage of the debt-conversion scheme.

The move was welcomed yesterday by the Nigerian business community. "This is a quite dramatic new development," said Mr Rashid Ghadami, chairman of the National Industrial Development Bank.

"Major manufacturing areas like petrochemicals, car manufacturing and computers are now wide open for foreign investment. It is an excellent move, particularly seen in conjunction with the government's plans."

## The penny drops in the high street

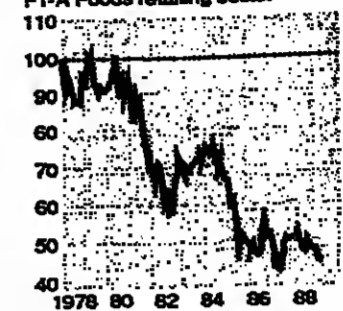
Consumer spending is turning at last. That might seem a

thickly judgement on the basis of such chancy evidence as retail sales statistics, but with all the usual provisos, things are looking that way. Not only have the numbers fallen for two months running, but the latest CBMFT survey for once tallies in its gloom with the findings of the DTI.

That said, any fall in expenditure should be treated with care, and the near half-point rally in the long gilt contract yesterday was going it a bit. After all, sales in the fourth quarter were still up by a healthy 5.5 per cent, which is clearly not the stuff that lower interest rates are made of. Taken alone the figures may suggest that there is no need to raise rates any further, but the Government may not be so convinced. As the whole point of increasing base rates to 13 per cent was to curb inflation - controlling expenditure being merely a step in that direction - any bad news on prices could change the picture radically. Indeed, if the earnings figures on Thursday show any rise from the present 9 per cent - and the level of wage settlements in the last few months and the strength in the economy make that a real risk - then higher rates could be in prospect again. In all, the foreign exchange markets seemed to have got the measure of the thing yesterday, with the sterling index barely budging.

### Asda

Share price relative to the FT-A Foods retailing sector



1978 80 82 84 86 88

of all. A balance sheet, says RHM, "purports to show the underlying financial strength of a business". Even those who are sure they understand that will find it difficult to agree with it. Come in, the ASC.

### Mortgage finance

Back in the summer, new issues in the UK's £20n mortgage-backed securities markets were running at two or three months, but the jump in interest rates and the sharp slowdown in mortgage demand has stopped the supply. Some of the new generation of lenders who have used the market to finance their rapid expansion may no longer be as visible as they were, since the built-up securities are now winning back share in a declining market. However, forecasts of the market's imminent demise are premature. Even though the secondary market may not yet be big enough to tempt the institutions out of gilt, a recent study by Baring Brothers uses the narrowing of spreads to underline growing investor interest. Over the next year or so, some of the founder members might start being replaced by the big banks and the building societies.

### RHM

Conspiracy theorists could make much of the fact that RHM has brought out a defence of its system for valuing brands just as Goodman Fielder is rumoured to be returning to the offensive. Rumour is probably wrong about that. Having failed to find a buyer for its RHM stake, Goodman has apparently considered seeking a partner for a joint bid, but with little sense of conviction. More to the point, the Accounting Standards Committee, goaded by accusations of apathy while the British balance sheet integrates, will be meeting next week to put together a holding statement on accounting for brands.

### Asda

The 3p rise in Asda's share price which greeted a set of unexceptional figures was a big departure for a company used to seeing its shares fall every time it meets City retailing experts. The difference is a simple matter of confidence, but as the promise of Asda is all in the future, confidence is critical. The interim results were inevitably agonistic about the success of the great investment programme; a 0.5 per cent underlying increase in volumes may have been a little low, in view of the number of face-lifts given to stores recently, while the margin growth is also unremarkable. The company points out that if some £1n of development and other miscellaneous costs are stripped out, then the performance is much better; but as most of these costs are likely to be repeated, the case for such an adjustment is thin. Unfortunately, when it comes to the non-food profits Asda cannot win either way. The company has been penalised for its heavy exposure during the past year; and the unexpectedly strong performance these hits in the first half may merely make people fear that the crunch will be worse when it comes.

### ADVERTISEMENT

#### NEWS REVIEW

#### BUSINESS

#### Combat display for US Navy

Production of an advanced radar display for US Navy warships is underway following a major development programme by ISC Cardion Electronics, a division of Ferranti International Signal on Long Island, New York.

This new generation display has the capability to enable naval combat teams to exploit the increasing volume of tactical information available from the ship's various sensors and data links.

The initial contract, worth over \$20m is a replacement for most of the US Navy's existing radar indicators.

#### Thai message

The Department of Aviation in Thailand has ordered a Ferranti automatic message switching system for their Aeronautical Fixed Telecommunications Network, the first automated system of its kind to be ordered by the DOA. The contract was won against strong international competition from companies in France, Italy, the UK and the USA.

The AFN switch, a ground-to-ground aviation information system, is part of a £17.6m contract let to the Ferranti agents in Bangkok, Pioneer Engineering Co.

#### NAVY

#### Portuguese simulation

Ferranti International has been awarded a contract by Hollandse Signaalapparaten B.V. in the Netherlands, worth over £2m, to supply a tactical simulation and training support system for the Portuguese Navy. The equipment will be incorporated into a shore-based Combat Information Centre (CIC) Team Trainer.

The trainer will be equipped to represent the CIC operations room of Portugal's new Meko 200 frigate. Ferranti Computer Systems, through the Training Systems Division will be providing the simulation control facilities to 'model' the ship's sensors and weapons, and also analyse crew performance.

Using Ferranti Computer Systems proprietary radar simulator, CREST, together with custom-built software to realistically model the other Meko sensors and weapon system performances, the package will provide authentic real-time scenarios.

Based on VME 68030 processors, the system concept is functionally similar to another Ferranti Computer Systems trainer currently being supplied to Canada for the DD 290 Tribal Class Destroyer Update and Modification Programme (TRUMP), which also incorporates Signal equipment.

#### HELICOPTERS

#### Mine study contract

The US Government's Defense Advance Research Project Agency (DARPA) has awarded Ferranti Instrumentation a competitive contract to undertake a concept definition study, demonstrating the feasibility of an Anti-Helicopter Mine (AHM).

The six month contract, awarded in July of last year, is one of seven to be issued to major defence contractors with Ferranti Instrumentation being the only off-shore recipient. All other contracts were awarded to US companies.

Ferranti Instrumentation, Strategic Research Group has committed several years independent evaluation into the AHM concept placing it at the leading edge of research for this weapon type.

#### Briefly...

Manchester International Airport has bought a Flight Information and Display System from Ferranti Computer Systems in a contract worth approximately £200,000.

Ferranti Computer Systems has delivered seventeen Type 2046 submarine sonar systems for installation in Royal Navy submarines.

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INTERNATIONAL COMPANIES AND FINANCE

Strong income growth at Chase and Manny Hanny

By Anatole Kalotsky in New York

CHASE Manhattan and Manufacturers Hanover, two of the leading US commercial banking groups, yesterday reported very strong results for the fourth quarter and 1988 as a whole. The banks said they had satisfied the international regulatory guidelines on capital adequacy due to take effect in 1989. However, a key part of the profit improvement resulted from the collection of over-due interest payments from Brazil during the fourth quarter. Chase, the second largest US bank, reported quarterly net income of \$275m or \$2.93 a share, compared with \$254m or \$2.68 in the fourth quarter of 1987. The bank's annual earnings reached a record \$1,065m or \$11.55 in 1988. But accurate year-to-year comparisons were made more difficult by a large number of one-time gains and special charges, notably a huge addition to Third World loan loss reserves in the 1987 second quarter. Chase said \$217m of the latest quarter's net income was due to collections on medium- and long-term loans from Brazil. Only \$35m of this income was applicable to the fourth quarter of 1988, and \$30m was applicable to the last quarter of 1987. These benefits were partially offset by a \$12m after-tax reduction connected with non-accruing loans to Argentina. There was also a previously announced \$40m restructuring charge following the closure of Chase's UK equity market-making operations. The four-quarter results also included the utilisation of a \$60m tax benefit. The non-interest items of Chase's operations increased sharply in 1988. Non-interest operating income increased by 15 per cent to \$2.51bn. During the fourth quarter, fees and commissions increased by 6 per cent to \$334.5m, but other components declined significantly in the quarter. Manufacturers Hanover Corporation reported net income of \$224m or \$4.28 a share in the fourth quarter, compared with \$23m or 18 cents the year before. The bank's full-year net income was \$965m or \$18.55, against a loss of \$1.14bn or \$27.04 in 1987. MHC's quarterly profits included a \$140m after-tax benefit from the payment of overdue Brazilian loans, partly offset by a \$27m reduction in after-tax interest income due to the non-accrual on Argentine credits. Non-interest revenues climbed 40 per cent to \$1.93bn for 1988 as a whole, but declined by 21 per cent to \$831m in the fourth quarter. One reason for this was that gains from the sale of significant assets were reported during the first three quarters of 1988. MHC's non-interest expenses fell by 2.4 per cent during 1988 as a whole, after adjusting for restructuring charges.

Earnings soar at Rand Mines

By Jim Jones in Johannesburg

RAND MINES, the South African mining group, overcame a small drop in the rand gold price in the final quarter of last year and lifted combined after-tax profits of its four gold mines by almost two-thirds. The profits increase was achieved through a combination of cost-cutting and higher gold recovery grades, although this was accompanied by a drop in the group's total gold production. East Rand Proprietary Mines (ERPM) achieved the greatest improvement and sharply reduced its net loss by curtailing operations in the older sections of the mine and concentrating ore extraction in richer ground opened up by the new Far East sub-vertical shaft. The new area, established with the help of loans totalling \$230m (\$92m) over the past few years, was needed to extend the life of the mine into the next century, and the directors say further production increases are planned. Durban Deep, which is also an old mine, returned to profit by cutting further its milling rate and concentrating mining in the richest ore zones. However, its capital expenditure exceeded its profit. Harmony, the largest of the group's mines, closed its uranium plant at the end of the year to avoid losses expected with low selling prices and rising costs. Its gold production slipped as slightly higher recovery grades failed to compensate for seasonally lower mill throughput. Blyvoorlicht has reduced further its milling rate to conserve ore reserves and increased its gold recovery to 4.5 grams per tonne (g/t) from the September quarter's 4.2 g/t. Some years ago, directors warned the mine faced closure in the early 1980s as carbon leader ore reserves became exhausted.

Table with 4 columns: Mine Name, Gold produced (kg), After-tax profit (Rm), Earnings per share (cents). Rows include Blyvoor, Durban Deep, ERPM, and Harmony.

Earnings per share calculated after tax and capital expenditure. Parentheses = negative

the next century, and the directors say further production increases are planned. Durban Deep, which is also an old mine, returned to profit by cutting further its milling rate and concentrating mining in the richest ore zones. However, its capital expenditure exceeded its profit. Harmony, the largest of the group's mines, closed its uranium plant at the end of the year to avoid losses expected with low selling prices and rising costs. Its gold production slipped as slightly higher recovery grades failed to compensate for seasonally lower mill throughput. Blyvoorlicht has reduced further its milling rate to conserve ore reserves and increased its gold recovery to 4.5 grams per tonne (g/t) from the September quarter's 4.2 g/t. Some years ago, directors warned the mine faced closure in the early 1980s as carbon leader ore reserves became exhausted.

Retailing innovator to tackle Burger King

Roderick Gram in New York

GRAND METROPOLITAN has given Mr Barry Gibbons, head of its European restaurant operations, the difficult task of turning round Burger King, the struggling hamburger chain it acquired in its takeover of Pillsbury of the US. The UK group faces several challenges to make its \$5.75bn acquisition of Pillsbury pay off. One of the largest is to restore Burger King, a distant second in the market to McDonald's, to profitable growth. Mr Gibbons, a 42-year-old Englishman who joined GrandMet five years ago, most recently was managing director of Grand Metropolitan Retailing, which operates about 2,000 restaurants in the UK and Europe. Although Mr Gibbons lacks US experience, this did not bother Mr Bill Pothitis, a Montreal franchisee and chairman of the Burger King's national franchisees council. "Food is food," he said. "I've heard good things about him." Burger King, misunderstood and mismanaged through the 1980s, has suffered from erratic quality of its product and some poorly conceived and executed marketing strategies. Mr Gibbons will be the restaurant chain's seventh chief executive in nine years. GrandMet said last autumn that its extensive market research, conducted before the bidding for Pillsbury, found that the Burger King hamburger was well liked by consumers but inconsistent quality put them off. "Burger King was an easy thing to break and its an easy thing to fix - you don't have to be a rocket scientist," Mr Pothitis added. The most important tasks were to bring consistency to quality and marketing. Moreover, Burger King would have to increase sharply its marketing budget to match McDonald's. Franchisees, who own some 85 per cent of the Burger King restaurants, appear ready for new management after a long, fraught relationship with Pillsbury. The final straw for them was its proposal to spin off Burger King and heavily increase the chain's debt as part of its defence strategy against GrandMet. The move was blocked by the courts. Lisa Wood adds: Mr Gibbons considered becoming a professional footballer before embarking on a career in marketing. He joined GrandMet in 1984 and was appointed chairman and managing director of GrandMet Retailing when it was set up in 1987. Described as "enthusiastic, tough, but friendly" he has been responsible for developing new retailing concepts such as Pastificio, the pasta chain, and expanding GrandMet's retailing activities on to continental Europe.

The hidden gem in BP Minerals

David Owen examines a UK oil company's Canadian profit maker

ALTHOUGH Qit-fer et Titane is not exactly a household name, even in its native Canada, the Quebec-based titanium slag, iron and steel producer has been arguably the most consistently profitable BP Minerals operation in recent years. While some of the better-known base metals divisions have been struggling back into the black after a long stretch in the doldrums, QIT has racked up operating profits of between US\$50m and US\$100m in each of the last three years. Analysts project that in 1989 the income from the company, which is the electricity utility Hydro-Quebec's largest customer, could be as high as \$130m. In sum, QIT will be one of the businesses that RTZ executives are poring over most attentively as they finalise details of their agreement in principle to buy BP's minerals operations for \$4.32 bn. The secret of QIT's recent success has been the strong market for titanium dioxide, a humble white powder that has become by far the most important white pigment used to give colour to paints and plastics since white lead was banned on health grounds. QIT produces a 78 per cent titanium dioxide slag that has captured 40 per cent of the pigment feedstock market. Its closest rival for market share is the South African company Richards Bay Minerals, which QIT itself helped to establish in the mid-1970s.

Richards Bay produces an 85 per cent titanium oxide slag. BP has an approximately 50 per cent interest in the company. Since 1984, the price of titanium dioxide has soared, taking QIT's fortunes along with it. This buoyancy ended a lengthy period of depressed markets which began with the 1974 oil crisis - which severely depressed demand. In the interim, several companies (including Laporte and Montedison) divested their respective titanium dioxide interests, a number of old plants shut down and the construction of new capacity virtually ceased. In the process, supply and demand reverted to balance. Over the last three years, the leading producers have been gradually "de-bottlenecking", or squeezing more output from existing plant to cope with steadily rising demand. QIT estimates that this will add about 12 per cent (or 330,000 tonnes per year) to world capacity during the 1986-89 period. The company produces its slag at a sprawling nine-furnace plant at Sorel some 60 miles north-east of Montreal. Its raw material is ilmenite, derived from the Lake Thio orebody a further 550 miles downstream in the remote and desolate Quebec countryside. The orebody contains about 34.3 per cent titanium dioxide and 52.7 per cent iron oxides. It was originally pinpointed just after the war by Kennecott of the US, which was motivated by its country's heavy wartime dependence on overseas sources of titanium dioxide. QIT was ultimately formed in 1948 as a joint venture between Kennecott and the Gulf + Western subsidiary New Jersey Zinc. Due to the high iron content of its ore supply, QIT has also been from the outset a significant producer of high purity iron: current capacity permits the production of some 300,000 tonnes a year. According to Mr Bruce Grierson, QIT's chairman, however, this niche market "can only absorb so much," so in 1988 the company moved further downstream into steel billet production with the construction of a C\$100m, 400,000-tonnes-per-year facility, Ivaco, the Montreal steelmaker, is contracted to take approximately two-thirds of the plant's current output of between 250,000 and 300,000 tonnes per year output. According to Mr Grierson, QIT's various metallic products account for about half the group's Canadian turnover. The company also owns a metal powders operation adjacent to the Sorel smelter. Titanium slag generates the remaining 50 per cent of revenues. Current production capacity stands at about 1.05m tonnes of slag, although a furnace modernisation programme now under way will raise this eventually to approximately 1.4m tonnes.

Over the past 20 years, the titanium dioxide industry has increasingly been switching to the so-called chloride process from the traditional sulphate process, although many sulphate plants remain viable concerns. Since the product derived from QIT's Quebec orebody is suitable only for the sulphate process, the company has had to invest to maintain and expand its market share. (The slag produced at Richards Bay, by contrast, is suitable for both processes.) QIT is planning to address this situation by adding more low alkali slag (suitable for both processes) to its own product range. The raw material with which to achieve this objective will come from extensive mineral sands deposits at Fort Dauphin, Madagascar. The plan is to produce 600,000 tonnes of Madagascar ilmenite per year from 1992. A pilot concentrate plant has been up and running at Fort-Dauphin since early 1987. Mr Grierson believes it "premature" to judge whether the company's probable return to ownership by a dedicated minerals producer after eight years in the hands of oil companies - first Standard Oil of Ohio, then BP - will bring big changes. He says BP has been happy to let QIT's Quebec management run the company within approved parameters. "We have had owners that have allowed the company to make the necessary investments for its own good."

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Northern Telecom picks next chairman

By David Owen in Toronto

NORTHERN Telecom, the large Canadian telecommunications group, has named Dr Paul Stern, formerly of Unisys, as successor to Mr Edmund Fitzgerald, the chairman. Dr Stern, 50, will join the company in March as vice chairman and chief executive. Mr Fitzgerald plans to retire in April 1990. Analysts were surprised by the move as Northern usually promotes from within. It was also interpreted as a signal that data communications will play an increasingly important role in the company's development.

Dr Stern resigned as president of Unisys about a year after the company's formation, in the autumn of 1986. He attributed his decision to the need to attend to pressing family and investment concerns. Prior to joining Burroughs in 1981 as executive vice president, Dr Stern had spells with Du Pont, IBM, Braun and Rockwell International. He joined Northern Telecom's board of directors in April 1988. An erstwhile member both of President Reagan's National Security Telecommunications Advisory Council and of the Pentagon's Defence Policy

Advisory Committee on Trade, Dr Stern is a director of Clark Equipment and sits on the advisory board of the Frankfurt-based BHF Bank. Northern, which is majority-owned by Montreal-based BCE, has had a lacklustre year in an extremely competitive market environment. Profits for 1988 are expected to total no more than half of the US\$47m earned in 1987. In December, the company announced it was to take a US\$200m charge against final quarter earnings, following a wide-ranging corporate restructuring.

Canada Malting in C\$125m deal

By Our Financial Staff

CANADA MALTING is to acquire Great Western Malting, a division of Penwest, the US agricultural products processor, for about C\$125m (US\$100m) in cash. Penwest has been restructuring in order to focus more on its flagship specialty starch and chemical business. Canada Malting, whose three Canadian malt production plants have a total annual capacity of 365,000 metric tons, said the acquisition would add about 330,000 metric tons of annual malt production capacity.

Workstation clone undercuts Sun

By Louise Kehoe in San Francisco

ANOTHER CHALLENGE to Sun Microsystems' leadership in the \$50m computer workstation market was issued yesterday with the introduction of a range of "clones" of Sun's top-selling products. Solbourne Computer, a Colorado company, launched a range of workstations which it claims can run all software designed for the Sun 4 range. Solbourne's prices are from 14 to 25 per cent below the prices of equivalent Sun products. While cloning is widely prevalent in the personal computer sector, this is the first time a company has cloned a computer workstation, which is a higher performance desktop computer widely used in scientific, engineering and financial analysis applications. Solbourne, which has received \$50m in venture capital as well as manufacturing and product development assistance from Matsushita Electric of Japan, aims to become "the Compaq of the workstation market," according to Mr

Douglas MacGregor, company president. Compaq is the largest manufacturer of IBM-compatible personal computers. Responding to the Solbourne announcement, Mr Scott McNealy, Sun Microsystems' president, called the clones "the sincerest form of flattery." He claimed Solbourne would help establish the Sun architecture as an industry standard and encourage software writers to produce programs for these "standard" workstations.

Midland Bank enters Chile's financial market

By Barbara Durr in Santiago

MIDLAND BANK has become the first British bank to enter the Chilean financial market through a joint venture with Compania Chilena de Inversiones (Inverchile), a Chilean investment company. Midland, which has had a representative office in Santiago since 1986, contributed 50 per cent of the \$3.4m capital for the newly-created Inverchile-Midland Inverchile putting up the other half. Mr Paul Tacchi, Midland's group representative, said the bank was "looking to make investments in the order of \$200m." These would all be new ventures, not in the financial sector, and some would use Chile's debt-equity swap programme. The British bank, once Chile's second largest bank creditor, still holds a significant amount of Chilean obligations, although Mr Tacchi could not disclose exactly how much Chile still owes Midland. Several debt swaps have been criticised for not creating new productive capacity and jobs, and it appears Midland is seeking to avoid that pitfall. Inverchile-Midland will operate in the financial market through subsidiaries in stock and security trading, a mutual fund and an investment advisory company. Midland has had a relationship with Inverchile since mid-1988 through the Chile Investment Company SA, created by a pool of foreign banks and the International Finance Corporation, the private arm of the World Bank. Apart from Midland and IFC, the bank pool included Rio del Plata, the Argentine bank, the Paris-based Sudameris and Banco Europeo Para America Latina, the Belgian-Dutch consortium bank.

Advertisement for Türkiye Cumhuriyeti (The Republic of Turkey) bonds. Text includes: U.S. \$150,000,000, 11 1/8 per cent. Bonds due 1998. Bankers Trust International Limited, Lazard Brothers & Co., Limited, Salomon Brothers International Limited, Shearson Lehman Hutton International Inc., Algemene Bank Nederland N.V., RACOB Savings Bank a.c., Banque Bruxelles Lambert S.A., Bank Générale du Luxembourg S.A., Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft, Commerzbank Aktiengesellschaft, Crédit Lyonnais, Crédit National, DG BANK Deutsche Genossenschaftsbank, Dresdner Bank Aktiengesellschaft, Generale Bank, Goldman Sachs International Corp., Postipankki Ltd, SBCI Swiss Bank Corporation Investment banking, State Bank of Victoria, Westdeutsche Landesbank Girozentrale.

Hoechst bids for Celanese stake

By Robert Gibbons in Montreal

HOECHST, of West Germany, is offering the public C\$220m (US\$157.5m) for the shares in Celanese Canada that it does not already own. Hoechst owns 56.2 per cent of Celanese Canada and is offering C\$35 a share for the 43.8 per cent stake held by the public for a total C\$210m. The German group took control of

Celanese Canada nearly two years ago when it bought Celanese Corporation of the US. It is also offering C\$40 a share for the series 1 preferred, and C\$26 a share for the series 2 preferred, which totals a further \$18m. In 1988, it earned C\$48.9m or \$3.33 a share, which was a 72 per cent increase on the C\$28.4m or \$2.02 reported in 1987. Sales last year rose to \$407m from \$385m. A new company, Hoechst Celanese Canada, is being set up to merge Celanese Canada with Hoechst's existing Canadian chemical products operation. The headquarters will probably remain in Montreal.

NOTICE OF REDEMPTION To the Holders of TEXAS INSTRUMENTS INTERNATIONAL FINANCE N.V. 11 3/4% Guaranteed Notes Due 1991. NOTICE IS HEREBY GIVEN to the holders of the outstanding 11 3/4% Guaranteed Notes Due 1991 of Texas Instruments International Finance N.V. that, pursuant to the provisions of the Fiscal and Paying Agency Agreement dated as of March 15, 1984 and the Terms and Conditions of the Notes, Texas Instruments International Finance N.V. intends to redeem on March 15, 1989 all of its outstanding Notes, at a redemption price equal to 100% of the principal amount thereof plus accrued interest to the redemption date. Payments will be made on and after March 15, 1989 on presentation and surrender of the Notes together with any appropriate Coupons maturing subsequent to March 15, 1989 in U.S. Dollars, subject to applicable laws and regulations, either (a) at the office of the Fiscal and Paying Agent in New York City, or (b) at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London, main offices of Swiss Bank Corporation in Basel or Kreditbank S.A. Luxembourg in Luxembourg. Coupons due March 15, 1989 should be detached and collected in the usual manner. Bearer Notes surrendered for payment should have attached all unattached coupons. Interest accrued to March 15, 1989 will be paid to the registered Noteholders in the usual manner. Payments at the office of any paying agent outside of the United States will be made by check drawn on, or transfer to a United States dollar account with, a bank in the Borough of Manhattan, City and State of New York. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payees not recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-9, certifying under penalties of perjury that the payee is not a United States person or an exempted IRS Form W-9, certifying under penalties of perjury that the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment. From and after March 15, 1989 the Notes will no longer be outstanding and interest thereon shall cease to accrue. TEXAS INSTRUMENTS INTERNATIONAL FINANCE N.V. By: MORGAN GUARANTY TRUST COMPANY of New York, Fiscal and Paying Agent Dated: January, 1989



**INTERNATIONAL COMPANIES AND FINANCE**

**Bond agrees Kalgoorlie restructure**

By Bruce Jacques in Sydney

MR ALAN BOND, the Perth entrepreneur, is close to achieving his dream of a single "super pit" - likely to be visible from the moon - to mine what is left of Kalgoorlie's historic Golden Mile deposit in Western Australia.

Mr Bond yesterday reached agreement for a three-tiered corporate restructure which will pool his Kalgoorlie gold interests with those of the US-controlled Homestake group, the only other large surviving "Golden Mile" in a single-venture operation.

Under the first stage of the plan, the two listed Bond-controlled gold companies, Gold Mines of Kalgoorlie (GMK) and North Kalgoorlie Mines, will attempt a reverse merger. GMK will make a scrip bid valued at A\$260m (US\$225.9m) for North Kalgoorlie, which owns 51.6 per cent of GMK.

The bid, pitched at one GMK share for each three in North Kalgoorlie, seems likely to succeed if only because Bond companies control at least 40 per cent of the target's capital.

Based on GMK's last sale price of A\$1.10, the bid is worth nearly 37 cents a share against North Kalgoorlie's last price of 22 cents. The two companies, and Homestake Mining's 80 per cent-owned Homestake Australia, were suspended from quotation on Friday, pending yesterday's announcement.

The second stage of the deal involves GMK selling a 2 per cent stake in Kalgoorlie Mining Associates, the joint venture operating company, to Homestake for A\$50m; each group would then control 50 per cent. The third stage would see the formation of a new joint venture to manage the combined operations of all the companies involved.

Yesterday's joint statement said the transactions would clear the way for early development of the super pit. Shared infrastructure, consolidated tenements and capital-intensive bulk mining operations - superseding the old labour-intensive methods - are seen as the key to maintaining Kalgoorlie as an economic gold mining centre into the next century.

GMK directors said the bid for North Kalgoorlie was the most effective way of distributing benefits from the new scheme to all shareholders. However, the real key to yesterday's announcement was Homestake's agreement.

The US group was initially reluctant, ostensibly because it believed the Bond plans would lower gold grades too far. However, the sale of a 2 per cent stake in Kalgoorlie Mining Associates, removing the main operating company from Bond majority control, appears the likely key to Homestake's change of heart.

**Sears seeks to expand into Japan**

SEARS ROEBUCK of the US is holding talks with Seibu Saision Group, the Tokyo-based retailer, about opening a chain of children's specialty stores in Japan. AP-DJ reports from New York.

An agreement, which could come by the autumn, would make Sears one of the first big US companies to gain a foothold in Japan's booming retail market.

Sears confirmed that the companies were holding exploratory discussions related to children's specialty stores. The talks are in line with Sears' belated push into specialty retailing. The Chicago company, troubled by lagging sales growth and stiff competition, has recently begun experimenting with different niches.

Any pact with Seibu Saision might give Sears a substantial inroad into Japanese retailing at a time when the strong yen has made US products more competitively priced for Japanese consumers.

Mr Seiji Tsunumi, Seibu Saision chairman, was reported in Tokyo as saying his company was considering an arrangement with Sears to "strengthen our exchange of knowhow as equal partners."

**Portugal wins bids for CNP**

THE PORTUGUESE Government has received four strong bids to manage Companhia Nacional Petroquímica (CNP), the national petrochemical corporation inaugurated in 1981, writes Diana Smith in Lisbon.

CNP has run at a heavy loss since its difficult start-up. For the last year the authorities have been seeking alternatives to closing the plant and finally decided to offer for sale the complex's polymer unit (the only downstream unit out of the 12 planned to be built). Epi (Empresa de Polimeros de Sines), in which the state owns 80 per cent. The remaining stake in Epi is owned by Cif Chimie of France.

Whichever group purchases the state's 80 per cent share of Epi will be granted a management contract to run CNP for 10 years. For the time being, the authorities are constrained from denationalising leading Portuguese industries, so cannot sell CNP outright.

In order to make the deal more attractive to potential bidders, the Government has agreed to absorb CNP's debts, which are now in excess of \$1bn. The group awarded the management contract will be able to keep the profits from the enterprise.

The four contenders for the purchase are:

- Dow Chemical of the US in association with Repsol of Spain.
- A Brazilian consortium led by Braspetro, the international branch of Petrobras, the Brazilian national oil corporation.
- Enichem, which belongs to Italy's Agip Group.
- Neste of Finland, in association with Portuguese interests.

The commission adjudicating the bids is expected to reach a decision within the next three months.

**Singapore venture**

UNITED ENGINEERS, a Singapore engineering and construction concern, and Wearne Brothers, a local trading and manufacturing group, have formed a joint venture to make and market electronic equipment and parts, AP-DJ reports from Singapore.

United Wearne Technology, 60 per cent-owned by Wearne, has made an immediate \$400,000 bid for 17.4 per cent of Multi-Fineline Electronics, US printed circuit board maker.

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**Wells Fargo & Company**  
U.S. \$100,000,000  
Floating Rate Subordinated Notes due July 1997

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 17th January, 1989 to 17th April, 1989 the Notes will carry an interest rate of 9 1/4% per annum. Interest payable on the relevant interest payment date 17th April, 1989 will amount to US\$242.19 per US\$10,000 Note and US\$1,210.94 per US\$50,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York London

**Nationwide Anglia**

**£100,000,000**  
Floating Rate Notes Due 1998  
(Issued by Anglia Building Society)  
Notice is hereby given that the Notes will bear interest at 13 1/4% per annum from 16 January, 1989 to 17 April, 1989.  
Interest payable on 17 April, 1989 will amount to £165.95 per £5,000 Note and £8,297.52 per £250,000 Note.  
Agent Bank: Morgan Guaranty Trust Company of New York London

**U.S. \$50,000,000**  
**Morgan Grenfell Investments N.V.**  
(Incorporated in The Netherlands with limited liability)  
Floating Rate Notes Due 1994

Payment of principal and interest unconditionally guaranteed by **Morgan Grenfell Group PLC** (Incorporated in England with limited liability)

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 17th January, 1989 to 17th July, 1989 the Rate of Interest will be 9 1/4% per annum. The interest payable on the relevant interest Payment Date, 17th July, 1989, will be US\$243.53 for each US\$5,000 principal amount of the Note.

Agent Bank: Morgan Guaranty Trust Company of New York London

**US\$200,000,000 Guaranteed Floating Rate Notes**  
Repayable at the Option of the Holder of par Commencing October 1982  
**Citicorp Overseas Finance Corporation N.V.**  
(Incorporated with limited liability in the Netherlands Antilles)  
Unconditionally guaranteed by **CITICORP**

Notice is hereby given that the Rate of Interest has been fixed at 9.3125% and that the interest payable on the relevant interest Payment Date, April 17, 1989 against Coupon No. 36 in respect of US\$10,000 nominal of the Notes will be US\$232.81.

January 17, 1989, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

**Bergen Bank A/S**  
(Incorporated in the Kingdom of Norway with limited liability)  
**U.S. \$75,000,000**  
Floating Rate Notes Due 1997  
(With the right to subordinate)

Notice is hereby given that the Rate of Interest has been fixed at 9.625% p.a. and that the interest payable on the relevant interest Payment Date, July 17, 1989, against Coupon No. 3 in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$11,887.00.

January 17, 1989, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

**U.S. \$100,000,000**  
Guaranteed Floating Rate Notes due 1993  
of **SANWA INTERNATIONAL FINANCE LIMITED**  
Guaranteed as to payment of Principal and Interest by **THE SANWA BANK, LIMITED**

Notice is hereby given that the Rate of Interest has been fixed at 9.625% p.a. and that the interest payable on the relevant interest Payment Date, July 17, 1989, against Coupon No. 3 in respect of U.S.\$100,000 nominal of the Notes will be U.S.\$4,888.08.

January 17, 1989, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

**U.S. \$100,000,000**  
**Republic New York Corporation**  
Floating Rate Subordinated Notes due July 2010

Notice is hereby given that for the period from January 17, 1989 to April 17, 1989 the Notes will carry an interest rate of 9 1/4% per annum. The interest payable on the relevant interest payment date April 17, 1989 will amount to U.S. \$228.08 per U.S. \$10,000 Principal Amount of Notes.

By: The Chase Manhattan Bank, N.A. London, Agent Bank  
January 17, 1989 **CITIBANK**

**NOTICE OF RESIGNATION AND APPOINTMENT**  
To the Holders of **Hudson's Bay Company** 10% Debentures Due 1984

Notice is hereby given that the resignation of Bank of Montreal Trust Company as its principal office in New York from its appointment as Principal Paying Agent, and the appointment of Bank of Montreal as its principal office in New York, London, England and B.N.A. (CSSI) as the successor Principal Paying Agent, effective at the close of business 17th January 1989.

By: Bank of Montreal 17th January, 1989

**THE BANK OF YOKOHAMA, LTD.**  
**U.S. \$100,000,000**  
**2 3/4 per cent. Convertible Bonds due 2001**

**NOTICE IS HEREBY GIVEN AS FOLLOWS:**

(A) The Bank of Yokohama, Ltd. (the "Bank") proposes to grant rights to subscribe for shares of common stock of the Bank (the "Shares") to its Shareholders, whereby each Shareholder appearing on the register of Shareholders of the Bank at January 31, 1989 (Japan time) will be entitled, with respect to each ten (10) Shares owned by him at such date, to subscribe for one new Share at a price per Share of Yen 720 during the period from and including March 10, 1989 up to and including March 20, 1989 (Japan time). Such subscription price per Share is substantially below the current market price per Share at January 31, 1989 of Yen 1,539.00, which is the average of the daily closing prices of the Shares on the Tokyo Stock Exchange for the 30 consecutive trading days commencing 45 trading days before such date (the first and last days of such 30 consecutive trading days being November 26, 1988 and January 9, 1989, respectively) as provided in the Trust Deed dated September 30, 1986 constituting the above-mentioned Bonds (the "Bonds").

(B) The Bank also proposes to issue new Shares by way of free distribution, whereby each Shareholder appearing on the register of Shareholders of the Bank at January 31, 1989 (Japan time) will be allocated one (1) new Share for each ten (10) Shares owned by him at such date. New Shares will be issued on April 1, 1989 (Japan time).

(C) As a result of the foregoing transactions, the current Conversion Price for the Bonds will be adjusted in accordance with Clause 7(H) (i) and (ii) of the said Trust Deed as follows:

(1) Conversion Price before adjustment: Yen 1,014.60 per Share  
(2) Conversion Price after adjustment: Yen 885.10 per Share  
(3) Effective Date for the adjustment: February 1, 1989 (Japan time)

The Bank of Yokohama, Ltd.  
47, Honcho 5-chome,  
Naka-ku, Yokohama, Japan  
January 17, 1989

**U.S. \$30,000,000**  
**ZENTRALSPARKASSE UND KOMMERZIALBANK-WIEN**  
Floating Rate Subordinated Notes Due 1991

Interest Rate 9 1/4% per annum  
Interest Period 17th January 1989 to 17th July 1989  
Interest Amount per U.S. \$5,000 Note due 17th July 1989 U.S. \$246.68

Credit Suisse First Boston Limited  
Agent Bank

**LASMO**  
US\$75,000,000  
**LASMO Eurofinance B.V.**  
(Incorporated in The Netherlands with limited liability)  
Floating Rate Guaranteed Notes due 1989  
Unconditionally guaranteed by **London & Scottish Marine Oil PLC**  
(Incorporated in England under the Companies Act 1948 to 1947)  
Notice is hereby given that the Rate of Interest has been fixed at 9.375% p.a. and that the interest payable on the relevant interest Payment Date, July 17, 1989 against Coupon No. 14 will be US\$249.82 in respect of US\$5,000 nominal amount of the Notes.

January 17, 1989, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

**U.S. \$75,000,000**  
**The Bank of New York Overseas Finance N.V.**  
(Incorporated with limited liability in the Netherlands Antilles)  
Guaranteed Floating Rate Subordinated Notes due January 1996  
Unconditionally guaranteed, on a Subordinated Basis, as to **The Bank of New York Company, Inc.** (Incorporated in New York, USA)

Notice is hereby given that the Rate of Interest has been fixed at 9.5% p.a. and that the interest payable on the relevant interest Payment Date, April 17, 1989, against Coupon No. 21 in respect of U.S. \$10,000 nominal of the Notes will be U.S.\$237.50.

January 17, 1989, London  
By: Citibank, N.A. (CSSI Dept.), Reference Agent **CITIBANK**

**Tenneco Inc**  
HOUSTON, TEXAS

1988 is our third consecutive year of cash dividend payments

The 1989 first quarter dividend of 76¢ per share on the Common Stock will be paid March 14 to stockholders of record on February 10. About 161,000 stockholders will share in our earnings.  
Karl A. Stewart, Secretary

**U.S. \$125,000,000**  
**Alaska Housing Finance Corporation**  
Floating Rate Notes Due July 2001

Notice is hereby given that the Rate of Interest has been fixed at 9.625% p.a. and that the interest payable for the current interest period January 17, 1989 to July 17, 1989 on the relevant interest Payment Date July 17, 1989 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$485.81.

January 17, 1989, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

To the Holders of Reading & Bates Energy Corporation N.V. and Reading & Bates Corporation, as Guarantor  
**8% Convertible Subordinated Debentures Due 1995**  
Cusip No. 755277 AA 2

**NOTICE IS HEREBY GIVEN** that Events of Default (as defined in the Indenture dated as of December 1, 1980 (the "Indenture") among Reading & Bates Energy Corporation N.V. (the "Company"), Reading & Bates Corporation as Guarantor (the "Guarantor") and United States Trust Company of New York (the "Trustee"), as Successor Trustee to Morgan Guaranty Trust Company of New York have occurred and are continuing as a result of the nonpayment of the installment of interest due December 1, 1987 in the amount of U.S. \$4,800,000 and the nonpayment of such default for more than 30 days and the nonpayment of the installment of interest due December 1, 1988 in the amount of U.S. \$4,800,000 and the nonpayment of such default for more than 30 days.

Under the terms of the Indenture, the Trustee or the holder of not less than 25% in principal amount of the Debentures (or such lesser amount as shall have acted as a meeting of Debentureholders pursuant to Section 8.05 of the Indenture) may declare the principal of the Debentures immediately due and payable by notice in writing to the Company and the Guarantor (and to the Trustee, if given by Debentureholders). The Indenture also provides that the holders of a majority in principal amount of the Debentures (or such lesser amount as shall have acted as a meeting of Debentureholders pursuant to Section 8.05 of the Indenture) may direct the Trustee with respect to the time, method and place of the making of any action under the Indenture.

If you desire that the Trustee take any action under the Indenture, you should advise United States Trust Company of New York, the Trustee, in writing in accordance with the terms of the Indenture.

**UNITED STATES TRUST COMPANY OF NEW YORK,**  
as Successor Trustee  
January 17, 1989

We are pleased to announce that effective January 16, 1989 the 520 Madison Avenue offices of **C. J. Lawrence, Morgan Grenfell Inc.** and **Morgan Grenfell Finance Incorporated** will be relocating to **1290 Avenue Of The Americas** New York, New York 10104-0101 (812) 715-1700

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**FINANCIAL TIMES**  
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INTERNATIONAL COMPANIES AND FINANCE

French glass group does not throw stones

Privatised Saint-Gobain is concentrating on core businesses writes Paul Betts



Jean-Louis Beffa: aiming for global expansion

THE PRIVATISATION of Saint-Gobain, the leading French glass and packaging group, was not only the first privatisation in France but also the smoothest and least contested. The company, which is expected to report record profits on Thursday, has also managed to avoid being dragged into the growing political controversy over the control of recently privatised groups.

More than any other leading French company, Saint-Gobain has managed to shed the label of "privatised" and to be accepted on its own industrial merits. Perhaps this is not surprising, since it is France's oldest company, dating back to 1865.

Mr Jean-Louis Beffa, the chairman, remarked: "We are a French group with a European base and a global ambition." France today accounts for only about 45 per cent of the group's annual turnover of about FF700bn (\$11.2bn). "Europe now makes up 80 per cent of our business," Mr Beffa added.

Under Mr Beffa's leadership, Saint-Gobain has carefully steered clear of politically sensitive areas which have made other privatised groups, like Compagnie Générale d'Electricité (CGE), targets of political polemic. "It is in our chromosomes not to get involved in businesses where the state intervenes, and especially not in a field like communications," he said.

Instead the group has concentrated on a nuts and bolts industrial strategy which has hardly varied over the two years since its privatisation. Mr Beffa said the strategy was based on four points:

● Maintaining the group's profitability, considerably improved since its privatisation. Net income excluding minorities rose from FF1.26bn in 1986 to FF2.5bn in 1987. In the first half of last year profits totalled FF1.76bn and analysts expected the company to double this figure for the whole year.

● Continuing the development of the group's core businesses with the emphasis increasingly on specialities rather than on commodity products. Industrial investments are budgeted to rise to FF60bn this year from FF50bn last year, Mr Beffa said. At the same time, Saint-Gobain has been active in the acquisitions market spending FF6bn in the last two years, much of it in lifting its stake in companies it already controlled like Certal-Teed in the US and St-Roch in Belgium. All these investments have been partly funded by its FF3.3bn rights issue last October.

● International expansion with the aim of consolidating its European leadership position, expanding its North and South American presence and penetrating the Far East market through a joint venture project which could come to

kind of business could not coexist long term with Saint-Gobain's basic activities in the glass and packaging field. Unlike Mr Fauroux, Mr Beffa does not regret the former Socialist government's decision to force Saint-Gobain, then nationalised, to shed its electronics assets.

In the same vein, Mr Beffa was never entirely happy with the group's decision to invest a few years ago in the construction business with its acquisition of a controlling stake in Société Générale d'Entreprise (SGE), the French construction company, from CGE. Mr Beffa has now swapped this stake with Compagnie Générale des Eaux in return for becoming a major friendly shareholder and partner of the leading French private water distribution group. Mr Beffa claims that the withdrawal from SGE has been his most important decision so far as chairman.

In the same way as he wants to develop a coherent industrial strategy based on the group's core businesses, Mr Beffa has also sought to keep his company's shareholding structure as simple and solid as possible. Unlike other privatised groups with their diverse "hard cores", Saint-Gobain has only a few select partners in its capital.

They include the Compagnie Générale des Eaux with 8 per cent, expected to rise eventually to about 10 per cent; the privatised Compagnie Finan-

cère de Suez with 5 per cent, eventually due to increase to 7 per cent; the state-owned Banque Nationale de Paris (BNP) and the state UAP insurance group, which are now discussing a merger and which between them own nearly 8 per cent of Saint-Gobain.

Saint-Gobain is in turn a leading shareholder in the two private sector companies. Mr Beffa says he wants to establish close links in this way with other leading French groups.

Since its privatisation, Saint-Gobain has benefited from strong demand for its products in important markets like the automobile industry and the building sector, among others. It is now having to expand capacity in many major product lines.

Besides a big new float glass facility in south-eastern France, Saint-Gobain is planning a hollow glass furnace in Spain as well as modernising its glass facilities at Burgo. In Brazil, it is planning to invest \$100m in a fibre reinforcement plant, a sector in which it also plans investments in Spain.

In its paper business, it envisages spending FF700m on a white coated paper line in the Perleford region and, once again, investments in Spain. As these investments show, Mr Beffa has become particularly enthusiastic about Spain, which he claims is now among the most profitable parts of the group.

This announcement is subject to an offer to purchase and a collection of an offer to sell Old Debentures. The Exchange Offer is made only by the Prospectus dated January 6, 1989, and the related Letter of Transmittal, and it is not being made to, nor will tenders be accepted from, holders of Old Debentures residing in any jurisdiction in which the making or acceptance thereof would not be in compliance with the laws of such jurisdiction.

Notice of Offer to Exchange By  
**Reading & Bates Corporation**  
\$65 in Cash,  
\$500 Principal Amount of  
8% Senior Subordinated Convertible Debentures  
and  
20 Shares of Common Stock  
For Each  
\$1,000 Principal Amount of  
8% Convertible Subordinated Debentures  
of

**Reading & Bates Energy Corporation N.V.**

Reading & Bates Corporation (the "Company") is offering, upon the terms and conditions set forth in the Prospectus dated January 6, 1989 and in the related Letter of Transmittal (which together constitute the "Exchange Offer"), to issue the New Securities, described below, in exchange for the Old Debentures and Old Common Stock of the Company. For each \$1,000 principal amount of Old Debentures, the exchanging holder of Old Debentures will receive:

- (a) \$55 in cash;
- (b) \$500 principal amount of 8% Senior Subordinated Convertible Debentures of the Company due December 31, 1998 and convertible (as to both principal and accrued interest) into the Company's Common Stock at \$22.50 per share (the "New Debentures"), with interest accruing from January 1, 1988; and
- (c) 20 shares of the Company's Common Stock.

THE EXCHANGE OFFER FOR THE OLD DEBENTURES WILL EXPIRE AT 1:00 P.M. NEW YORK CITY TIME ON TUESDAY, FEBRUARY 14, 1989, UNLESS EXTENDED. OLD DEBENTURES TENDERED FOR EXCHANGE MAY BE WITHDRAWN AT ANY TIME BEFORE THE EXPIRATION DATE.

The Company is making the Exchange Offer as part of a proposed financial and business restructuring plan, which is described in the Prospectus.

ACCEPTANCE OF TENDERS OF OLD DEBENTURES PURSUANT TO THE EXCHANGE OFFER IS CONDITIONED ON, AMONG OTHER THINGS, THE TENDER OF AT LEAST 75% OF THE PRINCIPAL AMOUNT OUTSTANDING OF THE OLD DEBENTURES.

The New Debentures will be issued in registered form, without coupons, unless certification as to a holder's non-United States national or resident status is furnished. In such event, the New Debentures will be issued to bearer form, with coupons. The bearer form New Debentures may not be offered or sold, directly or indirectly, in the United States, its territories or possessions, or to persons who are United States nationals or residents.

The Prospectus and the related Letter of Transmittal contain important information which holders of Old Debentures are urged to review carefully before making any decision with respect to the Exchange Offer. The Prospectus contains information relating to, among other things, procedures for tendering, withdrawal rights, and conditions of acceptance.

Requests for copies of the Prospectus and the Letter of Transmittal may be directed to the Information Agent at the Dealer Manager at the telephone numbers and locations set forth below.

The Information Agent is:  
**GEORGESON & COMPANY INC.**  
Wall Street Plaza  
New York, New York 10005  
Tel: 212-696-2300  
Beats and Brokerage Firms please call (212) 440-9800.

The Dealer Manager for the Exchange Offer is:

**Smith Barney, Harris Upham & Co.**  
Incorporated  
New York London  
Smith Barney, Harris Upham & Co. Smith Barney, Harris Upham International  
1345 Avenue of the Americas New York, New York 10105, U.S.A. 10 Piccadilly London W1V 9LA, England  
Attn: Douglas Clifford (212) 696-6774 Attn: Marlene Levene (01-548-5355)

Smith Barney, Harris Upham & Co. Incorporated and Smith Barney, Harris Upham International Incorporated have applied to The Securities Association Limited and they are Interim Authorized. Smith Barney, Harris Upham & Co. Incorporated and Smith Barney, Harris Upham International Incorporated have approved this announcement for the purposes of Section 57 of the United Kingdom's Financial Services Act 1986.

January 17, 1989

Three leading Danish food groups merge

By Hilary Barnes in Copenhagen

THREE OF Denmark's leading companies within the food and beverage industry, De Danske Sukkerfabrikker, De Danske Spritfabrikker and Danisco, yesterday announced an agreed merger.

The new company, which will be called Danisco, will have a turnover of about DKK1.3bn (\$1.83bn), equity capital of DKK4.5bn and some 12,000 employees, making it one of Denmark's two largest manufacturing companies.

This is the third important merger to be announced in Denmark within three weeks. First came the link-up between the two big tour operators, Spies and Tjereborg, followed

by last week's announcement of a merger between the country's two biggest pharmaceutical industry companies, Novo and Nordisk Gentofte.

The merger activity comes after an agitated national debate on the doubtful ability of Denmark's relatively small manufacturing units to compete successfully in Europe's internal market after 1992. A flood of reports, official and unofficial, have asserted that Denmark needs to create "industrial locomotives" through mergers and acquisitions.

The three companies referred in a statement to the stock exchange to the internal

market as one reason for the merger. They also referred to the need "to establish a significant, international group within the area of the food and beverage industry with a strong economy and management working internationally within related disciplines."

The largest of the three companies is Danish Sugar, with 1987 turnover of DKK6.7bn and 7,100 employees. Its core business is the production of beet sugar, and it has several wholly owned subsidiaries in manufacturing proper, including De Forenede Papir (United Paper), Denmark's only significant paper-maker, and Nitro Atomizer, which specialises in

spray drying equipment for cleaning fuel emissions.

De Danske Spritfabrikker is best known as the producer of Denmark's traditional tippel, snaps (or akvavit). It also produces and markets snacks and supplies flour, yeast and alcohol to the food industry. Its 1987 turnover was DKK2.1bn and it had 1,600 employees.

Danisco is an important international producer and supplier of emulsifiers, flavours and stabiliser to the food and beverage industry through its major subsidiary Grundstedt Products.

INA buys W German holding

By Alan Friedman in Milan

INA, the Italian state-owned insurance group, is paying DM11.7bn (\$68.9m) to acquire a 12.5 per cent equity holding in Nürnberger Versicherung, the West German insurer.

Mr Antonio Longo, the chairman of INA, said yesterday that the share stake has been acquired from Scandia, the Swedish reinsurer. Mr Longo, whose INA group ranks as Italy's third or fourth largest in terms of premium income, said the West German deal "is a part of our strategy of developing holdings and alliances ahead of 1992." The INA chief said he was examining possible acquisitions in other EEC markets.

The 12.5 per cent Nürnberger stake makes the Italian group one of the leading shareholders. But Mr Longo was at pains to stress: "We do not have any hostile intentions; we merely wish to achieve closer working ties in Germany."

The Rome-based INA group, which includes Assitalia, a leading insurer quoted on the Milan bourse, had 1988 total premium income of around L3,000bn (\$2.23bn), of which about L1,600bn came from Assitalia. INA is expected to reveal a 1988 consolidated net profit of around L100bn. INA is not part of any of the big Italian state holding groups, but is a free-standing concern which reports directly to the Italian Treasury.

Sandoz reports record turnover

By John Wicks in Zurich

SANDOZ, the Swiss chemicals and pharmaceuticals concern, last year booked a 13 per cent rise in consolidated turnover to a record SwFr10.16bn (\$1.62bn). The Basle-based parent company expects "favourable profits development" for the year, following a rise in group earnings of 18 per cent to SwFr2.7m in 1987.

All divisions showed sales growth in 1988, with pharmaceuticals turnover up 15 per cent to SwFr4.61bn and that of the chemicals division by 17 per cent to SwFr2.57bn. The nutrition division's sales went up by 12 per cent to SwFr1.2bn, and sales of agrochemicals rose 8 per cent to SwFr880m.

Landis to hold dividends

By John Wicks in Zurich

LANDIS & GYR, the Swiss-owned electrical engineering concern, is proposing unchanged dividends of SwFr20 per share and SwFr2 per participation certificate for the past year, as well as a rights issue of new shares at a ratio of 1:20.

Due mainly to the integration of the new subsidiaries Landis & Gyr Powers in the US and Lake Electronics in Ireland, group sales rose by 26 per cent to a record SwFr2.2bn (\$320m) and new order value by 30 per cent to SwFr2.12bn. While consolidated cashflow improved over the year by 8 per cent to SwFr1.65bn, overall earnings dropped 3 per cent to SwFr64.5m, owing to lower

investment income, higher taxes and a relatively higher profit share for minority shareholders.

Speaking in Zurich yesterday, Mr Willy Kissling, the managing director, predicted a further improvement in earnings from the comfort-control division (air-conditioning, heating and buildings-management systems) and the energy division (meters and control equipment).

A re-structuring of the company on the basis of three autonomous product groups is intended to improve profitability at Landis & Gyr, now controlled by Swiss industrialist Mr Stephan Schmidheiny's Anova Holding.

**NORTH EAST LANCASHIRE**

The Financial Times proposes to publish this survey on:  
**Friday 31st March, 1989**

For a full editorial synopsis and advertisement details, please contact:  
**PHILIP DODSON**  
on 061 834 9381 (telex 666813)

or write to him at:  
**Financial Times**  
Alexandra Buildings, Queen Street,  
Manchester M2 5HT

**FINANCIAL TIMES**  
LONDON'S BUSINESS NEWSPAPER

**GOLD FIELDS COAL LIMITED**  
(Incorporated in the Republic of South Africa)  
(Registration No. 01/01124/06)

ISSUED CAPITAL: 16,862,721 shares of 50 cents each

	Quarter ended 31 December 1988	Quarter ended 30 September 1988	Quarter ended 31 December 1987	Year ended 31 December 1988
<b>OPERATING RESULTS (Rands 000)</b>				
Coal mined	2,304	2,221	9,341	
Coal sold	2,032	1,936	8,354	
<b>FINANCIAL RESULTS (Rands 000)</b>				
Sales	50,219	48,988	194,881	
Cost of sales	42,034	41,738	168,178	
Sundry revenue - net	8,185	7,250	28,703	
Profit before tax	1,558	748	3,517	
Tax	9,743	7,998	32,020	
Profit after tax	3,416	3,309	10,752	
Capital expenditure	6,327	4,889	21,288	
Dividend	1,481	1,887	5,003	13,490

NOTES:  
(1) Capital Expenditure: The unexpended balance of authorised capital expenditure at 31 December 1988 was R12.3 million, which includes estimates authorised for 1989.  
(2) Dividend A dividend (No 131) of 50 cents per share declared on 8 December 1988 is payable to members on or about 8 February 1989.

On behalf of the Board  
CT Fernton  
MB Forsyth  
Directors

18 January 1989  
A MEMBER OF THE GOLD FIELDS GROUP

Notice of Interest Determination  
**Morgan Stanley Group Inc.**  
Floating Rate Notes Due 1993

Interest on the above securities for the interest period of January 13, 1989 through July 12, 1989 is scheduled to be paid on July 13, 1989 at the interest rate of 9.8875% per annum. The interest amount will be \$487.07 per \$10,000 of principal.

The First National Bank of Chicago,  
Reference Agent

January 16, 1989

**CORRECTION NOTICE**  
**ROYAL TRUSTCO LIMITED**  
Yen 12,000,000,000 Reverse Dual -  
Currency Debentures Due 1992

Notice is hereby given that the Rate of Interest has been fixed at 14.30278% and that the interest payable on the relevant interest Payment Date April 7, 1989 against Coupon No. 5 in respect of Yen 1,000,000 nominal of the Notes will be NZ\$1,528.57.

January 17, 1989, London  
By: Citibank, N.A. (CSI Dept.), Agent Bank **CITIBANK**

**BUSINESS AND EDUCATION**

The Financial Times proposes to publish this survey on:  
1st February 1989

For a full editorial synopsis and advertisement details, please contact:  
Philip Dodson  
on 01-246 8880 ext 2389  
or write to her at:

Bracken House  
10 Cannon Street  
London  
EC4A 3DF

**FINANCIAL TIMES**  
LONDON'S BUSINESS NEWSPAPER

**Kraft, Inc.**

has been acquired by

**Philip Morris Companies Inc.**

We acted as financial advisor to Kraft, Inc.

**Goldman, Sachs & Co.**

New York London Tokyo  
Boston Chicago Dallas Detroit Hong Kong  
Houston Los Angeles Memphis Miami Philadelphia  
San Francisco Sydney Toronto Zurich

January 10, 1989

**Goldman Sachs**

Dated: January 17, 1989



INTERNATIONAL CAPITAL MARKETS

Weak retail sales bring welcome cheer to gilts

By Katherine Campbell

MERRILL LYNCH'S wisdom that the UK gilt-edged market will display a good amount of public sector debt repayment continues at 1 per cent of gross domestic product a year, barely raised an eyebrow among traders yesterday. Their current preoccupations focus more on next month than next century in the current becalmed state of the market.

But yesterday, for once, gilts were able to shed their gloomy aspect, and greeted a weak full UK economic data a good amount of a point higher at the opening. Bearish expectations for January retail sales contained in the CBI/FT survey accounted for most of the market dip.

Then the announcement that provisional December retail sales figures were down a full 0.1 per cent further changed the market, even though the number is anything but firm at this stage. Still, traders chose to interpret this as concrete evidence that higher mortgage rates are finally beginning to cool consumers' spending

ardour. On Life the March long bond future surged ahead to 96 1/4 after closing on Friday at 95 1/4.

GOVERNMENT BONDS

benchmark 2008-2007 Treasury bond was up 1/4 of a point to yield 9.71 per cent, the shortest end of the market had surged ahead 1/2 of a point over the course of the day.

But with both American and Japanese credit markets closed, trading on the Continent was generally quiet. In West Germany, domestic bonds were priced higher at this morning fixing. The federal 6 1/2 per cent issue due 1989 was fixed at 99.40, 15 points higher than Friday, to yield 8.68 per cent.

A repurchase agreement is due today, as DM13.1bn expires from previous packs. The rate will be closely monitored for evidence on the "will they, won't they" debate about Bundesbank tightening.

In a very thin Dutch market, recent bonds were up an average of 10 basis points, following US strength last Friday, and firmer German prices yesterday.

But the prime focus of interest was the results, announced today, of the terms on the new state 6.75 per cent 10-year bullet bond. Some dealers thought that the balance would be for a larger amount at a lower price - as much as FL 5bn priced at 100.50-100.60, on the back of both domestic and foreign interest. The issue traded at 100.35-100.45 in the grey market yesterday.

OCBC proposes \$200m placing

OVERSEA-CHINESE Banking Corporation, plans to place \$200m of fixed-rate negotiable certificates of deposit with attached warrants, each of which allows the holder to subscribe for one OCBC share. The five-year certificates will each be allotted 11,000 to 12,500 warrants, with the exact number to be determined later along with the price of the OCBC shares the holder will be entitled to subscribe to. The coupon will be 1.25 per cent.

OCBC, Singapore's third largest bank, said the issue was aimed at enabling the bank to lock into long-term funds at favourable rates.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday 16 January 1989. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

Table with columns: COUNTRY, UNIT, RATE, COUNTRY, UNIT, RATE. Lists exchange rates for various countries including Argentina, Australia, Austria, Belgium, Canada, Denmark, etc.

Abbreviations: (C) Free rate; (B) Base rate; (C) Commercial rate; (F) Controlled rate; (E) Essential imports; (G) Financial rate; (D) Exports; (H) Non-commercial rate; (I) Business rate; (J) Debiting rate; (K) Lumpy goods; (L) Market rate; (M) Official rate; (N) Official rate; (O) Economic Department; (P) London Trading Centre; (Q) Consular; (R) Tourist rate; (S) Selling rate; (T) Tourist rate; (U) US dollar; (V) US dollar; (W) US dollar; (X) US dollar; (Y) US dollar; (Z) US dollar.

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Rate, Price, Change, Yield, Week, Month. Lists benchmark government bonds for UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, Australia.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns: ISD, Bond, Bid, Offer, Day, Week, Yield. Lists international bonds for various countries including Argentina, Australia, Austria, Belgium, Canada, Denmark, etc.

OTHER STRAIGHTS

Table with columns: Bond, Bid, Offer, Day, Week, Yield. Lists other straight bonds for various countries including Argentina, Australia, Austria, Belgium, Canada, Denmark, etc.

FLUENTING RATE

Table with columns: Bond, Bid, Offer, Day, Week, Yield. Lists fluenting rates for various countries including Argentina, Australia, Austria, Belgium, Canada, Denmark, etc.

CONVERTIBLE

Table with columns: Bond, Bid, Offer, Day, Week, Yield. Lists convertible bonds for various countries including Argentina, Australia, Austria, Belgium, Canada, Denmark, etc.

TRADE INDEMNITY CREDIT RISK MANAGEMENT SERVICES 01-739 4311

Advertisement for Framatome S.A. featuring the text: 'FRAMATOME S.A. has acquired through tender offer BURNDY CORPORATION'. Includes the BNP International Financial Services logo and contact information for New York.



INTERNATIONAL CAPITAL MARKETS

# Italy launches \$1bn 10-year straight issue

By Andrew Freeman

THE LARGEST fixed-rate Eurobond issue so far in 1989 was launched yesterday for the Republic of Italy against a quiet background as New York and Tokyo markets were closed.

The 10-year \$1bn issue, lead managed by JP Morgan Securities International, carries a 9% per cent coupon and matures on March 1 1999. Priced at 101 1/2 to yield 38 basis points over US Treasuries at launch, the bonds were trading at less than 1% bid, well within total fees of 2 per cent. The closing yield over Treasuries was around 34 basis points.

According to the lead manager, this was the first time a Eurodollar straight issue of such size had been launched in a 10-year maturity, although previous issues have been increased after launch to \$1bn. It benefited from the stabil-

ity provided by the closure of US government bond markets. "We had a good environment in which to launch the bonds," said a JP Morgan official. "Friday's rally in Treasuries created a pool of investors interested in trying to capture some of the dollar's progress."

Considerable speculation surrounded two aspects of the issue: whether it had been swapped and whether an existing floating-rate note issue would be called.

An official at the Italian Treasury in Rome confirmed that the issue proceeds had not been swapped. He said that existing debt gave the republic plenty of floating-rate exposure and that future swap activity would depend on the structure of US interest rates.

Eurobond houses had speculated that, since there was no evidence that the issue pro-

ceeds were swapped yesterday, that swap terms had been arranged last week and a position left open over the weekend. Swap rates from fixed into floating dollars have been attractive, leading to a series of swap-related issues last week.

The same official also confirmed speculation that the Treasury would use some of the proceeds to call an existing floating-rate note issued in April 1986, which has been called on a monthly basis since April 1987, he said.

The issue in question, lead managed by Credit Suisse First Boston, carries a coupon of Libor plus 1/2% and is due to expire in April 2005. In the current market conditions of rising short-term interest rates, the republic will re-balance existing liabilities to produce financing at more attractive

rates.

Demand for the bonds was reported to have been strong among Middle Eastern and European institutions. Speculation that Japanese interest may have been represented by pre-placed orders could not be confirmed. The lead manager said that terms were agreed too late to take firm Japanese orders. However, one Japanese house is known to have bid for the deal and it is likely that word of the issue had penetrated the Tokyo market.

option either in Canadian dollars at par, or in US dollars at a rate of US\$500 per C\$1,000. Notice will be given 30 days before final maturity on December 28 1990.

The broad structure of the deal has been seen before in other currencies, but was believed to be novel in C\$/US\$. According to the lead manager, investors gain a yield advantage - of around 62 basis points - in return for the redemption option, which has been sold by the borrower for cash to Bankers Trust, while the borrower gains cheaper money.

An official declined to say how much Bankers had paid to purchase the option, but confirmed that the issue proceeds had been swapped into floating-rate US dollars.

Priced at 101 1/2 to yield 38 basis points over comparable government securities, the bonds met fair demand and were quoted at less than 1.0 bid, inside fees of 1 1/2 per cent. Retail demand based on the coupon is expected to underpin the issue, but there is some speculation that the structure of the deal might prove too complicated for some investors' tastes.

The recent Matador bond issued for the Council of Europe by Bankers Trust was increased yesterday from P12.5bn to P15.5bn after persistent demand. The 5-year bonds carry an 11% coupon and have been well bid since their launch last Wednesday.

## INTERNATIONAL BONDS

The pricing of the deal reflected a fierce bidding competition, but there was a consensus that the launch price was appropriate. Trading was hectic as professional spread traders moved in, while the lead manager reported limited swapping activity out of the recent World Bank 10-year issue which carries the same coupon and was trading profitably, quoted yesterday at 100.40 per cent.

Interest also focused yesterday on a C\$150m issue for the Swedish Export Credit managed by Bankers Trust International. The two-year bonds, which carry a high coupon of 12 per cent, carry a currency-pledge whereby they can be redeemed at the borrower's

# Beecham in Swiss 'paperless' programme

By Norma Cohen

BEECHAM, THE pharmaceutical and consumer products firm, has become the first UK borrower to use the emerging market in so-called paperless securities in Switzerland.

The company, through a finance subsidiary, has mandated Swiss Bank Corporation to arrange for it a SF250m (\$40m) payment rights programme with borrowings of one to six months. No securities are issued to investors, thus avoiding the Swiss stamp duty normally paid. Instead, funds are transferred in book-entry form. Minimum denominations are SF100,000 each and are targeted at Swiss retail investors.

The programme is the first to raise funds on a discount basis, rather than on a coupon basis, thus reducing the book-keeping requirements for investors.

Mr Stephen Crompton, director of treasury at Beecham, said the company established the programme to increase alternatives to its borrowings in the US commercial paper market.

Israel Electric Corporation, the state-owned utility, has mandated the London branch of United Mizrahi Bank to arrange for it a \$40m composite trade facility. The loan consists of a \$25m five-year term financing for the acquisition of semi-capital equipment for the national grid and \$15m in a short-term facility for the purchase of oil and coal.

# PaineWebber to stop trading in Eurobonds

By Norma Cohen

PAINWEBBER, the US-based securities firm, is pulling out of the Eurobond market, becoming the third US firm to do so in a little over a month.

The firm is also significantly paring its other fixed income activities in London, making a total of 22 staff redundant. There will be 10 to 11 fixed income staff remaining.

PaineWebber said it made its decision "after a careful review of the current economic, market conditions and future profit potential in all fixed income businesses...". The firm, a primary dealer in US government securities, will continue all its operations in that sector. It will also continue to execute transactions for customers in non-US government bonds.

The firm said that its equity, corporate finance, financial futures and foreign exchange businesses in London were not

affected by the decision. If anything, PaineWebber said it had targeted those businesses for future growth.

PaineWebber has not been a significant force in the Eurobond market and has not lead managed a new issue since a May 1987.

In December, Bank of America withdrew from the Eurobond market, followed by Smith Barney. Purcell Graham, an inter-broker dealer for the Eurobond market, also withdrew in December, citing a sharp decline in secondary market turnover.

While the Eurobond business has been shrinking over the past year, US houses in particular appear increasingly disillusioned with their London-based operations, in sharp contrast to the unbridled optimism with which they greeted Big Bang in the City.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Lead	Book runner
US DOLLARS						
Italy, Republic of	1bn	9%	101 1/2	1999	1 1/2%	J.P. Morgan Secs.
CANADIAN DOLLARS						
Swedish Export Credit	150	12	101 1/2	1990	1 1/2%	Bankers Trust Int.
Household Finance Corp.	75	11 1/2	101 1/2	1994	1 1/2%	USBS (Secs)
AUSTRALIAN DOLLARS						
Tor-Dominion Cay Islands	50	14 1/2	101 1/2	1992	1 1/2%	Westpac Banking Corp.
NEW ZEALAND DOLLARS						
Dreadnought South-East Asia	50	14 1/2	101 1/2	1992	1 1/2%	Dreadnought Bank
ECU						
Issue increased:						
Kreditbank Int.Fin.(a)	50	Zero	89.825	1994	1 1/2%	Kreditbank Int.
PRESTAS						
Issue increased:						
Council of Europe (b)	150m	11 1/2	101 1/2	1994	1 1/2%	Bankers Trust Int. Co. Fin.

(a) First terms; (b) issue increased from EC\$20m. Redemption linked to BFR; (c) issue increased from P12.5bn to P15.5bn. (d) Currency linked - can be redeemed in either CS or US\$ at issuer's option.

## Collins Coombs in Chile move

By Barbara Durr

COLLINS COOMBS, the London stockbroker, has purchased 50 per cent of the Chilean stock broking house of Larraquibel, Muniz y Cruzat.

Mr Jaime Charles Coddou, the representative of Collins Coombs in Chile, said his firm wanted "to participate and benefit from the process of internationalisation of the Chilean market."

He added that he viewed the Chilean Government's "privatisation" policy very favourably. The initial purpose of the deal will be to channel more effectively UK investment in Chile.

# Indosuez Asia unveils Indonesian fund

By Norma Cohen

FOREIGN INVESTORS will for the first time be able to invest in a basket of Indonesian stocks via a fund launched by Indosuez Asia Investment Services, the Hong Kong-based subsidiary of Banque Indosuez.

The fund, to be known as the Malacca Fund, plans to raise up to \$5m through a public share offering which will then be invested in a variety of securities of Indonesia and Malaysia, primarily in equities. Funds will also be invested in corporate bonds, with a small portion to be held in cash. Some funds may be invested in

companies based outside Malaysia and Indonesia whose principal operations are in those two countries.

In December, foreign investors for the first time were allowed to purchase shares in some companies listed on Indonesia's nascent stock exchange. There are already several funds which invest in Malaysian equities.

There are 24 companies now traded on the Indonesian exchange and of these, foreign investors are still only allowed to directly purchase shares in six.

Indosuez Asia has retained

investment advisers in Indonesia and Malaysia, both of which have seats on the stock exchanges and are able to purchase shares as nationals.

However, given the current volatility in the Indonesian securities market, Indosuez Asia expects that at the end of six months, about 25 per cent of the funds will be invested there, with the remainder invested in Malaysia. But the directors intend to gradually reverse the balance so that eventually 75 per cent of the funds will be invested in Indonesia.

The Malacca Fund will be registered in the Cayman Islands and there are no foreign exchange controls applicable to its investments in Indonesia.

The fund will not be subject to income or capital gains taxes in either Malaysia or Indonesia. However, in Indonesia there is a 20 per cent withholding tax on dividends and interest and in Malaysia a 20 per cent withholding tax on interest.

Shares will be listed on the London Stock Exchange and will be cleared through Euroclear and CEDEL.

# Austria to abolish range of currency restrictions

By Judy Dempsey in Vienna

AUSTRIA'S central bank plans to lift a number of restrictions on currency transactions in a move aimed at pushing the pace of deregulation and bringing Austria's institutions closer into line with European norms.

The lifting of 50 restrictions, which comes into effect on February 1, was announced yesterday by Mr Helmut Klaus, the president of the Austrian National Bank.

Mr Klaus also said the changes, which do not have to be ratified by parliament, are geared towards the European Community's internal market. Under the new legislation, Austrians will be able to invest in foreign property without any restrictions.

The rules will also apply to bonds and shares, which banks believe will give the country's small capital markets a much-needed boost.

The Vienna house has recently been enjoying high

levels of activity due to foreign buying, new listings and more Austrians investing in banks' portfolios.

In addition, Austrians investing in foreign bonds and property will no longer have to seek permission from the National Bank, although it will still have to be informed, and foreign bonds, for the time being, will still have to be deposited in an Austrian bank.

Changes have also been introduced in the amount of capital individuals could freely take out of the country, which has been increased from the current Sch50,000 to Sch100,000 (\$7,740).

Mr Klaus also pointed out that Austrian companies, which in the past were restricted in how they invested their profits, will have the freedom to take out foreign currency credits from domestic and foreign banks over a three-year period instead of the normal five years.

## LONDON MARKET STATISTICS

### RISES AND FALLS YESTERDAY

	Rises	Falls	Same
British Funds	102	0	7
Industrial	628	239	715
Financial and Properties	238	79	353
Plantations	35	26	11
Mines	61	26	101
Others	114	35	101
Totals	1,219	406	1,336

### LONDON RECENT ISSUES

Issue	Amount	Lead	Book	Stock	Price	Yield	P.E.
British Govt	100m	100%	100%	100%	100%	100%	100%
Industrial	100m	100%	100%	100%	100%	100%	100%
Financial	100m	100%	100%	100%	100%	100%	100%

### FIXED INTEREST STOCKS

Issue	Amount	Lead	Book	Stock	Price	Yield
British Govt	100m	100%	100%	100%	100%	100%
Industrial	100m	100%	100%	100%	100%	100%
Financial	100m	100%	100%	100%	100%	100%

### RIGHTS OFFERS

Issue	Amount	Lead	Book	Stock	Price	Yield
British Govt	100m	100%	100%	100%	100%	100%
Industrial	100m	100%	100%	100%	100%	100%
Financial	100m	100%	100%	100%	100%	100%

### TRADITIONAL OPTIONS

- First Dealings Jan 9
  - Last Dealings Jan 20
  - Last Declarations Apr 13
  - For settlement Apr 24
- For rate indications see end of

## LONDON TRADED OPTIONS

Option	Jan	Feb	Mar	Apr	May	Jun
Call	100	100	100	100	100	100
Put	100	100	100	100	100	100
Call	100	100	100	100	100	100
Put	100	100	100	100	100	100

## FIXED INTEREST

PRICE	Mon	Day's	Change	13	12	11	10	9	8	7	6	5	4	3	2	1	Year ago
1 Month	118.52	+0.48	118.57	0.62	0.96												8.94
3 Months	124.78	+0.92	124.65	0.58	0.58												9.81
6 Months	127.46	+0.82	127.58	0.00	0.00												9.28
9 Months	127.58	+0.64	127.58	0.00	0.00												9.28
12 Months	127.58	+0.76	127.58	0.49	0.65												9.28

• Opening index 1866.6; 10 am 1874.4; 11 am 1872.7; Noon 1873.9; 1 pm 1873.8; 2 pm 1874.1; 3 pm 1870.7; 4 pm 1870.7; 4.05 pm 1870.8  
 (11 am bid) 9.02am + Flat yield. Highs and lows record, base data, values and consistent changes are published in Saturday issues. A list of contacts is available from the Publishers, The Financial Times, Brazner House, Cannon Street, London EC4A 3DF, price 15p, no post paid.  
 © CORRECTED FIGURES (13/1/89) Index Linked: Over 5 years 127.49 and All stocks 127.50. Yields: Over 5 years 9.34 and All stocks 9.28.



# Business Boston meets the challenge.

## M&A and Merchant Banking: 1988

Business Boston, the leading financial institution in the Northeast, has a proven track record in M&A and Merchant Banking. With offices in Boston, New York, London, Sydney, Tokyo and Toronto, Business Boston offers industry knowledge and financial expertise—setting new standards in client service. Business Boston's acquisitions to takeover defense, offers to divestitures, and its ability to meet the challenges of 1988—providing innovative ideas, industry expertise, and access to the resources necessary to complete today's transactions.

### Transactions over \$1 Billion

Acquiring Company	Acquired, Selling or Target Company	Assignment or Form of Transaction	Approximate Size of Transaction
Various Purchasers	Tenneco Inc.	Sale of Tenneco Oil Company and Certain Related Businesses (Pending)	\$7,300,000,000
Campean Corporation	Federated Department Stores, Inc.	Cash Tender Offer/Bridge Loan \$1,337,000,000	6,600,000,000
Sun Exploration and Production Company	Sun Company, Inc.	Restructuring/Spin-off of U.S. Oil and Gas Exploration and Production Business	6,000,000,000
Grand Metropolitan PLC	The Pillsbury Company	Cash Tender Offer (Pending)	5,754,000,000
Batus Inc.	Farmers Group, Inc.	Merger for Cash	5,250,000,000
Banco Español Central de Crédito, S.A.	Banco Central, S.A. and Banco Español de Crédito, S.A.	Merger of Equals (Pending)	5,000,000,000
Minorco S.A.	Consolidated Gold Fields PLC	Takeover Defense	4,950,000,000
FH Acquisition Corp.	Fort Howard Corporation	Cash Tender Offer	3,579,000,000
American Home Products Corporation	A. H. Robins Company, Incorporated	Advisor to the Committee of Dalkon Shield Claimants (Pending)	3,300,000,000
Banco Bilbao Vizcaya, S.A.	Banco de Vizcaya, S.A. and Banco de Bilbao, S.A.	Merger of Equals	3,250,000,000
UAL Corporation	UAL Corporation	Self Tender Offer for 35.5 million shares of Common Stock	2,840,000,000
SCEcorp	San Diego Gas & Electric Company	Merger for Common Stock (Pending)	2,560,000,000
Kelco & Company	American Standard Inc.	Cash Tender Offer/Bridge Loan \$920,000,000	2,500,000,000
Maxwell Communications Corporation plc	Macmillan, Inc.	Cash Tender Offer	2,500,000,000
Kohlberg Kravis Roberts & Co.	Jim Walter Corporation	Cash Tender Offer	2,440,000,000
CS First Boston, Inc.	First Boston, Inc.	Privatization/Merger with Affiliate	2,000,000,000
PacifiCorp	Utah Power & Light Company	Merger for Common Stock (Pending)	1,900,000,000
Mesa Limited Partnership	Homestake Mining Company	Takeover Defense (Offer Withdrawn)	1,800,000,000
BNS Inc.	Koppers Company, Inc.	Cash Tender Offer	1,741,000,000
Commercial Credit Group, Inc.	Primerica Corporation	Merger for Common Stock and Cash	1,700,000,000
Management Group led by Samuel J. Heyman	GAF Corporation	Merger for Cash and Securities (Pending)	1,574,000,000
Comcast Corporation and Tele-Communications, Inc.	SCI Holdings, Inc.	Merger for Cash	1,550,000,000
MAI-Basic Four, Inc.	Prime Computer, Inc.	Takeover Defense	1,550,000,000
Tate & Lyle PLC	Staley Continental, Inc.	Cash Tender Offer	1,534,000,000
The Robert M. Bass Group and Aoki Corporation	UAL Corporation	Divestiture of Westin Hotels & Resorts	1,530,000,000
PepsiCo, Inc.	General Cinema Corporation	Divestiture of Beverage Bottling Division (Pending)	1,500,000,000
The May Department Stores Company	Campean Corporation	Divestiture of the Foley's and Filene's Divisions of Federated Department Stores, Inc.	1,500,000,000
SWT Associates, L.P.	TW Services, Inc.	Takeover Defense	1,430,000,000
Nestlé S.A.	CIR S.p.A.	Divestiture of Buitoni Group Operations	1,315,000,000
PA Holdings Corporation	IC Industries, Inc.	Divestiture of Pneumo Abex Corporation and Certain Other Subsidiaries	1,300,000,000
Prudential-Bache Interfunding, Inc.	Seven-Up Holding Company and Dr Pepper Holding Company	Merger of Seven-Up and Dr Pepper/Sale of Partial Interest in Combined Operations	1,300,000,000
Corona Corporation, a new corporation	Royex Gold Mining Corporation, International Corona Resources Ltd., Lacana Mining Corporation, Mascot Gold Mines Limited, and Galveston Resources Ltd.	Merger for Common Stock	1,250,000,000
Quantum Chemical Corporation	Quantum Chemical Corporation	Recapitalization (Pending)	1,150,000,000
Nippon Mining Company, Limited	Gould Inc.	Cash Tender Offer	1,100,000,000
R. H. Macy & Co., Inc.	Campean Corporation	Divestiture of the I. Magnin and Bullock's/Bullocks Wilshire Divisions of Federated Department Stores, Inc.	1,100,000,000
Tenneco Inc.	Tenneco Inc.	Repurchase of 20.9 million shares of Common Stock	1,047,000,000

Note: First Boston clients appear in bold print.



# First Boston: 1988

Acquiring Company	Acquired, Selling or Target Company	Assignment or Form of Transaction	Approximate Size of Transaction
Sunshine Mining Company	Rexene Corporation	Merger for Cash and Securities (Pending)	\$886,000,000
Sulzer Bros. Inc.	Intermedics, Inc.	Cash Tender Offer	800,000,000
Marks & Spencer p.l.c.	Campeau Corporation	Divestiture of the Brooks Brothers subsidiary of Allied Stores Corporation	770,000,000
National Westminster Bank USA	First Jersey National Corporation	Merger for Cash	761,000,000
New Zealand Forest Products Limited	Elders Resources Limited	Merger for Common Stock and Cash	703,000,000
NEOAX, INC.	IU International Corporation	Cash Tender Offer	699,000,000
American General Corporation	Manufacturers Hanover Corporation	Acquisition of Manufacturers Hanover Consumer Services Inc.	685,000,000
Colt Holdings Inc.	Colt Industries Inc.	Cash Tender Offer	660,000,000
Total Minatome Corporation, a subsidiary of Total Compagnie Francaise des Petroles	CSX Corporation	Divestiture of CSX Oil & Gas Corporation	612,000,000
Transco Energy Company	CSX Corporation	Divestiture of Texas Gas Transmission Corporation (Pending)	571,000,000
WCI Holdings Corporation	Wickes Companies, Inc.	Cash Tender Offer/Merger for Preferred Stock (Pending)	538,000,000
AHSC Holdings	Alco Health Services Corporation	Cash Tender Offer/Advised Alco Standard Corporation with regard to its 49% interest (Pending)	515,000,000
Coca-Cola Enterprises Inc.	The Coca-Cola Company	Acquisition of Miami and Memphis Bottling Operations	500,000,000
Alitalia, British Airways, KLM Royal Dutch Airlines, Swissair and USAir, Inc.	UAL Corporation	Sale of 49.9% interest in the Covia Partnership (Pending)	500,000,000
Hachette S.A.	Grolier Incorporated	Cash Tender Offer	470,000,000
Ford Aerospace Corporation, a subsidiary of Ford Motor Company	BDM International, Inc.	Cash Tender Offer	451,000,000
Electronic Data Systems Corporation, a subsidiary of General Motors Corporation	MTech Corp	Merger for Cash and Securities	446,000,000
Royal Bank of Scotland Group plc	Citizens Financial Group, Inc.	Merger for Cash	440,000,000
Beacon Oil Company, a subsidiary of Ultramar PLC	Union Pacific Resources Company, a subsidiary of Union Pacific Corporation	Divestiture of Wilmington, California Refinery	440,000,000
Merrill Lynch Capital Partners, Inc.	Campeau Corporation	Divestiture of AnnTaylor Inc., a wholly owned subsidiary of Allied Stores Corporation (Pending)	430,000,000
A consortium comprised of: Brierley Investments Limited, Qantas Airways Limited, AMR Corporation, Japan Air Lines Company, Ltd.	Her Majesty the Queen in Right of New Zealand	Privatization of Air New Zealand Limited (Pending)	420,000,000
Coles Myer Limited	Progressive Enterprises Ltd.	Merger for Cash	416,000,000
SmithKline Beckman Corporation	International Clinical Laboratories, Inc.	Cash Tender Offer	400,000,000
BASF Aktiengesellschaft	Polysar Energy & Chemical Corporation	Acquisition of Latex Division of Polysar Limited	383,000,000
IBC Holdings Corp., A New Corporation Organized by First Boston, Inc., George K. Baum Group, Inc. and Management	Interstate Bakeries Corporation	Cash Tender Offer/Leveraged Buyout with First Boston, First Boston Mezzanine Investment Partnership, George K. Baum and Management as Investors	367,000,000
SPE Acquisition, Inc.	Specialty Equipment Companies, Inc.	Cash Tender Offer	350,000,000
Kawasaki Steel Corporation	Armco Inc.	Formation of a Joint Venture with the Eastern Steel Division of Armco Inc. (Pending)	350,000,000
AMAX Inc.	Chevron Corporation	Repurchase of 15.2 million Shares of Common Stock	349,000,000
Santory Limited	Allied-Lyons PLC	Formation of a Joint Ventures and Acquisition of Minority Interest	349,000,000
TVX Broadcast Group Inc.	TVX Broadcast Group Inc.	Recapitalization	345,000,000
Pacific Enterprises	Sabine Corporation	Cash Tender Offer	339,000,000
Cooper Industries, Inc.	KTE Corporation	Cash Tender Offer	330,000,000
Sequa Corporation	Atlantic Research Corporation	Cash Tender Offer	321,000,000
Kebo & Company	Arkansas Best Corporation	Cash Tender Offer/Bridge Loan \$121,000,000	316,000,000
VS Acquisition Corporation, a new corporation formed by Senior Management of WCI Financial Corp.	WCI Holdings Corporation	Divestiture of WCI Financial Corp.	305,000,000
Kaufman & Broad Home Corp.	Kaufman & Broad, Inc.	Restructuring/Spin-off (Pending)	300,000,000
Repsol Exploración	Occidental Petroleum Corporation	Sale of 25% Stock Interest in Repsol Occidental Corporation	272,000,000
The Home Group, Inc.	Carteret Bancorp Inc.	Merger for Cash	270,000,000
Affiliated Publications, Inc.	McCaw Cellular Communications Inc.	Acquisition of Additional 8% Interest in Exchange for Interest in Cellular Joint Venture	264,000,000
B-E Holdings Inc.	Becor Western Inc.	Merger for Cash and Debentures	256,000,000
GC Acquisition Corp.	Campeau Corporation	Divestiture of assets of Gold Circle, Inc., a subsidiary of Federated Department Stores, Inc.	251,000,000
Wisconsin Electric Power Company	Cleveland-Cliffs Inc.	Divestiture of 93% Interest in Presque Isle Power Plant and Related Facilities	248,000,000
SnyderGeneral Corporation	Allis-Chalmers Corporation	Acquisition of American Air Filter	245,000,000
Foodmaker, Inc.	Chi-Chi's, Inc.	Cash Tender Offer	230,000,000
Massachusetts Computer Corporation	Perkin-Elmer Corporation	Cash Tender Offer/Sale of 82% Interest in Concurrent Computer Corporation	230,000,000
PNC Financial Corp	Bank of Delaware Corporation	Merger for Common Stock (Pending)	230,000,000
Transohio Savings Bank	AmeriFirst Bank, a Federal Savings Bank	Merger for Cash (Pending)	230,000,000
White Swan Acquisition Corp., a corporation formed by Merrill Lynch Capital Partners and Management	Fleming Companies, Inc.	Divestiture of White Swan, Inc.	227,000,000
Miles Inc., a subsidiary of Bayer USA	Cooper Companies, Inc.	Acquisition of Cooper Technicon, Inc. (Pending)	212,000,000
NW Acquisition Corporation	Northwestern Steel and Wire Company	Merger for Cash and Notes (Pending)	188,000,000
Dyson-Kissner-Moran Corporation	Fortune Financial Group, Inc.	Merger for Cash and Securities (Pending)	181,000,000

Note: First Boston clients appear in bold print.



# formance

Acquiring Company	Acquired, Selling or Target Company	Assignment or Form of Transaction	Approximate Size of Transaction
<b>UNUM Corporation</b>	The Continental Corporation	Divestiture of Commercial Life Insurance Company (Pending)	\$179,000,000
<b>Cleveland-Cliffs Inc</b>	Cleveland-Cliffs Inc	Self Tender Offer for 5.1 million shares of Common Stock and 2.5 million shares of Preferred Stock	176,000,000
<b>STC PLC</b>	Computer Consoles, Inc.	Cash Tender Offer (Pending)	168,000,000
Meridian Bancorp, Inc.	Delaware Trust Company	Merger for Common Stock	160,000,000
Security Pacific Corporation	First Pacific Holdings Limited	Divestiture of The Hibernia Bank	160,000,000
First Bank System, Inc.	Central Bancorporation Inc.	Merger for Cash	152,000,000
Reliance Capital Group, L.P.	Days Inns Corp.	Merger for Cash	149,000,000
WestFed Holdings, Inc.	Western Federal Savings and Loan Association	Merger for Cash	147,000,000
FLX Acquisition Company, a new corporation formed by David H. Murdock	Flexi-Van Corporation	Cash Tender Offer	144,000,000
Emhart Corporation	Advanced Technology Inc.	Merger for Cash	140,000,000
Adams Publishing Acquisition Corp.	American Bakeries Company	Acquisition of Trailer Life Group (Pending)	138,000,000
Kinder-Care, Inc.	American Savings and Loan Association of Florida	Merger for Cash	137,000,000
LFC Financial Corporation	Ransburg Corporation	Takeover Defense	133,000,000
Agfa-Gevaert, Inc., a subsidiary of Bayer AG	Matrix Corporation	Cash Tender Offer	131,000,000
Adams Communications Corporation	Wesray Capital Corporation	Acquisition of Forward Communications Corporation	127,000,000
Barry Wright Corporation	Barry Wright Corporation	Restructuring	125,000,000
FB Holding Corp., a New Corporation Organized by First Boston, Inc. and Management	Pueblo International Inc.	Leveraged Buyout with First Boston, First Boston Mezzanine Investment Partnership and Management as Investors	125,000,000
The Sterling Group, Inc. Investor Group	Brown-Forman Corporation	Divestiture of ArtCarved	120,000,000
IMO Delaval Inc.	Varo, Inc.	Cash Tender Offer	118,000,000
Martin Marietta Corporation	Gould Inc.	Divestiture of Ocean Systems Division—Glen Burnie	117,000,000
Wesray Capital Corporation	The William Carter Company	Cash Tender Offer	116,000,000
Onset Corporation	Decision Industries Corporation	Cash Tender Offer	111,000,000
GATX Pipeline Company, a subsidiary of GATX Corporation	Union Pacific Resources Company, a subsidiary of Union Pacific Corporation	Divestiture of Calnev Pipe Line Company	105,000,000
ASARCO Incorporated	OMI International Corp.	Merger for Cash	100,000,000
Banco Santander Puerto Rico	Federal Savings Bank of Puerto Rico	Merger for Cash (Pending)	100,000,000
Miles Acquisition Corp., a subsidiary of Homes Investment Group	Insilco Corporation	Divestiture of Miles Homes Division (Pending)	100,000,000
Westinghouse Electric Corporation	Gould Inc.	Divestiture of Ocean Systems Division—Cleveland Operation	100,000,000
King World Productions, Inc.	Certain Shareholders including members of the King Family	Repurchase of approximately 3.5 million shares of Common Stock	97,000,000
Kohl's Department Stores, Inc.	Campean Corporation	Divestiture of Mainstreet Retail Stores, Inc.	90,000,000
Kinburn Technology Corporation	SHL Systemhouse Inc.	Cash Tender Offer for Majority Interest	90,000,000
Electrowatt Ltd.	Unitech plc	Acquisition of 29% Interest	89,000,000
Kerr-McGee Corporation	Flag-Redfern Oil Company	Merger for Cash	86,000,000
The Plessey Company plc	Leigh Instruments Limited	Cash Tender Offer	84,000,000
Control Data Corporation	Time Incorporated	Divestiture of SAMI/Burke Inc.	80,000,000
Sara Lee Corporation	Adams-Millis Corporation	Merger for Cash	80,000,000
Financial Protection Services, Inc.	CCC Information Services Inc.	Cash Tender Offer	79,000,000
S&P Company	Falstaff Brewing Corporation	Merger for Cash (Pending)	79,000,000
AMR Corporation	Simmons Airlines, Inc.	Cash Tender Offer	78,000,000
English China Clays P.L.C.	Cyprus Minerals Company	Divestiture of Cyprus Mines Corporation	74,000,000
English China Clays P.L.C.	J.L. Shiely Inc.	Merger for Cash	73,000,000
Sanofi	Erbamont NV	Acquisition of Kallestad Diagnostics, Inc.	72,000,000
Allegiance Capital Partners	American Bankers Insurance Group, Inc.	Divestiture of Financial Insurance Group, Limited (Pending)	66,000,000
Kaufman and Broad, Inc.	The Continental Corporation	Divestiture of Annuity Operations of Commercial Life Insurance Company (Pending)	65,000,000
International Salt Company, a subsidiary of Akzo America Inc.	Diamond Crystal Salt Company	Divestiture of Salt Division	65,000,000
Morris Newspaper Corporation	United Broadcasting Corporation	Divestiture of KARK-TV, Little Rock, AR	62,000,000
S. H. Holdings Incorporated, a New Corporation Organized by First Boston, Inc. and Seymour Holtzman	Jewelcor Incorporated	Cash Tender Offer/Leveraged Buyout with First Boston, First Boston Mezzanine Investment Partnership and Seymour Holtzman as Investors (Pending)	62,000,000
Metropolitan Life Insurance Company	Texas Life Insurance Company	Merger for Cash and Notes	60,000,000
Renaissance Communications Corp.	Camellia City Telecasters, Inc., a wholly owned subsidiary of BMA Corporation	Divestiture of assets of KTXL-TV, Sacramento, CA (Pending)	56,000,000
Presidio Oil Company	BP America Inc.	Divestiture of Certain Oil & Gas Properties	55,000,000
Kinburn Industrial Corporation	Paperboard Industries Corporation	Cash Tender Offer for Remaining 48.2% Interest	54,000,000
PepsiCo, Inc.	Calny, Inc.	Merger for Cash	53,000,000
Western Digital Corporation	Tandon Corporation	Acquisition of Certain Disk Drive Assets	49,000,000
Precision Standard Inc.	Hayes Holdings I Inc.	Acquisition of Hayes International Corp.	47,000,000
American Family Broadcasting Group	Pegasus Communications, Inc.	Divestiture of WTVM-TV (Pending)	45,000,000
Cliffs Drilling Company	Cleveland-Cliffs Inc	Spin-off to Shareholders of Oil and Gas Contract Drilling Unit	42,000,000

Note: First Boston clients appear in bold print.

## CS First Boston Group

Credit Suisse First Boston

CS First Boston Pacific



# First Boston: record

Acquiring Company	Acquired, Selling or Target Company	Assignment or Form of Transaction	Approximate Size of Transaction
<b>Coors Packaging Company</b> , a subsidiary of Adolph Coors Company	Graphic Packaging Corporation	Cash Tender Offer	\$41,000,000
<b>FI Serv. Inc.</b>	<b>GLENFED, Inc.</b>	Divestiture of GESCO Corporation	41,000,000
<b>Citizens Financial Group, Inc.</b>	Fairhaven Savings Bank	Merger for Cash	39,000,000
<b>Central Co-operative Bank</b>	Somerset Bankshares Inc.	Merger for Cash (Pending)	38,000,000
<b>Precision Aerotech Inc.</b>	<b>Rexham Corporation</b> , a subsidiary of Bowwater Industries plc	Divestiture of Speeding Division	38,000,000
<b>Agfa-Gevaert, Inc.</b> , a subsidiary of BayerAG	Compugraphic Corporation	Acquisition of Remaining 16% Interest	37,000,000
<b>Warren Five Cents Savings Bank</b>	Beverly Savings Bank	Merger for Cash	37,000,000
<b>International Fish &amp; Meat USA, Inc.</b> , a subsidiary of Soparind Meat Packing Corporation	Wilson Foods Corporation	Acquisition of Fischer Packing Company	35,000,000
<b>Imes Broadcasting Group</b>	<b>United Broadcasting Corporation</b>	Divestiture of KDBC-TV, El Paso, TX	33,000,000
<b>TCP Acquisition Corp.</b>	<b>Campeau Corporation</b>	Divestiture of Children's Place (Pending)	30,000,000
<b>Tokio Marine &amp; Fire Insurance Co., Ltd.</b>	Continental Corp.	Acquisition of 40% of First Insurance Company of Hawaii (Pending)	28,000,000
<b>Knutson Mortgage Corporation</b> , a Home Owners Company	<b>Meritor Financial Group</b>	Divestiture of Meritor Mortgage Corporation-Central	25,000,000
<b>S. H. Holdings Incorporated</b>	Gruen Marketing Corporation	Acquisition of Remaining 23% Interest (Pending)	22,000,000
<b>The One Bancorp.</b>	East Weymouth Savings Bank	Merger for Cash	20,000,000
<b>Alliant Computer Systems Corporation</b>	Raster Technologies, Inc.	Merger for Common Stock	17,000,000
<b>Benedek Broadcasting Corporation</b>	<b>United Broadcasting Corporation</b>	Divestiture of WTOK-TV, Meridian, MS	13,000,000
<b>Eagle Financial Corp.</b>	<b>BFS Bancorp, Inc.</b>	Merger of Equals	13,000,000
<b>Abrasive Industries, Inc.</b>	<b>Dresser Industries, Inc.</b>	Divestiture of Bay State Abrasives and General Abrasive	Not Disclosed
<b>Amerada Hess Corporation</b>	<b>Pegasus Holding Corp.</b>	Divestiture of Certain Oil & Gas Properties	Not Disclosed
<b>Ameriana Savings Bank, FSB</b>	<b>Citizens Federal Savings and Loan Association of New Castle</b>	Acquisition with FSLIC Assistance	Not Disclosed
<b>Ansaldo S.p.A.</b> , a subsidiary of Finmeccanica S.p.A.	<b>American Standard Inc.</b> , a Kelso & Company, L.P. company	Divestiture of Signaling Products Group	Not Disclosed
<b>Cobe Laboratories, Inc.</b>	Amnion Inc.	Merger for Cash	Not Disclosed
<b>Dresser Industries, Inc.</b>	Komatsu Limited	Formation of a Joint Venture for Construction and Mining Equipment	Not Disclosed
<b>Durham Corporation</b>	<b>Kaufman and Broad, Inc.</b>	Divestiture of Home Service Division	Not Disclosed
<b>EDC Acquisition Corporation</b> , a new corporation formed by Butler Capital Corporation and Management	<b>Industrial Capital Group</b>	Divestiture of EDC International Corporation	Not Disclosed
<b>FBA Corp.</b>	<b>Campeau Corporation</b>	Divestiture of Filene's Basement, Inc. (Pending)	Not Disclosed
<b>Finlay Enterprises, Inc.</b>	<b>SL Holdings Corporation</b>	Merger for Cash	Not Disclosed
<b>Finmeccanica S.p.A.</b>	Raggruppamento Selenia- Elzag	Acquisition of Equity Interests owned by STET S.p.A. (Pending)	Not Disclosed
<b>First Federal Bank, FSB</b>	<b>United Savings Association of Central Indiana, IA</b>	Acquisition with FSLIC Assistance	Not Disclosed
<b>FlightSafety International, Inc.</b>	<b>UAL Corporation</b>	Divestiture of United Airlines Services Corporation	Not Disclosed
<b>Ford Motor Credit Company</b> , a subsidiary of Ford Motor Company	<b>Meritor Savings Bank</b>	Divestiture of Meritor Credit Corporation	Not Disclosed
<b>Formosa Plastics Corporation, U.S.A.</b>	<b>Aluminum Company of America</b>	Divestiture of Neumin Production Company and Lavaca Pipe Line Company	Not Disclosed
<b>Genesis Broadcasting Corporation</b> , a subsidiary of Booth American Company	<b>Duffy Broadcasting Corporation</b>	Acquisition of KBTS-FM, KRZN-AM/KMII-FM, KSMJ-AM/KSFM-FM, KONO-AM/KITY-FM	Not Disclosed
<b>Gist-brocades nv</b>	<b>Anheuser-Busch Companies, Inc.</b>	Acquisition of Busch Industrial Products Corporation	Not Disclosed
<b>Graham Royalty, Ltd.</b>	<b>Pegasus Holding Corp.</b>	Divestiture of Certain Oil & Gas Properties	Not Disclosed
<b>Hercules Incorporated</b>	<b>Orbital Sciences Corporation</b>	Acquisition of Equity Interest	Not Disclosed
<b>Heritage Display Holding Corporation</b>	<b>Heritage Communications, Inc.</b>	Divestiture of Heritage Display Group	Not Disclosed
<b>IBC Holdings Corp.</b>	<b>American Bakeries Company</b>	Acquisition of Merita/Cotton's Subsidiaries/Bridge Loan \$43,000,000	Not Disclosed
<b>Investor Group</b>	<b>First Boston Holdings, Inc.</b>	Divestiture of Universal Trust Company	Not Disclosed
<b>Jordan Industries, Inc.</b>	<b>Heritage Communications, Inc.</b>	Divestiture of Shaw-Barton, Inc.	Not Disclosed
<b>Knoll Capital Management</b>	<b>C3, Inc.</b>	Takeover Defense	Not Disclosed
<b>Koniaklijke Wessanen NV</b>	<b>Ohio Pure Foods, Inc.</b>	Merger for Cash	Not Disclosed
<b>Liberty Mutual Insurance Company</b>	<b>Travelers Corporation</b>	Divestiture of Keystone Provident Life Insurance Company (Pending)	Not Disclosed
<b>Marathon Petroleum Company</b>	<b>Rock Island Refining Company</b>	Merger for Cash (Pending)	Not Disclosed
<b>ManTech International Corporation</b>	Northrop Corporation	Acquisition of Northrop Services, Inc.	Not Disclosed
<b>National Freight Consortium p.l.c.</b>	<b>Allied Van Lines, Inc.</b>	Merger for Cash	Not Disclosed
<b>Outlet Communications, Inc.</b>	<b>Atlin Communications, Inc.</b>	Merger for Cash and Securities (Pending)	Not Disclosed
<b>Penco Enterprises</b>	<b>Foseco Minsep Inc.</b>	Divestiture of The Gibson-Homans Company	Not Disclosed
<b>Pulte Diversified Companies, Inc.</b>	<b>Associations including Heights Savings Association</b>	Acquisition with FSLIC Assistance	Not Disclosed
<b>The Pillsbury Company</b>	<b>Bumble Bee Seafoods, Inc.</b>	Merger for Cash	Not Disclosed
<b>Raeburn Corporation</b>	<b>Pitney Bowes Inc.</b>	Divestiture of Data Documents, Inc.	Not Disclosed
<b>Robert M. Bass Group, Inc.</b>	<b>American Savings and Loan Association</b>	Acquisition with FSLIC Assistance	Not Disclosed
<b>Secor Bank, Federal Savings Bank</b>	<b>Coosa Federal Savings and Loan Association</b>	Acquisition with FSLIC Assistance	Not Disclosed
<b>Shell Oil Company</b>	<b>Pegasus Holding Corp.</b>	Divestiture of California Oil & Gas Properties	Not Disclosed
<b>Temple-Inland Inc.</b>	<b>Associations including Guaranty Federal Savings and Loan Association</b>	Acquisition with FSLIC Assistance	Not Disclosed
<b>The Sheridan Press, Inc.</b>	<b>Heritage Communications, Inc.</b>	Divestiture of Braun-Brumfield, Inc.	Not Disclosed
<b>Universal Resources Corporation</b>	<b>Pegasus Holding Corp.</b>	Divestiture of West Texas Oil & Gas Properties	Not Disclosed
<b>J.H. Whitney &amp; Co.</b>	<b>Home Curtain Corp.</b>	Merger for Cash	Not Disclosed
<b>Wilfree Property Inc.</b>	<b>Campeau Corporation</b>	Divestiture of the Dey Brothers, Inc., subsidiary of Allied Stores Corporation	Not Disclosed
<b>Worsley Alumina Pty. Ltd. Partners</b>	<b>BHP Minerals Limited</b>	Sale of 20% interest in the Worsley Alumina Project	Not Disclosed

Note: First Boston clients appear in bold print. Certain undisclosed transactions have been omitted.



UK COMPANY NEWS - THE FUTURE OF GEC

Europe is the step to worldwide leadership  
Terry Dodsworth and Anatole Kaletsky on GE's recent stress on overseas operations

GENERAL ELECTRIC OF the US will emerge for the first time with a significant investment in the UK as a result of the deal it has just struck with Britain's GEC.

But its involvement in the UK, principally in Hotpoint, the domestic appliance company, is only one element in a much broader European expansion which suddenly began to accelerate about two years ago.

Back in 1987, GE had sales in Europe of about \$2.7bn. By last year turnover had risen to around \$4bn, a figure which is expected to increase to \$5bn as a result of the transactions announced last week. The European business, with a current workforce of around 15,000 spread around the region, earns similar profits on its sales to the group's returns on its overall business - an annual rate of about 12 per cent after tax.

The sudden spurt of expansion is related to a slight shift of focus in the group.

Mr Jack Welch, GE's mercantile chairman, has long stressed the group's commitment to worldwide market leadership in the sectors where it has chosen to concentrate. But the company's asset base is still predominantly skewed towards the US, the biggest market in the world for its type of equipment, and sufficient to give global leadership in some businesses.

It is only in the last two to three years that GE has begun to emphasise the importance of overseas operations as a part of these global ambitions.

This new emphasis on international activity has been helped by the fall in the dollar, which boosts the US value of foreign revenues. Indeed, on Wall Street, analysts argue that GE is underpriced inter-

nationally with only 20 per cent of its revenues generated overseas.

At the same time, the moves towards an integrated market in Europe have put pressure on GE to act now before all the good opportunities for expansion disappear.

"I have always been convinced that we should do more in Europe," says Mr Paolo Fresco, head of GE's international operations in London. "But the key element was the realisation that Europe was moving from a country-by-country organisation to a more international structure which would become in certain businesses the largest internal market in the world."

Mr Fresco argues that corporate globalisation also means localisation - multinationals need to put down local roots, in terms of both manufacturing lines and brainpower, he says, for both political and commercial reasons. Hence the investment in physical assets that now range across a variety of sectors.

In medical electronics, GE has expanded rapidly to become the second largest company in Europe, topping Philips of the Netherlands from this spot by the acquisition of 75 per cent of GEC's European activities in this field.

Growth began with a heavy investment programme three years ago, which took GE's sales from \$90m to \$200m. This then provided the platform for its acquisition of the GEC group from Thomson of France - Thomson at the same time took GE's RCA television subsidiary in the US - which has now been supplemented by the GEC stake. Including GEC's operations, the combined business will have sales of about \$600m, well behind Siemens'

\$1.3bn in Europe, but around \$50m more than Philips'. However GE is the worldwide market leader with about \$2.7bn sales against Siemens' \$2.3bn.

GE Plastics is already Europe's market leader in high performance plastics, with sales of \$1.3bn. The company makes plastics to replace metal in a wide variety of areas, such as car bumpers and dashboards. With \$1.5bn already invested in the Netherlands, it has recently announced further expenditure of \$1.7bn in Spain.

In aircraft engines, the GE parent group's biggest single business, the company has a large joint venture with Snecma, the French group which regularly comes close to the top of France's export league. Snecma's range of CFM engines is jointly developed with GE, and is then produced co-operatively, in plants on both sides of the Atlantic.

GE has a number of other technology deals in aircraft engines. Ruston, the GEC subsidiary in the UK, is licensed to make both GE's T700 helicopter engine and a surveillance aircraft engine; the two are also working together on the \$1bn joint development of a new aero engine. There is a separate engineering and licensing agreement with a consortium of Fiat in Italy, MTU in West Germany, and Volvo Flygmotor in Sweden.

In domestic appliances,

where GE has sales of about \$4.5bn in the US, the company is now about to burst on the scene through the 50-50 joint venture agreement with GEC's Hotpoint, a \$1bn turnover company. GE's power systems division is now set to expand through an agreement which gives it a 33 per cent minority share in the \$720m turnover gas turbine group being formed by GEC-Alstom. This will supplement a range of joint ventures and licensing agreements, which include sales of key parts by GE to its European partners. These companies include John Brown in the UK, AEG in Germany, the power engineering subsidiary of ENI in Italy, and Kvaerner Bruk of Norway.

But the group also intends to grow organically where appropriate and will not eschew joint ventures.

There is, of course, a great deal of suspicion of collaborative agreements in the industrial field, on the grounds that they can lack leadership and lead to continuous disagreements.

Nevertheless, GE has made the Snecma arrangement work well - Mr Welch has been given the Legion of Honour in France - and believes that co-operative arrangements are the way into some industries where a more aggressive, hostile approach might raise political objections.

At the same time, joint ventures are perceived on the other side of the Atlantic as cheap ways into the European market.

Takeover bids tend to raise the cost of entry by bidding up the target company's price; and a takeover effort by GE on a big conglomerate like GEC would leave the US company with lots of businesses, such as telecommunications and defence, which Mr Welch dislikes.

GE has also made some divestments in Europe recently, notably of Calma, a small \$40m computer-aided design company, and its more sizeable semiconductor division, which was sold as part of its worldwide activities in this field to Harris, the US microchip company. These disposals were part of the global leadership strategy, which has seen Mr Welch slim the company down to 14 main operating groups.

In Europe, there will undoubtedly be further acquisitions. Indeed, Mr Fresco claims that the company has already mapped out a strategy for taking Hotpoint onto the continent.

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Plessey assertion sets stage for another bitter legal wrangle

By Hugo Dixon

GEC and Plessey are set for another bitter legal wrangle in the long-running battle for control of the UK electronics industry.

This follows Plessey's assertion at the weekend that GEC had broken undertakings given when the two companies formed GPT, their 50-50 telecommunications joint venture. GPT is the UK's leading telecommunications manufacturer and could, it is believed, be sold for up to £1.8bn in an international auction.

GEC plans to oppose Plessey's assertion vigorously, making a court fight virtually inevitable.

If Plessey won, it would have the right to buy GEC's half share in GPT at a price determined by independent auditors. The GPT agreement specifies that such a price should not include a premium for control, meaning that Plessey would be able to buy at what could be a knock-down price.

Such an eventuality could change dramatically the chemistry of the attempt by GEC and Siemens to acquire Plessey. GEC/Siemens would presumably have to pay a higher price to buy back half of GPT.

A Plessey legal victory might also give ammunition to Lazard Brothers, the merchant bank which is trying to put together a consortium to bid for GEC. It would argue that GEC's management had lost control of a valuable property at too low a price, meaning they were no longer suited to run the company.

All this is still extremely hypothetical, as the two sides have yet to agree to do any of the foregoing acts.

Plessey argues that the undertakings are broken by the agreement between GEC and Siemens to bid for it. This agreement specifies that, after a successful bid, GEC would receive 60 per cent of GPT with Siemens getting 40 per cent. There would be two interme-



Jack Welch: chairman and chief executive of General Electric

"deal with" means. It has not agreed to transfer its voting rights to Siemens, simply agreed to increase GPT's share capital following a successful bid.

One uncertainty is where these legal arguments will leave Lazard's attempts to put together its consortium bid for GEC. Part of its plan is that AT&T, US telecommunications giant, will take a controlling stake in GPT following a successful bid.

However, if Plessey's legal argument has merit, would GEC not also be able to argue that Plessey has broken its undertakings?

Plessey clearly hopes not, as Lazard is trying to construct its bid in such a way that it does not fall foul of the GPT agreement.

The legal wrangle, however, raises a second question mark over Lazard's attempts. If Plessey wins the legal battle, it will own the whole of GPT. Would Lazard then still be able to fulfil a promise to sell a controlling stake in GPT to AT&T, as

Second, GPT's share capital would be increased by the subscription of new shares, which would be acquired by Siemens. This would give the German company a 40 per cent stake.

It is this second step that Plessey's lawyers are objecting to. They argue that to achieve this, GEC will have to vote its shares in GPT in a particular way and that doing so contravenes a particular clause of the GPT agreement.

This says that neither party shall "deal with" in any manner whatsoever the legal title to... or any other interest in any shares or agree to do any of the foregoing acts.

Plessey contends that a voting right is an important interest in shares and that, by agreeing to increase GPT's share capital following a successful bid, GEC has agreed to deal with its voting rights in a particular way.

This agreement specifies that, after a successful bid, GEC would receive 60 per cent of GPT with Siemens getting 40 per cent. There would be two interme-

GEC would no longer own part of it?

Plessey is believed to have answered this question positively. It says its legal manoeuvres and Lazard's attempts to construct a consortium as part of the same process rather than being in conflict with each other.

The difference is that, if it wins the legal battle, it would have bought half of GPT on the cheap which it could then presumably sell off with a premium.

Community set for further shake-out in appliances

By Christopher Parkes, Consumer Industries Editor

WITH THE arrival of General Electric on the threshold of Europe the stage is set for a further round of shake-out and consolidation in the Community's domestic appliance businesses.

The US group has been seeking an entrée in the Continent for more than three years, and is unlikely to hesitate for long in the UK, before making forays further west.

Either by acquisition, attrition, or more deals similar to last Friday's link-up, the joint expeditionary force under the Hotpoint banner, the property of GE in the US and GEC in

Britain - is widely expected to be a prime mover in the further restructuring of the European appliances industry.

Italian companies such as Candy and Ariston, which also owns Indesit, rely heavily on the UK market for the bulk of their exports. They have felt the pinch recently as Hotpoint has surged to market dominance in most of the main UK white goods sectors.

Mr Vittorio Merloni, who controls the private Ariston company, muscled recently on the prospect of establishing a joint venture to take advantage of the integration of Euro-

pean markets.

However, with strong connections already in place between Hotpoint and Bosch-Siemens of West Germany, the new partners might prefer to make their first moves in the rich industrial heartland of northern Europe.

In less than three years, all four of the leading US domestic appliance manufacturers, which share 85 per cent of the North American market, have forged substantial alliances in the European white goods industry.

Whirlpool is enmeshed with Philips of the Netherlands,

White Consolidated is owned by Sweden's Electrolux, Maytag has bought Hoover and now GE has joined forces with GEC.

The latest deal shows clearly that further consolidation and integration are going to take place, Mr Anders Scharp, Electrolux's president, said at the weekend.

In 1988, the immediate reaction in the US to his company's takeover of White, had been a fresh round of closures of small makers and mergers between medium-sized businesses, in corporate takeovers in Europe, he forecast.

This was all to the good, Mr Scharp, added. He welcomed the US presence, even though the competition would be tough. Both of the partners were profit-oriented companies, unwilling to scramble for market share and volume at the expense of the bottom line.

In the industry at large, there is some small consolation to be gained from the likelihood that Japanese appliance makers, which have been threatening to move into Europe for the past two years, may well be deterred by the ranks of heavily reinforced defenders.

Private investors own 58%

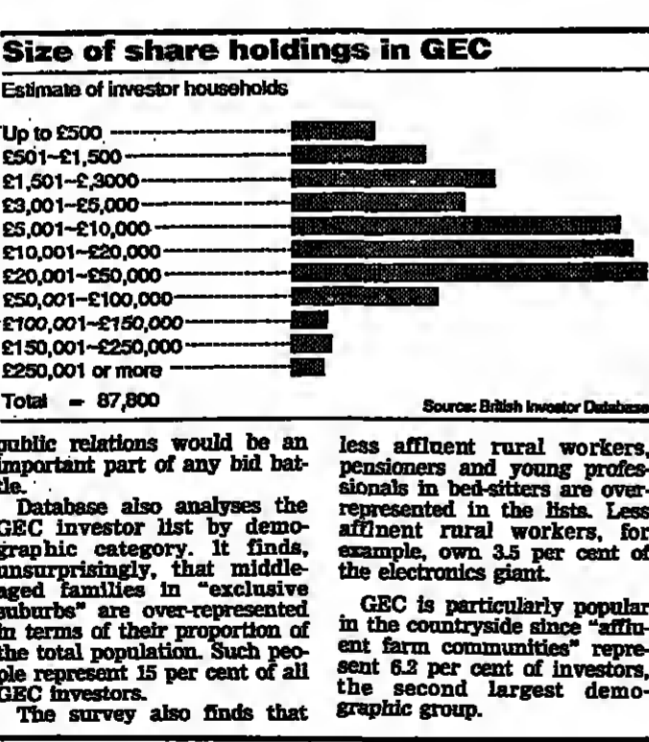
By Philip Coggan

PRIVATE INVESTORS own 58 per cent of GEC, according to a survey conducted by the British Investor Database, a research group. The analysis is based on a 1 per cent sample of investor households.

The survey found that about 87,000 private investors have an average holding of £27,889, equivalent to a total private holding of £2.45m, or 57.9 per cent of GEC's market capitalisation last Friday, when the statistics were compiled.

Amongst major British companies, GEC is therefore ranked seventh in terms of the proportion of its market capitalisation which is in private hands. Companies which have a greater private interest according to the research group, include British Gas, Boots and Royal Dutch/Shell.

There are about 12,000 private investors with holdings of more than £50,000 in GEC, including 1,400 who have stakes worth more than £250,000. That group of 12,000 investors owns about a third of the company, indicating that



European Commission assumes a growing role in takeover scene

By Tim Dickson in Brussels

SIR LEON BRITTON, the European Community's new Competition Commissioner, is being kept busy by the sudden surge of merger and would-be bid activity in Europe's electrical and electronics industries.

The European Commission confirmed yesterday that General Electric Company of the UK (GEC) and General Electric of the US had informed Brussels of their plans to pool several of their European activities and that the proposals, announced at the end of last week, were "being looked at."

The move is another illustration of the way in which the commission is assuming an increasingly important role on the European takeover scene, even though its legal powers to intervene in corporate takeovers are very limited at the moment.

With GEC's share of the European market in the relevant

sectors (consumer products, medical equipment, electrical distribution and gas turbines) relatively small, no competition problems are envisaged.

GEC, however, has been in close touch with the commission in recent weeks because of its hostile bid for UK electronics giant Plessey in co-operation with Siemens of West Germany. That tie up is now under formal investigation in both Brussels and London and it is understood that details of the link were sent to Brussels so that the authorities could take an informal preliminary view.

A formal notification of GE's and GEC's intentions would be made in the unlikely event that Brussels thought there might be a possible breach of Articles 85 or 86 of the Treaty of Rome, and that a more formal investigation was therefore justified.

French group aiming to take controlling stake in Norwest

By Andrew Taylor, Construction Correspondent

NORWEST HOLST, the civil engineer which was racked by controversy over ownership during the 1970s and early 1980s, is negotiating to sell a controlling interest to a subsidiary of Compagnie Générale des Eaux.

SGE is France's largest water supplier and holds a 55 per cent stake in Société Générale d'Entreprises, one of the country's biggest construction companies.

SGE, which has a worldwide turnover of £2bn, is negotiating to acquire about 53 per cent of Norwest in a deal understood to be worth about £25m.

Norwest's management, through a new company, to be funded by SGE, will also be making an offer to acquire a further 30 per cent of the company's shares. These will include shares acquired by B&C Ventures, the development capital subsidiary of British & Commonwealth, during a

£7.5m cash injection in January last year.

Norwest managers propose to retain less than 20 per cent of the company's shares in their own right. The combined effect of the various offers would value Norwest at about £55m.

Mr Peter Mason, Norwest managing director, said the sale of a controlling interest to one of Europe's biggest construction groups would help Norwest gain market share when European Community trade barriers were dismantled in 1992.

He said GCE supported the British company's long term aim of refloating its shares on the London stock exchange.

St Gobain, the French glass maker, owns about 25 per cent of SGE, which has its own quote on the Paris bourse.

Norwest has had a chequered history in recent years. It was acquired by its manage-

ment in 1986 in a £40m buy-out following a dispute between Mr Raymond Slater, the then owner, and Mr John Lilley, his former partner.

Operating profit since the buy-out has more than doubled and is expected to reach £9.5m in the current financial year to end-March.

The offer by SGE follows a series of recent acquisitions and joint ventures between British and French companies which have been seeking to increase their involvement before 1992.

Bovis, British housebuilder and construction group, recently announced plans for a Paris-based management contracting company in partnership with Copra, the French builder.

GCE itself has made agreed bids for four of Britain's 29 statutory water companies and has taken sizeable stakes in another six.

Ruling issued on water competition

By Andrew Hill

SEPARATE ownership of smaller statutory water companies would not be essential to competition in the industry after privatisation of the water authorities, the Government said yesterday.

A letter from Mr Michael Howard, the environment minister responsible for piloting the water bill through the House of Commons, confirmed that the Monopolies and Mergers Commission would look automatically at bids for water companies only if predator and prey each owned gross fixed assets of more than £30m.

He said share purchases giving investors "material influence" over larger water companies would also be covered by the policy changes, which were first outlined last week.

Siwater, private UK water contractor, has increased its stake in Bournemouth and District Water Company from 22.8 per cent to 23.7 per cent.

Organic growth lifts Heritage profits by 61%

Heritage, glass and overwear distributor, reported interim pre-tax profits 61 per cent higher at £278,000, against £170,000, in its first figures since coming to the USM in July last year.

Turnover was up from £3.8m to \$4.9m, an increase of 29 per cent.

Earnings per 10p share for the six months to the end of October 1988 came out at 3.78p (2.67p) and an initial interim dividend of 1.28p has been declared.

Mr Jeffrey Lampert, chairman and chief executive, said that most of the increase was due to organic growth.

There had been a good start to the second half with significant sales during the Christmas period with the previous year, Mr Lampert added.

During the period Surclass, supplier of household textiles, was acquired for up to £235,000. Mr Lampert said that further acquisitions were being sought.

Poor weather takes heavy toll of Barr

By Philip Coggan

A G Barr, the UK fizzy drinks manufacturer, is blaming poor weather for a 37.5 per cent downturn in pre-tax profits in the year to October 29 1988.

Profits before tax of £3.32m compared with last year's £5.32m, and earnings per share fell 64 per cent to 37.1p (87.1p). The new share price was set at 55p to 67.8p.

Mr Robin Barr, chairman, said that poor weather in July and August had affected sales, after a few warm days in June promised better conditions.

During the year Barr, which manufactures brand name drinks such as Tizer and Iron Bru, acquired Mandora St Clements, the soft drinks subsidiary of Mansfield Brewery for £21.5m. The cost of that move caused the interest position to change from a positive contribution of £284,000 to a charge of £285,000.

The integration also led to redundancy costs, taken as an exceptional debit of £285,000.

In December, the group stopped production of cans at Walthamstow and concentrated manufacture at Atherstone and Evesham; the Walthamstow site will be used for distribution.

A new high speed bottle filling machine would be installed at Mansfield, as part of 1989's £4.75m investment budget.

Trading profits were £4.64m (£4.48m) on turnover 61 per cent up at £73m. The final dividend is unchanged at 8.75p for a maintained total of 13p.

Dalepak makes recovery

DALEPAK Foods staged a good recovery in the half-year ended October 31 1988 by lifting its pre-tax profits 43 per cent to £511,000.

The directors said they were confident of continued good progress in the second half.

They said steps had been taken to reduce Dalepak's dependence on what had become a mature Grillsteak market to the extent that the product represents 67 per cent of turnover, compared to 95 per cent 12 months ago.

While it is intended to maintain the strong position, it is anticipated that growth in other areas will continue to reduce the dependence on Grillsteak. Good progress has been made following the entry into the growing chilled foods market.

It was the slowdown in growth of the Grillsteak market and the increase in manufacturing beef prices that caused the company to report lower full year profits in 1987-88 of £1.3m (£1.52m).

The year's 1988 interim dividend was held at 2.7p, and for the current term the interim is again 0.9p.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
Anglia TV	5.4	Apr 25	4	7.75	5.8
Audco Group	1.8	Apr 3	1.8	-	4.1
Barr (AG)	9.75	Apr 7	9.75	13	13
Dalepak Foods	0.9	Apr 6	0.9	4.4	2.7
Evode Group	3.28	Apr 3	3.24	5.28	4.44
Fletcher King	4.3	Mar 3	2.5	-	7.25
Geestliffe	4.5	Apr 4	2	5.5	2.5
Goode Durrant	1.25	-	1.67	-	5.4
Heritage 5	1.25	-	-	-	-
Norfolk House 5	2.625	Mar 1	-	3.075	-
Lon Scot Bank	1.4	-	1.25	2.05	1.8
Parfield Group	3.1	Mar 3	2	-	7
Ross Electronics	1.2	Feb 17	1.2	-	3.5
Smith (David S)	2.75	Mar 17	2.1	-	7

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. \$£Inquoted stock. ‡Third market. †For 18 months.

BOARD MEETINGS

Company	Date	Time
Anglia TV	Jan 25	10.30
Anglo American	Jan 25	10.30
Anglo Siam	Jan 25	10.30
Anglo-Tanqueray	Jan 25	10.30
Anglo-Thai	Jan 25	10.30
Anglo-Traffic	Jan 25	10.30
Anglo-Trust	Jan 25	10.30
Anglo-Union	Jan 25	10.30
Anglo-World	Jan 25	10.30
Anglo-York	Jan 25	10.30
Anglo-Zambia	Jan 25	10.30
Anglo-Zimbabwe	Jan 25	10.30
Anglo-India	Jan 25	10.30
Anglo-Pakistan	Jan 25	10.30
Anglo-Sri Lanka	Jan 25	10.30
Anglo-Tanzania	Jan 25	10.30
Anglo-Uganda	Jan 25	10.30
Anglo-Zaire	Jan 25	10.30
Anglo-Zambia	Jan 25	10.30
Anglo-Zimbabwe	Jan 25	10.30
Anglo-India	Jan 25	10.30
Anglo-Pakistan	Jan 25	10.30
Anglo-Sri Lanka	Jan 25	10.30
Anglo-Tanzania	Jan 25	10.30
Anglo-Uganda	Jan 25	10.30
Anglo-Zaire	Jan 25	10.30
Anglo-Zambia	Jan 25	10.30
Anglo-Zimbabwe	Jan 25	10.30
Anglo-India	Jan 25	10.30
Anglo-Pakistan	Jan 25	10.30
Anglo-Sri Lanka	Jan 25	10.30
Anglo-Tanzania	Jan 25	10.30
Anglo-Uganda	Jan 25	10.30
Anglo-Zaire	Jan 25	10.30
Anglo-Zambia	Jan 25	10.30
Anglo-Zimbabwe	Jan 25	10.30
Anglo-India	Jan 25	10.30
Anglo-Pakistan	Jan 25	10.30
Anglo-Sri Lanka	Jan 25	10.30
Anglo-Tanzania	Jan 25	10.30
Anglo-Uganda	Jan 25	10.30
Anglo-Zaire	Jan 25	10.30
Anglo-Zambia	Jan 25	10.30
Anglo-Zimbabwe	Jan 25	10.30



UK COMPANY NEWS

Acquisitive Evode up 46% to £9m

By Clare Pearson

EVODE GROUP, speciality chemicals company known for its adhesives, paints and sealants, increased pre-tax profits by 46 per cent to £9.0m in the 53 weeks to October 1, 1988.

Roughly half the profits growth came from acquisitions. During the year Evode bought three companies, including So.F. Tek, an Italian thermoplastic compounds manufacturer, and the Manders powder coatings business, and made two divestments.

Since the period-end it has sold the car parts side of Supra Group, together with some land, and made two acquisitions, one being Technoplast, a Dutch plastic moulded products concern.

Mr Andrew Simon, chairman, said Evode, which had a low debt/equity ratio, would continue to be active ac-

quisitively in the current year, focusing on the development of earnings bases both in Europe and the US. Overseas operations in Holland, Italy and Ireland accounted for nearly 20 per cent of its business.

He said last year's capital expenditure of £7.5m was likely to be exceeded in the current year with the integration of the Manders powder business, the development of polythene interests, and the ongoing expansion of plastic compounding all on the agenda.

By division, industrial coatings put in £2.3m (£1.2m), with Postans and Worralls' powder coatings continuing to show organic growth.

Sterling Technology, acquired in August 1987, achieved profits up to expectations.

The plastics division, which sustained margin pressure and supply shortages in its polyethylene interests, put in £1.7m (£983,000). Sempol Products, a 1987 acquisition, was described as performing outstandingly.

Margins on the adhesives and sealants side, which provided £2.45m (£2.19m), were held back by the now almost completed two-year investment programme.

Supra Group, where the chemicals and paint side is being retained, provided £2.75m (£2.3m).

Fully-diluted earnings per share came out at 13.37p (11.4p). A final dividend of 3.53p (3.24p) is proposed making 5.25p (4.44p) for the year.

COMMENT

Although being principally known for its busy programme of acquisitions and divestitures - which makes forecasting its

performance rather complicated - these results showed Evode achieving a healthy degree of organic growth. In contrast to the days when it was heavily dependent on sales of Evostik and Bostick, Evode now stands pretty solidly on its four similarly-sized legs.

This year, powder coatings should continue to grow well, the adhesives division should move ahead (notwithstanding some concern that the DIY-related side may be more difficult), and plastics will be boosted by a full-year contribution from So.F. Tek and the first-time inclusion of Thermoplast. But assuming the company makes £11.5m pre-tax, giving a prospective multiple of 11, the shares are not a give-away. A reduction in gearing from around 30 per cent at the year-end to less than 5 per cent now provides a sound basis for further acquisitions.

Goode Durrant surges 43% to £5.5m

By Ray Bashford

GOODE DURRANT, industrial and financial management company, boosted pre-tax profits 43 per cent during the six months to October 31, aided by increased returns from the expanded motor division.

Pre-tax profits for the company, which the Australian FAI group has a 14.9 per cent stake, increased from £3.8m to £5.5m on a growth in turnover to £109m (£82.7m). Earnings per share were 6.5p (6.1p) and the interim dividend has been increased to 1.75p (1.67p) a share.

Mr Dudley Thompson, the finance director, said the company has a strong balance sheet with cash reserves of £20m and is investigating a broad range of opportunities for expansion during the next 12 months.

The performance of the motor division was distorted by the full returns of two subsidiaries which were acquired in 1987 and made only partial contributions to results in the previous corresponding half.

The division's pre-tax profits were £2.3m (£794,000) as Laddlaw, a Ford distributor acquired in August 1987 and Northgate, a commercial vehicle hire company bought in July of the same year, made maiden full returns to the October half.

The pre-tax profits from banking, investment income and trade finance eased to £1.7m (£1.9m). However, Mr Thompson said that during the previous October half the figures received a one-off boost from the sale of a stake in a listed company.

The homebuilding and construction business, which generates 60 per cent of turnover from the north-west of England and the rest from the south-east, lifted pre-tax profits to £282,000 (£72,000).

The international trading subsidiaries, dealing principally in agricultural commodities, comtrade and futures trading, lifted the pre-tax profits to £589,000 (£443,000).

COMMENT

Companies with a diverse spread of activities are not high on the market's list of favourites. Goode Durrant's task in winning favour is, however, slightly more difficult than that of a retailer, which figure so prominently in the latest results, stand exposed in the coming year to any further tightening in credit while the South African trade finance operations will remain subject to political considerations. An acquisition utilising some of the £20m that the company has been sitting on for so long could help insulate it against these potentially damaging influences.

With the shares perched at around the net asset backing of 115p a takeover bid cannot be ruled out. The death of Mr Larry Adler, the chairman of FAI, adds doubt over the 14.9 per cent holding and adds to the uncertainty. With annual pre-tax profits forecast at £11m and a prospective p/e at 8.7 the shares should be retained.

Taking a brand new approach in the valuation of brands

Nikki Tait details RHM's method and its reasons

RANKS HOVIS McDougall yesterday stepped back into the "brand valuation" controversy currently raging in the accountancy world, when it released a more detailed explanation and analysis of its own methodology.

The foods and bakeries group, which last summer fell victim to an abortive £1.7bn takeover bid from Sydney-



based Goodman Fielder Wattie, has become the first British company to include a comprehensive "brand valuation" in its balance sheet.

RHM set a value of £578m on more than 50 brands in its 1988 balance sheet, but stressed that the value introduced was one based on current cost rather than market value.

Other companies, however, have used alternative branding methods, and the Accounting Standards Committee is currently attempting to draw up guidelines aimed at bringing some uniformity to the way companies account for such items. One particular area of concern is whether assets such as brands should be depreciated over a number of years. The ASC is due to discuss the issues on January 25.

In the document released yesterday, RHM said that alternative brand valuation methods were considered but rejected. These included those based on marketing/advertis-

ing/research spend devoted to the brand, market value of brands, consumer recognition, premium pricing, or future earnings potential discounted back to present day values.

It argued that these methods have significant drawbacks. The marketing cost method ignores the current financial position of the brand and the extent of legal protection; premium pricing fails to reflect the ability of future demand "attaching to branded products and falls down for calculation purposes on the absence of generic products for some brands; consumer recognition "would bear no relation to commercial reality"; and the future earnings potential approach "is fraught with difficulties".

Of the "market value" alternative, RHM said that this would simply be the amount that a third party might reasonably pay for the brand. "In the case of a brand, the market value may fluctuate widely depending on the identity and intended purpose of the interested party," it commented, adding that incorporating such variables would cut across basic accounting concepts of prudence and consistency.

Elaborating on its own system, RHM said: "The overwhelmingly important factor in determining the value of a brand is its profitability, particularly its profitability over time." However, it recognized that not all the profits derived from a particular brand come from "brand" strength. They may, for example, result from the way the brand is distrib-

uted. Accordingly, the RHM system has drawn up different multipliers to be applied to each brand's profit figures. In arriving at the multiplier, each brand is scored according to seven factors - ranging from its position in the market to its internationality.

"The highest multiple that can be applied will be somewhat lower than that for a



risk-free investment and may vary from business to business and industry to industry," the company stated. "Multiples at the high end of the scale will probably be greater than the average p/e ratio of the sector in which the company operates. Those at the low end of the scale will be below this ratio."

Single-year profits from a particular brand may also be unreliable - hence RHM's decision to attach the multiplier to three-year weighted average post-tax profits for each brand.

On the theory basis of depreciation, RHM claimed that "generally brands have no fixed life and therefore capitalisation may be made without any requirement for amortisation". However, it went on to argue that, if a brand suffers loss of value, a provision for this reduction should be made - although it might be possible to offset such a reduction against revaluation surpluses on other brands.

Europa Minerals float set on modified terms

By Clare Pearson

THE FLOTATION of the mining finance company Europa Minerals, which was put on ice before Christmas, is now set to go ahead by the end of the month.

But the terms of the placing are being modified to produce a more modest market capitalisation of about £12.5m, compared with the £15m originally envisaged.

The number of shares being placed is reduced from 5.5m to 4.5m, and the price per share

cut by 10p to 100p. A spokesman for Kleinwort Benson, the issue's sponsor, said it had seemed prudent to adjust the terms and the reduction in the number of shares only reflected the cancellation of vendor stock.

Europa, which operates three mines in the UK, wants to become a balanced mining finance group using the cash generated by the coal mines to fund the expansion of precious metals exploration activities.

Ross Electronics improves to £201,000

By John Thornhill

ROSS CONSUMER Electronics, USM-quoted audio equipment and radio distributor, increased interim pre-tax profits to £201,000 in the six months to September 30 compared with £176,000 last time.

The pre-tax figure takes into account the £51,000 start up cost for its subsidiary, Ross Consumer International, which began trading in August and made its first sales in October.

Turnover rose from £1.92m to £2.22m, and Ross said it had

increased market share and maintained its leading position in the UK headphone market.

Mr Ross Marks, chairman, said trading conditions had returned to normal after the disappointing levels of last year and exports had increased by 35 per cent.

Earnings per 10p share were 2.4p (3.1p). The interim dividend was unchanged at 1.2p. Ross said it expected the final dividend at least to match the 2.3p paid last year.

RAND MINES logo and contact information for the Secretaries of the undermentioned companies in the United Kingdom, 40 Holborn Viaduct, London EC1P 1AJ.

Harmony Gold Mining Company Limited

Financial statement for Harmony Gold Mining Company Limited, showing operating results, profit before taxation, and dividends for the year ended 31 December 1988.

East Rand Proprietary Mines, Limited

Financial statement for East Rand Proprietary Mines, Limited, showing operating results, profit before taxation, and dividends for the year ended 31 December 1988.

Blyvooruitzicht Gold Mining Company, Limited

Financial statement for Blyvooruitzicht Gold Mining Company, Limited, showing operating results, profit before taxation, and dividends for the year ended 31 December 1988.

Platinum Mining Company Report

Financial statement for Platinum Mining Company, showing operating results, profit before taxation, and dividends for the year ended 31 December 1988.

Durban Roodepoort Deep, Limited

Financial statement for Durban Roodepoort Deep, Limited, showing operating results, profit before taxation, and dividends for the year ended 31 December 1988.

Lefkochrysos Limited

Financial statement for Lefkochrysos Limited, showing operating results, profit before taxation, and dividends for the year ended 31 December 1988.

London Shop bows to offer from Peel

By Paul Cheswright, Property Correspondent

London Shop yesterday offered its formal surrender to Peel Holdings when the directors recommended that shareholders should accept Peel's offer of 340p a share. This signalled the end of a takeover struggle which effectively started when Peel bought 21.9 per cent of London Shop last October.

The move by the London Shop directors came after Peel had declared unconditional its offer for the ordinary shares and convertible loan stock, the whole valued at £306m.

Peel has acquired a portfolio of British shops valued at £310m. One portfolio, largely industrial and retail warehousing property, was valued at £134m last March. But the takeover leaves Peel with debt of £200m and a debt-equity ratio of 90 per cent. Mr Peter Scott, the managing director, said that although the London Shop portfolio would not be broken up, there would be limited disposals to reduce the gearing level.

Hanson: no Cummins bid

By Nikki Tait

HANSON, UK conglomerate, yesterday confirmed that it had no present intention of seeking control of Cummins Engine of the US, the world's largest independent maker of diesel engines.

In New York, where the statement was released, Cummins shares slipped 1 1/4 to 63 1/2.

London Scottish held

A COMBINATION of higher interest rates and the effects of the postal dispute towards the end of the year had some impact on the second half profit figures and limited the rise in full-year profits at London Scottish Bank, Manchester-based finance company, to 16 per cent.

Hanson disclosed just before Christmas that it had built up an 8.32 per cent stake in Cummins, but said that its holding represented "an investment stake".

At its current price, Cummins is capitalised at around \$700m (£400m).

25, pre-tax profits were £2.68m, as against £2.48m last time. This was struck on turnover 22 per cent ahead at £22.08m (£18.13m). The tax charge was up at £54,000 (£46,000).

Earnings per 10p share were 4.4p (4p) and the final dividend is 1.4p (1.25p) to make a total of 2.05p (adjusted 1.8p).

Plumb shares depressed by profits warning

By Phillip Coggan

Shares in Plumb Holdings, USM-quoted shipbuilding group, fell 17p to 20 1/2p yesterday after the company warned that pre-tax profits for the year to January 31 would not match forecasts of £4m being circulated by analysts.

Losses on an overseas contract and planning delays at Plumb Designer Homes would limit profits growth, the company said, but the final figure would still be ahead of last year's £2.8m. A thorough review of the overseas contract had been conducted and full provision taken against all potential losses. The results for the year will be revealed in April. The group's forward order book stands at a record level.

Buoyant demand boosts Fletcher King to £1.19m

By Paul Cheswright, Property Correspondent

FLETCHER KING, chartered surveyor, lifted taxable profits 44 per cent in the six months to end-October and predicted that growth will be maintained for the full year. The pre-tax outcome was £1.19m compared with £825,000 last time and £2.06m for the

whole of the 1987-88 year. Turnover expanded 50 per cent to £3.8m (£2.54m).

Earnings per share were 8.7p - an increase of 90 per cent. The interim dividend is lifted from 2.5p to 4.3p. In the future Fletcher King intends to split its dividends

into the proportions of 40 per cent at the interim stage and 60 per cent at the year end.

With the possible exception of the City of London, demand for commercial property remained high, Fletcher King notes, so that "prospects for the full year are good and our

growth will be maintained." This buoyant demand has helped lift all the chartered surveyors which have reported interim results so far this year. Savills reported an increase of 42 per cent and Debenhams Tewson and Chimoicks a rise of 64 per cent.

RAND MINES logo and slogan: BREAKING NEW GROUND EVERY DAY.



UK COMPANY NEWS

# Asda improves 15% to £109.3m

By Maggie Urry

ASDA, supermarket group, showed that its investment programme was paying off by announcing pre-tax profits up by 15 per cent, from £94.8m to £109.3m for the 28 weeks ended November 12 1988.

The advance was earned on sales from continuing operations 9.5 per cent higher at £1.25bn. The shares rose 3p to 127p.

Mr John Hardman, chairman, said progress had been driven by the strategy of increasing the quality and quantity of stores, enhancing product quality and range, and improving customer service.

He said there was now an element of caution in trading because of the squeeze on consumer spending from higher interest rates. However, since the end of the period it had

been a case of "so far, so good." A strong finish to Christmas had followed a slow start, and post-Christmas sales had been "quite satisfactory."

Results were distorted by the sale of MFI to a management buy out in November 1987. Asda retained a 25 per cent stake in MFI, which contributed £3.1m to pre-tax profits, and there was interest receivable of £30.7m (£2.1m) on the cash obtained from the sale. However, the comparable period included operating profits of £18.5m from discontinued businesses, including MFI.

Mr Hardman said net balances stood at £70m at November 12, but because of the investment programme there would be debt of £100m by the year-end.

Asda stores increased sales

by 10 per cent to £1.27m and operating profits by 15.4 per cent to £74m. This was in spite of costs related to the development programme of £7m. Also the introduction of free carrier bags had absorbed £1.5m in the half-year and the extension of staff discounts had cost a similar amount.

Volume growth in like-for-like stores had been only 0.5 per cent, Mr Hardman said, though in refurbished stores sales growth was higher and margins were "between 1 per cent and 2 per cent better than the chain average." New stores contributed 7.7 percentage points of the 10 per cent sales increase.

The major development currently was the building of the national distribution system. The bulk of this will be completed

by September and would enable substantial savings - for example instead of an average of 55 wagons delivering to each store every day there would be only eight or 10. In a full year the system could add £20m to profits.

At Allied Carpets the new management installed last year had driven for profits rather than sales. Turnover was unchanged at £79.5m while operating profits rose by 31 per cent to £8.5m.

Gazely, the property development company contributed operating profits of £2.2m (£1.5m).

Fully diluted earnings per share were up 14 per cent to 6.12p (5.37p) and the interim dividend is raised 15.6 per cent to 1.85p.

See Lex

# Technicality gives Globe 7.44% of Sturge

By Nick Bunker

GLOBE INVESTMENT Trust has emerged as the controller of 7.44 per cent of Sturge Holdings, the largest underwriting agency in Lloyd's of London, because of a technicality arising from Sturge's acquisition in 1987 of the Bellow, Parry & Raven agencies, which were at the centre of one of the Lloyd's scandals of the early 1980s.

Globe disclosed at lunchtime yesterday that it speaks for 3.65m shares in Sturge, an announcement that puzzled stock market analysts and traders because they had noticed no signs of unusually heavy buying, though the group's 1988 results are due to be announced today.

The explanation, according to Mr David Colledge, Sturge chairman, was that Globe is holding 2.3m Sturge shares, currently worth some £5.5m, in escrow on behalf of the former owners of BPR, principally Mr Arthur Henry Berran-Greaves, the late John Parry and Mr Frederick Raven and their families.

All three men were late last year found guilty by Lloyd's of misconduct involving the channelling of at least £18m belonging to members of insurance syndicates at Lloyd's into companies controlled by the three men in offshore tax havens.

The 2.3m shares formed part of the consideration paid by Sturge for the BPR agencies, under a deal announced by the group in November 1987.

According to the official Lloyd's disciplinary report, the draft contract of sale between Sturge and the owners of the Bellow, Parry & Raven agencies stipulated that Sturge shares used to pay for the agencies should be held in escrow so as to meet any claims which might arise from the 3,000 members of Lloyd's whose money was channelled offshore by BPR.

The 3,000 affected people are currently waiting to receive at least £18m under a settlement of the affair now under negotiation with Mr Gratian-Bellow, Mr Parry and Mr Raven.

# Gestetner tops City forecasts with 26% advance to £28.8m

By Vanessa Houlder

GESTETNER HOLDINGS, the office equipment group managed by AFP Investment Corporation, its Australian shareholder, yesterday announced a 26 per cent rise in pre-tax profits from £22.8m to £28.8m for the year to November 5.

The results exceeded analysts' expectations and its share price rose 11p to 237p.

Turnover decreased 4 per cent to £387.2m (£422.3m). However there were poor performances from subsidiaries in Sweden, Holland, Belgium, the UK - which saw operating profits shrink from £5.1m to £4.5m - and the US, which made a loss.

Mr Basil Sellers, chairman, blamed a poor performance by the salesforce, but added that there had been improvements since management changes last year.

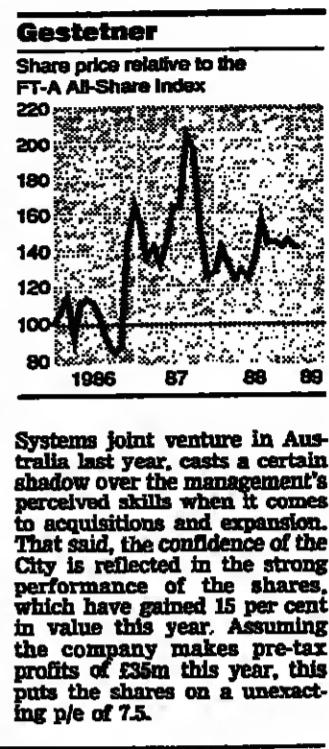
Gestetner's core products include stencil duplicators, offset printers, copiers, facsimile machines and laser printers, and are all expected to contribute at least 15 per cent to profits over five years.

Fully diluted earnings per share increased by 15 per cent

to 27.1p (23.4p). The final dividend was more than doubled to 4.5p (2p), making a total of 5.5p (2.5p).

● COMMENT

In recent years, Gestetner has resembled a plate-spinning variety act. No sooner does it get half its operations spinning smoothly than the remainder - in this case, the UK and US businesses - begin to wobble. However, for Gestetner's new management, these mishaps merely illustrate problems inherited from the past. Thus the salesforce, used to selling stencil machines to churches and schools, were not geared to the more sophisticated marketing needed to sell copiers and facsimiles. Now, the new management reasons, the company should try to sell higher-tech products in a less old-fashioned way, with a strong emphasis on service and maintenance contracts. The City respects this logic and shares Gestetner's confidence that it can raise margins to 8 per cent at least. On the downside, however, the failure of the impact



# Advertising boosts Anglia TV to £16m

By Fiona Thompson

BUOYANT advertising revenue resulted in Anglia Television reporting a 33 per cent increase in pre-tax profits to £16m for the year to October 31 1988, against £12m.

Earnings per share rose from 18.1p to 23.9p, and a final dividend of 5.4p makes the year's total 7.9p (5.9p).

The group, BSA contractor for the east of England, saw net advertising revenue rise from £7.51m to £9.8m, a growth rate of 20 per cent compared with 11.8 per cent for the ITV network as a whole. Anglia's share of total advertising revenue rises from 5.9 per cent to 6.3 per cent.

Results "reflect the excellence of our sales force," said Sir Peter Gibbins, chairman. The first two months of the present year had been satisfactory. But it was difficult, he said, to predict what impact the high interest rates would have on advertising revenue.

Other contributors to Anglia's turnover of £104.33m (£98.85m) were UK programme sales of £5.41m (£4.13m), and overseas programme sales of £4.92m (£3.56m). Sundry and

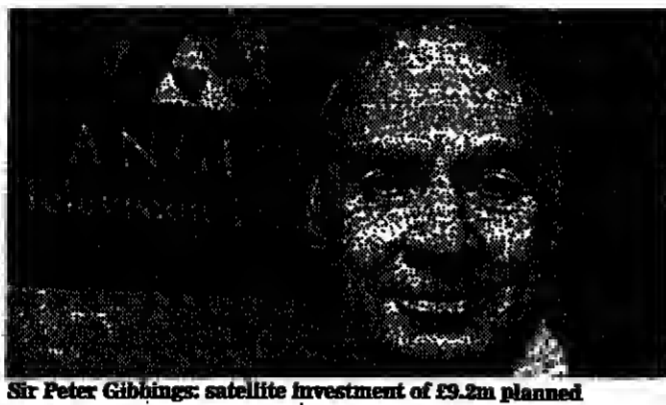
other income amounted to £1.89m (£1.65m).

There was an extraordinary debit of £235,000. This was made up of £2.07m profit on the sale of 25 per cent of the company's holding in Honk Kong TVB, less a £2.5m write-off representing the end of Anglia's investment in Super Channel. A further £105,000 was provisioned against a diminution in value of an investment in an associate, Oxford Scientific Films.

Sir Peter said Anglia's investment in date in British Satellite Broadcasting, which it continued to believe had great potential, was £2.6m. The balance of its commitment, £9.2m, was due in the current year.

A £500,000 provision has been made for a staff reorganisation and early retirement scheme.

The proposal contained in the White Paper on the future of broadcasting that franchisees should be awarded to the highest bidder would be bad for viewers, and regional coverage would suffer, Sir Peter said.



Sir Peter Gibbins: satellite investment of £9.2m planned

● COMMENT

A slightly bigger boost in advertising revenue and marginally better than expected programme sales meant these results exceeded City forecasts, and analysts were yesterday upgrading their pre-tax predictions for this year to about £18m. Anglia's biggest plus, of course, is being in the fastest growing region in the country, and, increasingly, the newcomers are the "younger people" so

beloved of advertisers. While the changed networking arrangements will mean Anglia will face higher programme costs, the company hopes to go some way to offsetting this by boosting sales of its own programmes. It is particularly successful with wildlife and drama productions. The shares closed 3p up at 211p last night, and the 1988 forecast puts them on a prospective p/e of 8, not the cheapest but a good investment.

# Parkfield expands to £6.82m

By Andrew Hill

PARKFIELD GROUP, the expanding conglomerate with interests from vehicle wheel and chassis manufacture to video distribution, increased pre-tax profits by 29 per cent to £6.82m in the six months to October 31, compared with £5.29m in the equivalent period, restated to account for mergers.

Turnover in the traditionally weaker first half rose from £36.33m to £32.4m.

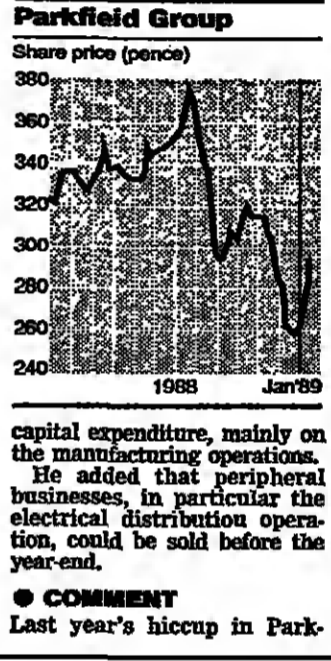
Margins were slightly reduced after the interest charge more than trebled to £1.27m (£388,000). Earnings per share increased 21 per cent from 8.2p to 9.9p, and an interim dividend of 3p (2p) was declared.

In July 1987, Parkfield raised £25m via a rights issue, and a further £20m last October with an issue of redeemable preference shares. Mr Roger Felber, chairman, said the group had now spent roughly half the £21m projected for the year's

capital expenditure, mainly on the manufacturing operations. He added that peripheral businesses, in particular the electrical distribution operation, could be sold before the year-end.

● COMMENT

Last year's hiccup in Park-



# Aviva takes option over 19% holding in Viking

By Ray Bashford

AVIVA PETROLEUM, oil and gas investment company, is in discussions with the board of Viking Resources Trust following the purchase of an option over 19.06 per cent of the capital.

The 90-day option has been acquired from Industrial Group (Pacific), part of the group of companies run by Sir Ron Beasley, the New Zealand businessman.

Aviva bought a 15 per cent stake in Viking last year from another Antipodean business-

man, Mr Alan Bond. With the option, Aviva has the potential to lift its holding to 34 per cent which would trigger a bid.

"However, among the alternatives open to the company is to reduce its existing stake and settle at just below 30 per cent after the option is exercised."

Mr Lawrence Hockey-Sweeney, an Aviva executive, said that he had had preliminary discussions with Mr William Menzies-Wilson, chairman of Viking, and expected to hold further talks.

# Fed Housing shares fall 11p as buy-out fails

By Clay Harris

Shares in Federated Housing fell 11p to 207p yesterday after the Surrey-based housebuilder said there was no immediate prospect of an offer being made to take the company private.

Mr Peter Meyer, chairman, who had led the prospective management buy-out team, said higher interest rates had made financing of such a deal less attractive than it appeared when the possibility of an offer was announced on September 30.

Mr Meyer said he and his colleagues had considered a buy-out as a possible means of tackling longer term projects without the pressure of a public listing.

No firm offer or financing plans were ever put forward.

Federated shares closed as high as 259p in October after the announcement of the possible buy-out, although they had slipped to levels similar to yesterday's close by mid-December.

# Cassidy Bros to join USM valued at £2.4m

By Vanessa Houlder

Cassidy Brothers, toy manufacturer, is joining the Unlisted Securities Market via a placing valued at £2.43m.

Marsden, W Hargreave Hale & Co, Blackpool-based stockbroker, is placing 810,000 ordinary shares, representing 15 per cent of share capital, at 45p each. No new funds are being raised for the company.

For the year ended April 30 1988 pre-tax profits were £451,000 (£346,000). It forecasts after-tax profits for the current year will be at least £339,000, up from £272,000 for 1987.

Formed in 1945, Cassidy makes a mixture of brand name domestic appliances.

# MBOS - WHO'S NEXT

<p><b>BPCC</b></p> <p>buy-out - January 1989</p> <p>Finance raised £215 million</p>	<p><b>TALLET ENGINEERING</b></p> <p>buy-out - January 1989</p> <p>Finance raised £10 million</p>	<p><b>HAYS PLC</b></p> <p>buy-out - August 1987</p> <p>Finance raised £260 million</p>
<p><b>HUMBERCLYDE FINANCE GROUP</b></p> <p>buy-out - September 1987</p> <p>Finance raised £204 million</p>	<p><b>CARADON PLC</b></p> <p>buy-out - October 1985</p> <p>Finance raised £66.7 million</p> <p><b>FLOTATION - JULY 1987</b></p>	<p><b>FAIREY GROUP PLC</b></p> <p>buy-out - December 1986</p> <p>Finance raised £50 million</p> <p><b>FLOTATION NOVEMBER 1988</b></p>
<p><b>RENTCO INTERNATIONAL</b></p> <p>buy-out - May 1987</p> <p>Finance raised £45.8 million</p> <p><b>SALE TO TIPHOOK PLC DECEMBER 1988</b></p>	<p><b>DWEK GROUP</b></p> <p>buy-out - August 1988</p> <p>Finance raised £38.1 million</p>	<p><b>NFK HOLDING BV</b></p> <p>(led by Candover's Newcastle Associates, Venture Capital Investors BV)</p> <p>buy-out - December 1986</p> <p>Finance raised £38.4 million</p> <p><b>FLOTATION (AMSTERDAM) MAY 1988</b></p>
<p><b>RECIEM ENVIRONMENTAL SERVICES PLC</b></p> <p>buy-out - December 1985</p> <p>Finance raised £2.25 million</p> <p><b>FLOTATION - MAY 1988</b></p>		

Candover Investments has started the New Year with the successful completion of the management buy-outs of BPCC and Tallet Engineering. These transactions, involving total finance of £265m and £11m respectively, take the total of Candover-initiated buy-outs worldwide past the 40 mark.

Candover has invested in all of them and our judgement has been rewarded by their success.

What's more, institutional investors in Candover's buy-outs have achieved returns in excess of 60% per year.

Candover is continually discussing potential management buy-outs with companies, managers and advisors. If you think you could be next, contact Roger Brooke or Stephen Curran on 01-583 5090.

**CANDOVER INVESTMENTS plc**  
Cedric House, 8-9 East Harding Street, London EC4A 3AS.  
Incorporated in the United Kingdom, a member of FIMBRA.

# Realising the value of the right location

David Waller on the changing fortunes of Camford Engineering

CAMFORD ENGINEERING is a typical metal-basher of the Thatcher era. It came close to extinction in the recession of the early 1980s. It was rationalised. It recovered, and slowly but surely, it crawled back to financial health.

What makes this motor components manufacturer different from other such companies is that it had the good fortune to be located in the South of England, rather than amid the smokestacks of the North. The land on which Camford's press-shops and production lines were situated suddenly became very valuable.

This did not escape the attention of speculators, and about a year ago, Markheath Securities, the UK arm of the Australian Adelaide Steamship group, first started to pick up a few shares in the Hertfordshire-based company.

After an abortive market raid in December, Markheath last week managed to take its holding to 21 per cent - and, if

market rumours of another raid are to be believed - looks set to take it to 29.9 per cent within a matter of days.

What stirred all this Antipodean interest was Camford's decision to dispose of a 20 acre site next to the station at Stevenage, a mere twenty minutes by train away from London's King's Cross. This is the home of Camford's George W King motor parts subsidiary, valued in the books at virtually nothing and, according to a circular sent to shareholders last month, capable of being sold for £20m.

At an extraordinary general meeting to approve the disposal in principle, Markheath refused to back the board, claiming that a price of £20m was far too low and that the auction of the site should be held up until Markheath - which is a property developer as well as a builder of strategic stakes for its Australian parent - had come up with a set of alternative proposals.

"It was all very awkward,"

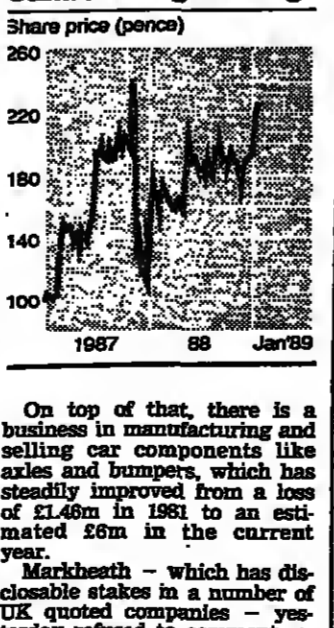
recalled Mr Brian Cox, Camford chairman, yesterday. "I knew at the time that we'd received an offer of at least £25m for the site, but couldn't disclose this because the tendering process wasn't complete."

This only came out last week, in a letter to shareholders which suggested that the Stevenage site would probably fetch nearer £30m than £25m. "The strange thing was," said Mr Cox, "that Markheath never did come up with any proposals in the meantime. I think they simply thought we were rather naive."

Mr Cox believes that Markheath wanted to use the property issue to win representation on the Camford board, thus securing a degree of management control without having to make a full bid.

"This would be entirely in character," said Mr Cox. "Mr John Spalvins (managing director of Adsteam) likes to operate through a tangle of cross-holdings."

Camford has other attractions, including a 20 acre site on the edge of the airport at Bourne, near Cambridge (a new town likely to be built nearby, could be very valuable) and another tranche of land, ripe for building houses on, in a residential area of Bedford. According to some analysts, these assets are worth a minimum of 22p a share - broadly equivalent to yesterday's closing share price of 23p, at which the company is capitalised at £42m.



# HTV purchase talks off

Talks between HTV, independent television contractor for Wales and the west of England, and British Coal over the sale of Compower, British Coal's computer bureau business, have broken down.

Both sides declined to comment but it is understood that

price was a major obstacle. HTV announced last November that it was in talks Coal over the possible purchase of a majority holding. The move was seen as an attempt to diversify and raise profitability in the run-up to the next round of franchises.



COMMODITIES AND AGRICULTURE

Zinc breaches \$1,700 a tonne as stocks fall

By Kenneth Gooding, Mining Correspondent

THE PRICE of high grade zinc for immediate delivery moved above \$1,700 a tonne for the first time on the London Metal Exchange yesterday and three-month metal also set a new record.

Traders said a number of immediate factors were responsible, including a fall of 3,225 tonnes in the LME zinc stocks to 41,560 tonnes last week - the first drop in seven weeks - at a time of heavy demand.

A strike at Samin's zinc smelter in Sardinia, which produces about 75,000 tonnes a year, also contributed to the bullish sentiment yesterday, as did the threat of more industrial disputes in the troubled Peruvian mining industry.

However, the market brushed aside early news that the 10-day strike at Outokumpu's Kokkola smelter in Finland was over. The smelter produces about 3,000 tonnes of zinc a week.

By early afternoon, three months high grade zinc reached a record \$1,680 a tonne before ending the day at \$1,676.50, up \$30 from Friday's level.

Cash metal ended at an all-time peak of \$1,712.50, up \$24.50 a tonne. The only sector of zinc usage that is expanding is galvan-

ised steel which in turn is being driven by the car makers. A Reuters news agency world-wide survey indicated yesterday that the trend is likely to continue as car makers use more zinc-coated steel in bodywork to meet growing consumer demands for longer protection against rust.

"In three to four years every car producer could be using galvanised steel," predicted Mr Neil Buxton, analyst at Shearson Lehman Hutton. Mr Graham Deller, analyst at Metals and Minerals Research Services, suggested that about 250,000 tonnes of zinc a year was now being used to protect car bodies out of total world production of 5.5m to 6m tonnes. Six years ago demand from the car makers was "negligible."

On the London Metal Exchange yesterday concern over the possible impact of the incident on supplies was still causing considerable nervousness and Grade A copper for delivery in three months rose to a record in sterling terms.

Codelco Corporation del Cobre de Chile yesterday gave a preliminary estimate that the explosion last Friday would cause the loss of about 4,000 tonnes of fine copper.

The flash oven would be out of action for at least two months, a Codelco official said. Most of the output of 2,000 tonnes a day would be temporarily handled by Chuquibambilla's other installations.

"For the time being there will be no force majeure," the official added. The smelter had been functioning only since August last year and was installed to boost production and to compensate for Chuquibambilla's declining ore grade which means more must be processed to achieve the same level of copper output.

Before the incident Codelco had forecast that Chuquibambilla, in the desert 930 miles north of Santiago, would produce 700,000 of copper this year.

Last year the Codelco group produced a total of 1.09m tonnes of copper, a significant shortfall on the 1.22m tonnes it predicted early in 1988.

In London yesterday traders said the copper price was boosted by the possibility that Codelco might have to buy on the world market to cover its commitments at a time when copper is in relatively tight supply and further strikes in the Peruvian mining industry are threatened.

Grade A copper for immediate delivery jumped \$79 a tonne from Friday's level to \$1,948.50 while three-month metal was up by \$62 to \$1,838.50 a tonne. However, the recent strength of the US dollar prevented the dollar price matching the record \$3,225 a tonne reached on January 5.

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Copper up again after Chilean explosion

By Barbara Durr in Santiago and Kenneth Gooding in London

ONE PERSON was killed and 16 injured in an explosion on Friday in a new \$31m flash oven at the world's largest copper mine, Chuquibambilla, owned by Codelco, the state-owned Chilean group.

On the London Metal Exchange yesterday concern over the possible impact of the incident on supplies was still causing considerable nervousness and Grade A copper for delivery in three months rose to a record in sterling terms.

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Rubber tops 'must sell' level again

By Wong Sulong in Kuala Lumpur

THE INTERNATIONAL Natural Rubber Organisation's indicator price has once again broken through the "must sell" level of 242 Malaysian/Singapore cents a kilogram reflecting firm demand, and speculative activity.

The five-day moving average yesterday reached 243.6 cents, meaning that, unless the price falls back quickly, intro's buffer stock manager will be required to be a net seller in the market. The last time he was in that position was on October 4 last year.

Mr Aldo Hofmeister, the buffer stock manager, attributed the sharp rise during the past month to steady overseas demand, and increased speculative activity, particularly from Japanese traders, together with the anticipation of the wintering season - when yields from rubber trees are reduced - also boosted market sentiment.

Mr Hofmeister confirmed that he had already been selling in the market (his price having been in the "must sell" range), and traders believed his holding was down to less than 15,000 tonnes, compared with 370,000 tonnes when he first began selling in September 1987.

"ESM sales no longer have any impact on the market, and the entire stock will probably be exhausted by the end of February," said a Malaysian trader.

Mr Hofmeister said prices were expected to remain firm for the next two months, after which prices would be determined by the severity of wintering.

The wintering season starts in February or March, when rubber trees in South-east Asia shed their leaves, and production could be reduced by between 30 and 50 per cent.

Denmark to liberalise laws on farm holdings

By Hilary Barnes in Copenhagen

DENMARK'S LAWS on agricultural establishment are to be liberalised to permit the creation of larger farm units, according to a compromise agreement between the minority Coalition Government and its parliamentary allies.

For the first time, farmers will be permitted to operate farms as limited liability companies. The parliamentary deal will permit a maximum of 500 farms to operate as companies, after which the situation will be reviewed.

The theory is that farmers may be able to attract equity capital from outside interests by setting up as companies, but it is thought that the main interest in using the company system will be on the change of generation, when the heir inheriting the farm may be especially young or have no children to take their inheritance as shares in the farm instead of cash.

Other changes will raise the limits on the supplementary land which farmers can acquire and increase the maximum distance from the home farm. Farmers will be able to operate limited farms at up to 10 km from the home farm, compared with 5 km now and to increase their holdings by land acquisition to a maximum of 125 hectares compared with 100 ha today. Regional agricultural commissions will be able to grant dispensations from these rules with regard to local conditions. At present the commission are only advisory and the Ministry of Agriculture has the last word.

Finally, persons who do not hold an agricultural training certificate will be able to buy farms up to a maximum of 30 ha compared with 15 ha now. Danish farmers have felt the squeeze from the country's generally high costs at 50 to 60 per cent above several years of high interest rates on mortgage debt. There was a 63 per cent increase in foreclosures to 685 last year, according to the Bureau of Statistics.

Venezuelan bauxite production

BAUXIVEN, the state-run Venezuelan company that operates the country's only bauxite mine, reported production of 700,000 tonnes of ore in 1988 and expects to produce 800,000 tonnes this year, writes Joe Mann in Caracas.

The company plans to invest US\$195m this year in the Los Pijiguas mine, located in a 4.5m hectare area about 300 miles south of Caracas. The project already carries a price tag of about \$400m.

The Government has identified large deposits of high-grade bauxite at Los Pijiguas and hopes to be producing 5m tonnes of ore a year by 1990, all of which will be used by the domestic aluminium industry.

Bauxiven's general development plan calls for producing 4.5m tonnes a year by 1991, 6m tonnes by 1992 and 8m tonnes by the end of the 1990s.

Mining Bolivia's man-made mountains

Ian Rutledge and Phil Wright study a plan to rework tin tailings from old operations

GOING OVER other people's rubbish, as some miners call it, can be a very profitable way of producing metals. Modern techniques make it possible to extract handsome returns from the leavings of previous generations of miners, and the older those leavings are the richer the returns are likely to be. The metallic contents of the dumps tend to rise with their antiquity, because the older ones date from periods when much less efficient mining and beneficiating techniques were in use.

Bolivia is particularly rich in tin tailings, as they are called, and 60m tonnes of them are concentrated in one locality: the huge tin-mining centre of Catavi-Siglo XX, in the Department of Potosi, on the 13,000-ft-high Altiplano. Although regular working at the mine ceased in 1985, a potentially rich future awaits the area if current plans for working the dumps by open cast methods take off.

However there is strong disagreement between the miners' union, the FSTMB, and Comibol, the state mining company, over who should run the new mining operations.

The huge size of the Catavi tailings dumps is immediately apparent to the driver negotiating the hair-raising mountain road from Oruro, the main city of Northern Potosi. As the road descends from around 13,500 feet, approaching the outskirts of the mining area, a further range of what look like white mountains appear. On closer inspection they prove to consist of the tailings from the Siglo XX flotation plant and the Victoria gravity concentrate mill which have accumulated over the past 60 years.

These tailings have an average tin grade of 0.3 per cent. If only a third of that tin were recoverable it would still constitute a stock of around 60,000 tonnes of metal requiring only the simplest of open cast methods to extract the ore.

Although consultants from the Dowra Mining Company of Japan made a cursory investigation of this possibility in the early 1980s, it was the Bolivian miners' trade union, the FSTMB which made the first serious proposal to begin the work.

When the new conservative Government in Bolivia took advantage of the tin crisis to close Catavi-Siglo XX, a hotbed of union militancy, the regular labour force fell from 4,500 in 1985 to 500 by 1987. Nationally

the labour force of Comibol fell from 27,600 to around 7,000 in the same period, while employment in private mines also plummeted.

Bitterly critical of the Government's New Economic Policy and the liberalisation and privatisation programmes which it entailed, the FSTMB began formulating its own alternative economic plans for mines which were closed under the new regime. Recognising the impossibility of continuing regular underground working at Siglo XX, where tin grades had fallen as low as 0.32 per cent, the union's technical advisers, themselves experienced mining engineers, presented the Government with a plan to rework the tailings and thereby maintain employment at Catavi-Siglo XX for around 400 union members.

The Catavi Reactivation Plan as it is known, is based on the selective working of 3m tonnes of higher grade wastes with an average tin content of 0.4 per cent. The existence of these higher grades was documented by the original mining records of the Patino Company which had operated the mine until nationalisation in 1952. From the mid-1920s onwards automatic samplers had monitored the tin grades of the tail-

ings and the records were all maintained in the company archives at Catavi.

Under the plan, published last November, ore feed from these selected wastes would be fed to the Victoria treatment plant at a rate of 82,400 tonnes a month to produce a total of 315 tonnes of concentrate grading 38 per cent tin. Annual production of fine tin would be 1,437 tonnes. Total unit cost of \$1.92 per lb (including finance charges but excluding smelting and marketing charges amounting to some 83 cents). The plan assumed a modest tin price of \$3 a lb (about 40 cents below the current price on the European free market) thereby providing an annual profit of \$792,000 over the three year period of the project.

The Government and Comibol have rejected the plan. Sr Gonzalo Barrientos, the new General Manager of Comibol, says there is no certainty as to the spatial positioning of the higher grade wastes and therefore a consistent head grade of 0.4 per cent cannot be guaranteed. In response to this Sr Hugo Miranda, the mining engineer advising the union, insists that the location of the high-grade wastes is perfectly well known to engineers like himself who have worked at Catavi-Siglo XX, and he accuses the Government's mining advisers of lacking any practical knowledge of the Catavi mining area.

The union accepts that the relatively small quantity of the higher-grade reserves means that new technology is required to beneficiate the remaining millions of tonnes of wastes and they have therefore

approached the Spanish company Equipos y Procesos (Eral) with a proposal to evaluate samples of the wastes with a view to their treatment by more modern beneficiating methods.

Last December the company reported to the union that by installing Eral's own spiral concentrators grades of waste much lower than 0.4 per cent tin could be worked profitably. The union wanted their Reactivation Plan to be implemented immediately while Comibol should purchase the new technology for the long-term permanent rehabilitation of Catavi.

Faced with continuing Government inactivity they even considered introducing the new technology themselves. However, the union is unable at this point to raise the \$120,000 required to install a 200 tonnes-per-day pilot plant at Catavi. In October a delegation from War on Want and the British National Union of Mineworkers responded to requests from the FSTMB to visit Catavi, evaluate the reactivation plan and investigate the possibility of providing economic aid to restore the mine to life. But in the meantime the Bolivian Government, increasingly embarrassed by the union's imaginative initiative, decided to finance the Eral pilot plant itself. Although it arranged for its installation at Huancuni, another mining centre about 50 km. away, allegedly because of lack of security at Catavi.

With the union now demanding that the Government turn Catavi over to them to operate, with or without Government assistance, the Ministry of Mines announced this month that it was giving the go-ahead for Eral to operate the Catavi project, probably in a joint venture with Comibol. However, this has angered the miners' union which sees the move as heralding the privatisation of the tin mining industry.

The authors are partners in Sheffield Energy & Resources Information Services (SERIS), 102 Carter Knowle Road, Sheffield, S7 2DY

Average Tin content of mill tailings at Catavi-Siglo XX

Year Previous High/Low

1975 0.27

1980 0.37

1985 0.48

1988 0.74

1989 1.46

Source: FSTMB Catavi Plan

Producers agree higher export quotas

By Wong Sulong

THE ASSOCIATION of Tin Producing Countries has agreed to increase the export quota for its seven members by 4.5 per cent from March, when its supply rationalisation scheme enters its third year.

The new quota will be 106,400 tonnes, compared with 101,900 tonnes under the second year of the scheme. Virtually all the extra 4,500 tonnes will be allocated to Bolivia and Indonesia.

Non-ATPC producers, Brazil and China have agreed to limit their exports to 31,500 tonnes and 10,000 tonnes respectively. The association said if the member countries plus Brazil

and China kept to their export pledges the world's tin market overhang, would be reduced by a further 8,000 tonnes by the end of the third year of rationalisation to an estimated 30,000 tonnes.

"In fact, there is a good chance that the depletion rate would be more than 8,000 tonnes because it's unlikely Bolivia will be able to make full use of its quota of 14,000 tonnes," one ATPC delegate said.

The Bolivians got their quota increased from 12,500 tonnes to 14,000 tonnes by arguing they would be able to produce more following the restructuring of their tin industry.

Last year, Bolivia was only able to produce 10,000 tonnes, and it transferred 2,000 tonnes of its quota to Brazil. However, the 1989 scheme specifically prohibits swapping of quotas among members and non-members.

Mr Reduan Samun, the association's executive secretary, said demand for tin was expected to show a further increase in 1989, and he expected the tin price to rise slowly from the current level of about 20 ringgit a kilogram (24,120 a tonne) to 22 ringgit by the end of the year.

WORLD COMMODITIES PRICES

LONDON METAL EXCHANGE (Prices supplied by Amalgamated Metal Trading)

COFFEE Prices eased yesterday in routine trading as operators tried to fathom the implications of Brazil's economic austerity package.

SPOT MARKETS Crude oil (per barrel FOB)

COCAOA (Cocoa) Close Previous High/Low

COFFEE Prices eased yesterday in routine trading as operators tried to fathom the implications of Brazil's economic austerity package.

SPOT MARKETS Crude oil (per barrel FOB)

CHICAGO SOYBEANS 5,000 bu mic cent/500 bushel

CHICAGO WHEAT 5,000 bu mic cent/500 bushel

CHICAGO LIVE CATTLE 40,000 lbs cent/bushel

CHICAGO LIVE HOGS 30,000 lbs cent/bushel

CHICAGO PORK BELLS 30,000 lbs cent/bushel

CHICAGO BEEF 30,000 lbs cent/bushel

CRUDE OIL (Light) 42,000 US galls \$/barrel

CRUDE OIL (Heavy) 42,000 US galls \$/barrel

CRUDE OIL (Brent) 42,000 US galls \$/barrel

CRUDE OIL (Arabian) 42,000 US galls \$/barrel

CRUDE OIL (Mexican) 42,000 US galls \$/barrel

CRUDE OIL (Venezuelan) 42,000 US galls \$/barrel

CRUDE OIL (Iraqi) 42,000 US galls \$/barrel

CRUDE OIL (Kuwaiti) 42,000 US galls \$/barrel

CRUDE OIL (Omani) 42,000 US galls \$/barrel

CRUDE OIL (Qatari) 42,000 US galls \$/barrel

CRUDE OIL (Emirati) 42,000 US galls \$/barrel

CRUDE OIL (Yemeni) 42,000 US galls \$/barrel

CRUDE OIL (Libyan) 42,000 US galls \$/barrel

CRUDE OIL (Algerian) 42,000 US galls \$/barrel

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CRUDE OIL (Tunisian) 42,000 US galls \$/barrel

CRUDE OIL (Egyptian) 42,000 US galls \$/barrel

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CRUDE OIL (Liberian) 42,000 US galls \$/barrel

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CRUDE OIL (Sierra Leonean



LONDON STOCK EXCHANGE

Equities falter on lower retail sales

A STRONG dollar and an unexpected fall in domestic retail sales for December brought a further gain in UK equities as the new trading Account opened yesterday. However, with Tokyo closed and Wall Street at barely half-throttle, the London market balked at challenging its post-Crash closing high of 1879.3 reached last June, ending well below the day's peaks...

consumer demand" commented Mr John Reynolds of Prudential-Bache (Equities). However, by the close the gain on the FT-SE index had been trimmed to 8.7 for a final reading of 1871.8. While the sales statistics strengthen hopes that base rates may peak at their current 13 per cent, the market considers it too early to look for any cuts. This week brings a rash of important economic data, including the US trade figures tomorrow and the latest UK earnings figures on Thursday...

equity strength in the Japanese and Continental European markets. Analysts are now keen to see whether the Footsie breaks through its post-Crash peak or merely settles into a new trading range. Mr John Whitehead, economic strategist at Fleming Securities, professed himself "a bit suspicious" of the retail sales statistics which have been sharply revised in the past. Unless the post-Crash high is definitively breached, he believes that the market may settle lower. This bid stocks which also provided impetus for last week's market gain were calmer yesterday. Turnover in

both GEC and Plessey was reduced as the market waited until 2.30. The news of Granada will produce a bid for GEC, and whether American Telephone & Telegraph (AT & T) will join in. Consolidated Gold Fields also traded calmly, with analysts unimpressed by suggestions of an early judgement on the Minoro bid from the UK Monopolies and Mergers Commission. The Commission's report is due to go to the UK Minister concerned on January 23, but the official ruling may not come for a further fortnight. A sharp rise in FTZ was ascribed to a gain in copper prices.

FINANCIAL TIMES STOCK INDICES. Table with columns for Government Securities, Fixed Interest, Ordinary, Gold Mines, Ord. Div. Yield, P/E Ratio, SEAO Bargains, Equity Turnover, Equity Bargains, Shares Traded, Ordinary Shares Index, and S.E. Activity. Includes sub-tables for S.E. Activity and TRADING VOLUME IN MAJOR STOCKS.

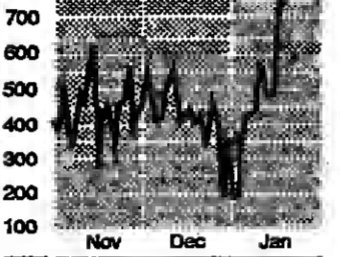
Surprise at VSEL bid story

Speculation surrounded VSEL's bid for the Harlow-based submarine and ship builder, following a press report that several large groups were prospective bidders for the company - "almost certainly with the blessing of the Ministry of Defence". VSEL said yesterday it was not commenting on press reports, but market sources claimed that the management was astounded over the claim. The news certainly surprised traders in the stock for there was no hint last week of any such approach, and the shares responded strongly yesterday. Amid "brisk trading", they widened 5 1/2 higher to 456p, compared with the 150p level when floated after a management buy-out nearly three years ago. The company has yet to appoint a new chief executive, following the retirement of Dr Brian Hoggard. It is also due to report interim trading results on Thursday. Profits are expected to be adversely affected by a three-month strike at Barrow over productivity and holidays.

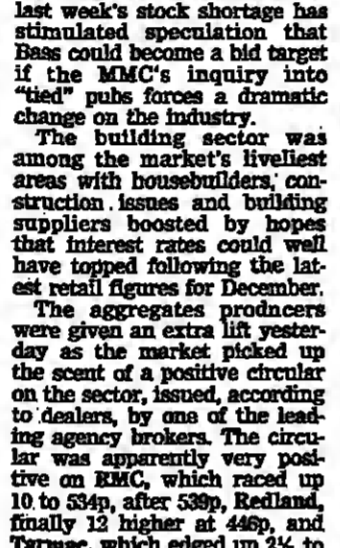
Sun Life dominate

Most of the action in life assurances was concentrated on Sun Life. This is the group which attracted so much attention last year when a power struggle developed between Liberty Life, the South African group, via its Transatlantic subsidiary, and the Sun Life board led by Peter Grant, which protected a link up with UAP, the French insurance group. UAP subsequently emerged from the battle with an 18.22 per cent stake in Sun Life, acquired at some £12.25 a share. It suggested 50p offers ending the session a net 8 harder at 517p with one security house said to be still pushing the story that a renewed bid from Lloyds could be on the cards. There was good business in

FT-A All-Share Index



Equity Shares Traded



over of 3.3m shares. Dealers said that a combination of hull-nosed sales in the dry market, Woolworth owns the B&Q dry chain - and a stock shortage stimulated much of the buying. British Steel took the trading honours for the umpteenth time, with a volume of 27m shares. Overseas demand again outstripped UK sales and the price, 65 1/2p in partly-paid form, nudged nearer its best-ever level. Rolls-Royce continued to benefit from City presentations, improving in good turnover to 145 1/2p.

Gateway featured among former Food stocks, closing a penny weaker at 167p ex-div in heavy trading as a massive 13m shares changed hands. The cause for the strong interest in the stock was not immediately obvious, with dealers reviving the old story of a management buy-out to justify the volume. There was also a suggestion that A B Foods might be ready to sell its 15 per cent stake in Gateway, possibly to a hostile bidder. The fact that Gateway closed just a touch easier and A B Foods gained 2 1/2 to 315p, also going ex-dividend, suggests that something may be in the pipeline, said one market-maker. Cadbury Schweppes came back into the bid-frame as it emerged from the US that General Cinema, a holder of 18.4 per cent in the UK group, has finally decided to sell some of its bottling interests to Pepsi Cola for £1bn. The news revived hopes that General Cinema might bid for Cadbury, and the shares advanced 8 to 347p on turnover of 2.7m shares.

gained 8 to 143p in front of first-half figures, expected January 26, with the news of Granada's larger stake lifted Armour Trust 3 1/2 to 59 1/2p. Granada attracted the attention of buyers, rising 6 to 342p, while press mention brought useful gains in Isotron, 20 1/2p, and in Compagnie Des Eclairages. S&P. Confirmation of the British Airways order left EIS 5 higher at 294p. Radio broadcasting shares staged another rapid advance after weekend Press comment on the prospects of sharply increasing revenues in the business. Piccadilly Radio leapt 39 to 231p after the IBA approved the proposed merger with Midland Radio. Other big movers included Radio City "A", which jumped 32 to 377p and Radio Clyde, firmer at 261p. Metro surged 19 to 129p.

The disclosure that Prudential Corporation holds a 6.24 per cent stake prompted small buying of Hunterpry which ended 15 up at 230p. Shares in Dutch bid-target Hammonson once again reflected the market's confused state of mind. After opening slightly higher, the shares picked up ground around lunchtime as hopes rose of a new bid from Rodamco. They then eased back in mid-afternoon before finally regaining their early momentum in late trading, with the ordinary shares closing 13 firmer at 962p and the "A" shares 10 to the good at 911p. Laing Properties continued to benefit from the revaluation of Hammonson's property portfolio last week. Like Hammonson, Laing has extensive North American interests, and dealers think that the group is now

TRADING VOLUME IN MAJOR STOCKS. Table showing trading volume for various stocks including British Steel, Hammonson, Gateway, and others.

worth a good deal more than the present price indicates. The shares closed 26 higher at 509p. Unconfirmed reports of a meeting this week between Total and Australian shareholder Mr Abraham Goldberg, who with his family holds 9.22 per cent stake, encouraged support for the shares which closed 3 1/2 dearer at a twelve-month high of 129p. A newspaper suggestion that shares of British & Commonwealth had been oversold calmed nervousness in the stock and the close was 6 higher at 225p. Viking Resources improved to 56p after news that Sir Ron Brierley's IEP Securities intends to sell its 19.06 per cent shareholding to Avivar. British Gas eased a fraction to 159 1/2p on turnover of more

than 8m shares, upset by criticism from the Office of Gas Supply (Ofgas) over British Gas industrial gas pricing. Sentiment was also upset by a downgrade from BZW, which has lowered its forecasts for 1989 from £910m to £880m (on a historic basis) and from £625m to £600m (on a current cost basis). Both classes of BP shares gained ground after County NatWest re-iterated its buy stance on the stock. BP edged up 3 to 289 1/2p on turnover of 4.1m, while the new were 2 1/2 firmer at 166 1/2p, on turnover of 6.2m; the Government of Kuwait said yesterday it had reduced its stake from 21.58 per cent to 21.67 per cent. The Kuwait Investment Office agreed a couple of weeks ago to reduce its stake in BP from

just below 22 per cent to 9.9 per cent. Shell continued to advance in the wake of sustained buying interest from London and overseas. Activity in traded options was lifted into above average activity by further heavy trading in the FT-SE 100 Index, and by dealings in a clutch of stocks with bid or reorganisation associations, in the market view. Overall turnover was 42,590 contracts, consisting of 31,245 calls and 11,345 puts. Index trading was again the leading feature, amounting to 10,826 matched contracts, lying in 5,566 calls and 5,470 puts.

Other market statistics, including the FT-Acquires Share Index and London Traded Options, Page 24.

ANALYSIS OF BANK ADVANCES AND ACCEPTANCES

Table showing bank advances and acceptances by sector (Construction, Retail, Wholesale, etc.) for 1988 and 1989. Includes sub-tables for Loans and advances, and Group detail.

NEW HIGHS AND LOWS FOR 1988/89

Table listing new highs and lows for various stocks in 1988 and 1989, including companies like British Steel, Hammonson, and Gateway.

APPOINTMENTS

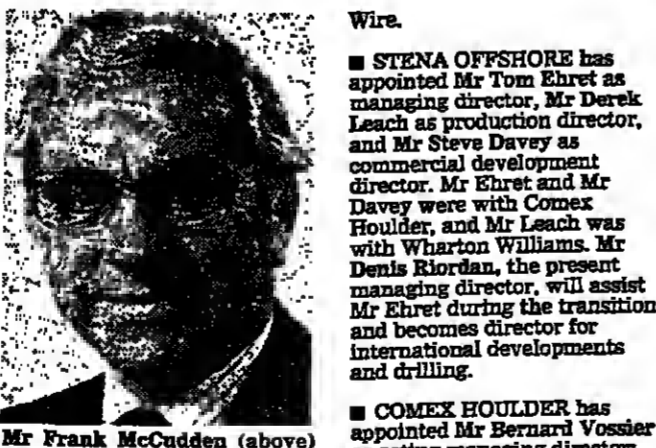
Mr John Rudgard has succeeded Mr Brian Nelson as group managing director and chief executive of H.P. BULMER HOLDINGS. Mr Rudgard was managing director of H.P. Bulmer Drinks. LEGAL & GENERAL PROPERTY has appointed six directors to the board: Mr Richard Jessop becomes development director. Mr William Ogden is made property director, responsible for the management and investment of funds. He is a director of Rush & Tomkins Company, and takes his new post on February 1. Mr Jeremy Edwards and Mr Bob Gyles become property directors, UK Life Fund. Mr John Raff has been appointed a business development director. Mr Tim Varley is made assistant director, project management. Mr Keith Buckle has assumed responsibility for pension fund services at HAMBROS BANK following the retirement of Mr John Cumming which is taking up a new post with the British Merchant Banking and Securities Houses Association. Mr Joseph M. Sakach has been appointed senior

APPOINTMENTS

Mr Frank McCudden (above) has been appointed assistant general manager (agency control and administration) of the CO-OPERATIVE INSURANCE SOCIETY, succeeding Mr Fred Corney who has retired. Mr McCudden was responsible for the CIS sales division covering eastern Scotland. Mr Derek Roberts, formerly joint managing director of GEC, and still a non-executive director, and Mr Vincent Farrell, a partner of Spears Bank Salmon & Farrell, have been appointed non-executive directors of NEWMARKET VENTURE CAPITAL. Mr Richard D.E. Gillespie, deputy chairman of Cementation Construction, a Trafalgar House company, has been appointed managing director designate of DARTFORD RIVER CROSSING. He will succeed Mr J.L. Carille who is retiring in April. Mr Les Godfrey, commercial manager, has been appointed to the board of ANTON DOMESTIC APPLIANCES. Mr Donald W. Ford, chairman of FWL, has been appointed a director of

APPOINTMENTS

Mr STENA OFFSHORE has appointed Mr Tom Ehret as managing director, Mr Derek Leach as production director, and Mr Steve Davy as commercial development director. Mr Ehret and Mr Comex Davy were with Comex Houlder, and Mr Leach was with Wharton Williams. Mr Denis Riordan, the present managing director, will assist Mr Ehret during the transition, and be interim director for international developments and drilling. COMEX Houlder has appointed Mr Bernard Vossier as acting managing director, Mr Hughes Florin as general manager, Mr Ken Hulls as technical director, Mr Ray Tonge as marketing manager, and Mr Steve Vorley as contracts manager. Mr Derek Roberts, formerly joint managing director of GEC, and still a non-executive director, and Mr Vincent Farrell, a partner of Spears Bank Salmon & Farrell, have been appointed non-executive directors of NEWMARKET VENTURE CAPITAL. Mr Richard D.E. Gillespie, deputy chairman of Cementation Construction, a Trafalgar House company, has been appointed managing director designate of DARTFORD RIVER CROSSING. He will succeed Mr J.L. Carille who is retiring in April. Mr Les Godfrey, commercial manager, has been appointed to the board of ANTON DOMESTIC APPLIANCES. Mr Donald W. Ford, chairman of FWL, has been appointed a director of



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FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-823-2120

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abstract Management Ltd, and others, with columns for name, manager, and price.

Table listing unit trusts including Breydon Unit Trust, British Overseas Airways, and others, with columns for name, manager, and price.

Table listing unit trusts including Eikon Ltd, Enfield Unit Trust, and others, with columns for name, manager, and price.

Table listing unit trusts including Gannett (Lloyd) Unit Trust, Gannett (Lloyd) Unit Trust, and others, with columns for name, manager, and price.

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GUIDE TO UNIT TRUST PRICING. INITIAL CHARGES. The amount of the initial charge is determined by the unit price and the amount of the investment. The amount of the initial charge is determined by the unit price and the amount of the investment.



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FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-625-2125

Main table containing unit trust information, organized into columns for various trust categories and providers. Includes sub-sections like 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

INSURANCES

Table listing insurance companies and their unit trusts, including AA Friendly Society, Abbey Life Assurance Co Ltd, and others.

Main table of unit trusts under the 'INSURANCES' section, listing various insurance-related unit trusts and their details.







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FT UNIT TRUST INFORMATION SERVICE

Large table listing various unit trusts with columns for name, date, and other financial details. Includes sections for 'OTHER OFFSHORE FUNDS' and 'UNIT TRUST INFORMATION SERVICE'.

LONDON SHARE SERVICE

Table containing 'BRITISH FUNDS', 'FOREIGN BONDS & RAILS', and 'AMERICANS' sections. Includes sub-sections like 'INT. BANK AND O'SEAS GOVT STERLING ISSUES' and 'CORPORATION LOANS'.

Table containing 'Money Market Trust Funds' and 'Money Market Bank Accounts' sections. Includes details on various financial products and their performance.



LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-255-2128

AMERICANS - Contd

Table listing American stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, Bid, Offer, and P/E ratio.

BANKS, HP & LEASING

Table listing banks and hire purchase/leasing companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

BUILDING, TIMBER, ROADS Contd

Continuation of Building, Timber, Roads table with columns for Stock, Price, Bid, Offer, and P/E ratio.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

DRAPERY AND STORES

Table listing drapery and store companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

BUILDING, TIMBER, ROADS

Continuation of Building, Timber, Roads table with columns for Stock, Price, Bid, Offer, and P/E ratio.

ELECTRICALS

Table listing electrical companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

ENGINEERING - Contd

Continuation of Engineering table with columns for Stock, Price, Bid, Offer, and P/E ratio.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

HOTELS AND CATERERS

Table listing hotel and catering companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Misc.)

Table listing miscellaneous industrial companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Misc.) - Contd

Continuation of Industrial (Misc.) table with columns for Stock, Price, Bid, Offer, and P/E ratio.

INDUSTRIALS (Misc.) - Contd

Continuation of Industrial (Misc.) table with columns for Stock, Price, Bid, Offer, and P/E ratio.

INSURANCES

Table listing insurance companies with columns for Stock, Price, Bid, Offer, and P/E ratio.

LEISURE

Table listing leisure companies with columns for Stock, Price, Bid, Offer, and P/E ratio.



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LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-8128

LEISURE - Contd. Table listing various leisure-related stocks such as Leisure Group, Leisure Leisure, and Leisure Leisure with their respective prices and market data.

PROPERTY. Table listing property-related stocks including British Land, British Land, and British Land with their prices and market data.

TEXTILES - Contd. Table listing textile-related stocks such as British Textiles, British Textiles, and British Textiles with their prices and market data.

TRUSTS, FINANCE, LAND - Contd. Table listing trusts, finance, and land-related stocks including British Trust, British Trust, and British Trust with their prices and market data.

OIL AND GAS - Contd. Table listing oil and gas-related stocks such as British Oil, British Oil, and British Oil with their prices and market data.

MINES - Contd. Table listing mine-related stocks including British Mines, British Mines, and British Mines with their prices and market data.

MOTORS, AIRCRAFT TRADES. Table listing motor and aircraft trade-related stocks such as British Motors, British Motors, and British Motors with their prices and market data.

PROPERTY. Table listing property-related stocks including British Land, British Land, and British Land with their prices and market data.

TOBACCO. Table listing tobacco-related stocks such as British Tobacco, British Tobacco, and British Tobacco with their prices and market data.

TRUSTS, FINANCE, LAND. Table listing trusts, finance, and land-related stocks including British Trust, British Trust, and British Trust with their prices and market data.

OVERSEAS TRADERS. Table listing overseas traders-related stocks such as British Overseas, British Overseas, and British Overseas with their prices and market data.

MISCELLANEOUS. Table listing miscellaneous stocks including British Misc, British Misc, and British Misc with their prices and market data.

Commercial Vehicles. Table listing commercial vehicles-related stocks such as British Vehicles, British Vehicles, and British Vehicles with their prices and market data.

PROPERTY. Table listing property-related stocks including British Land, British Land, and British Land with their prices and market data.

TRUSTS, FINANCE, LAND. Table listing trusts, finance, and land-related stocks including British Trust, British Trust, and British Trust with their prices and market data.

PLANTATIONS. Table listing plantation-related stocks such as British Plantations, British Plantations, and British Plantations with their prices and market data.

TEAS. Table listing tea-related stocks such as British Teas, British Teas, and British Teas with their prices and market data.

THIRD MARKET. Table listing third market-related stocks including British Third, British Third, and British Third with their prices and market data.

Garages and Distributors. Table listing garage and distributor-related stocks such as British Garages, British Garages, and British Garages with their prices and market data.

PROPERTY. Table listing property-related stocks including British Land, British Land, and British Land with their prices and market data.

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MINES. Table listing mine-related stocks including British Mines, British Mines, and British Mines with their prices and market data.

Central Rand. Table listing central rand-related stocks such as British Rand, British Rand, and British Rand with their prices and market data.

MOYES. Table listing Moyes-related stocks such as British Moyes, British Moyes, and British Moyes with their prices and market data.

NEWSPAPERS, PUBLISHERS. Table listing newspaper and publisher-related stocks such as British Newspapers, British Newspapers, and British Newspapers with their prices and market data.

PROPERTY. Table listing property-related stocks including British Land, British Land, and British Land with their prices and market data.

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Far West Rand. Table listing far west rand-related stocks such as British Rand, British Rand, and British Rand with their prices and market data.

G.F.S. Table listing G.F.S.-related stocks such as British G.F.S., British G.F.S., and British G.F.S. with their prices and market data.

DIAMOND AND PLATINUM. Table listing diamond and platinum-related stocks such as British Diamonds, British Diamonds, and British Diamonds with their prices and market data.

PAPER, PRINTING, ADVERTISING. Table listing paper, printing, and advertising-related stocks such as British Paper, British Paper, and British Paper with their prices and market data.

PROPERTY. Table listing property-related stocks including British Land, British Land, and British Land with their prices and market data.

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Central Africa. Table listing central Africa-related stocks such as British Africa, British Africa, and British Africa with their prices and market data.

FINANCE. Table listing finance-related stocks including British Finance, British Finance, and British Finance with their prices and market data.

SHOES AND LEATHER. Table listing shoes and leather-related stocks such as British Shoes, British Shoes, and British Shoes with their prices and market data.

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FINANCE. Table listing finance-related stocks including British Finance, British Finance, and British Finance with their prices and market data.

SOUTH AFRICANS. Table listing South African-related stocks such as British South, British South, and British South with their prices and market data.

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FINANCE. Table listing finance-related stocks including British Finance, British Finance, and British Finance with their prices and market data.

REGIONAL & IRISH STOCKS. The following is a selection of Regional and Irish stocks, the latter being quoted in Irish currency. Includes a list of stocks and their prices.

TRADITIONAL OPTIONS. 3-month call rates. Includes a list of traditional options and their call rates.

Property. Includes a list of property-related stocks and their prices.

Oil. Includes a list of oil-related stocks and their prices.

Mines. Includes a list of mine-related stocks and their prices.

Disclaimer: This service is available to every customer... Includes a disclaimer at the bottom of the page.



CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar keeps its appeal

PUBLIC HOLIDAYS in the US and Japan reduced trading volume on the foreign exchanges yesterday, but did not stop the dollar advancing. New York banks were closed for Martin Luther King Day.

Sterling maintained a strong undertone, rising to its highest level against the D-Mark since July 1986. Fear of central bank intervention to cap the dollar subsided, following Friday's comments by Mr. Gerhard Stoltenberg, the West German Finance Minister, even though his words appeared to be at variance with the views of other West German officials.

This produced a sharp upward move by the US currency in New York on Friday. Yesterday's closure of Tokyo, for a public holiday, left trading in the Far East quiet and featureless.

IN NEW YORK

Table with columns: Jan 16, Latest, Previous. Rows: 1 month, 3 months, 6 months, 12 months.

STERLING INDEX

Table with columns: Jan 16, Previous. Rows: 8.30 am, 9.00 am, 10.00 am, 11.00 am, 12.00 pm, 1.00 pm, 2.00 pm, 3.00 pm, 4.00 pm.

CURRENCY RATES

Table with columns: Jan 16, Bid, Ask, Special, Forward. Rows: Sterling, U.S. Dollar, Canadian Dollar, etc.

CURRENCY MOVEMENTS

Table with columns: Jan 16, Bank of England, Morgan's. Rows: Sterling, U.S. Dollar, Canadian Dollar, etc.

OTHER CURRENCIES

Table with columns: Jan 16, \$, £. Rows: Argentina, Australia, Brazil, etc.

MONEY MARKETS

London rates lower

LONGER-TERM interest rates adopted a softer tone in London yesterday after the release of lower than expected UK retail sales figures for December. A decline of 0.1 p.c. contrasted sharply with expectations of a 0.5 p.c. rise, and increased market hopes that high interest rates are succeeding in reducing consumer spending.

Three-month interbank money eased to 13 1/4-13 p.c. from 13 1/2-13 3/4 p.c. while the one-year rate fell to 12 1/2-12 p.c. from 12 3/4-12 1/2 p.c. Despite the softer tone, there seems to

UK clearing bank base lending rate

Table with columns: 12 per cent, from November 25.

be little chance of an early reduction in UK bank base rates as long as inflation continues to rise.

The Bank of England forecast a shortage of around £500m. Factors affecting the market included bills maturing in official hands and a take up of Treasury bills which together with repayment of any late assistance drained £300m. Exchequer transactions drew a further £715m from the system and banks brought forward balances a nominal £2m below target. These were partly offset by a fall in the note circulation of £270m.

The Bank gave assistance in

above DM1500 and headed up towards DM1600, before remarks by Mr. Claus Koehler, a member of the Bundesbank council, led to profit taking. Mr. Koehler was reported to have said "One cannot be satisfied about the D-Mark's depreciation, and the dollar's rise, either from a national or international economic perspective."

The Bundesbank sold a small amount of dollars at the Frankfurt fixing yesterday, but was not seen on the open market. If central banks remain out of the market, dealers can see the dollar advancing to DM188, although at that level it may be vulnerable to a sudden downward correction.

There is some concern that a reversal in the dollar's fortunes could follow tomorrow's US trade figures, although these will have to be very bad to counter high US interest rates and optimism ahead of Friday's inauguration of Mr. Bush as US President. Forecasts suggest that on a cus-

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Jan 16, Bid, Ask, % change. Rows: Belgium, France, Germany, etc.

POUND SPOT-FORWARD AGAINST THE POUND

Table with columns: Jan 16, Bid, Ask, % change. Rows: US, Canada, Japan, etc.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table with columns: Jan 16, Bid, Ask, % change. Rows: UK, West Germany, France, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Jan 16, Bid, Ask, % change. Rows: Sterling, US Dollar, etc.

EXCHANGE CROSS RATES

Table with columns: Jan 16, Bid, Ask, % change. Rows: £/\$, £/DM, etc.

FT LONDON INTERBANK FIXING

Table with columns: Bid, Offer, % change. Rows: 3 months US Dollars, 6 months US Dollars.

MONEY RATES

Table with columns: Bid, Offer, % change. Rows: New York, Treasury Bills and Bonds.

LONDON MONEY RATES

Table with columns: Bid, Offer, % change. Rows: 12 months, 18 months, etc.

LONDON MONEY RATES

Table with columns: Bid, Offer, % change. Rows: 12 months, 18 months, etc.

FINANCIAL FUTURES

Prices firm on retail sales

SHORT STERLING prices broke through resistance levels in Life trading yesterday, encouraged by a drop in December retail sales. The March sterling contract opened at 87.15 and moved through 87.15 to touch a high of 87.35. It finished at 87.30, up from 87.10 on Friday.

Trading volume was brisk with over 25,000 lots traded in the March contract alone. Sentiment was buoyed by the slowdown in consumer spending in December, but

some investors remain cautious. UK retail prices for December are due on Friday while next week sees the release of UK trade figures for December. Neither is expected to provide much encouragement.

Long gilt futures opened on a firm note, moving up initially on a stronger pound and a sharp rise in US bonds late on Friday. The bullish tone received additional support from the retail sales data, and the March contract improved

to 96-03 at the close compared with 95-24 at the opening and 95-15 on Friday. US Treasury bond futures edged firmer in subdued trading with investor demand curtailed by the closure of some US centres for a public holiday. Prices remain underpinned by the release of December US retail sales last Friday. These rose by just 0.2 p.c. and suggest that the US Federal Reserve may hold off from tightening credit any further, at least for the time being.

LIFFE LIRES ONLY FUTURES OPTIONS

Table with columns: Bid, Offer, % change. Rows: Call, Put, etc.

LIFFE TREASURY BOND FUTURES OPTIONS

Table with columns: Bid, Offer, % change. Rows: Call, Put, etc.

LIFFE EURO-DOLLAR FUTURES

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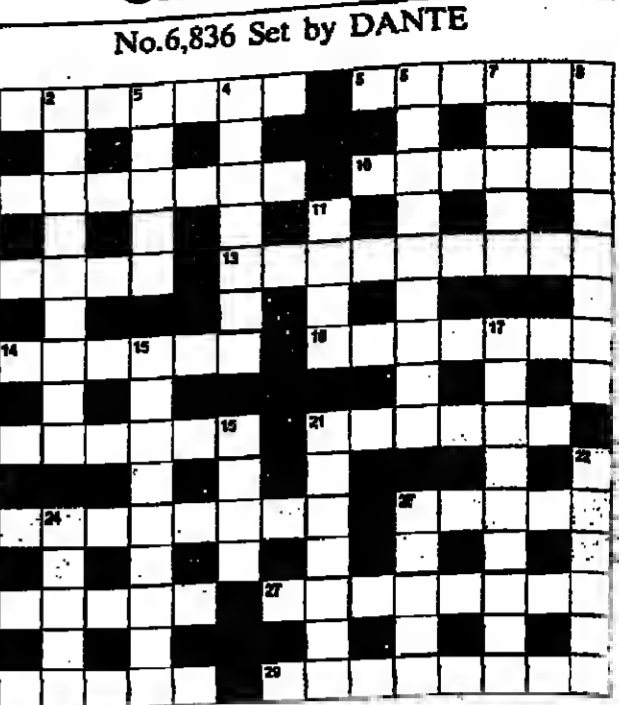
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CROSSWORD



- ACROSS
1 Relief from hammering (8)
2 Part of a village? (6)
3 Best man's bloomer, omitting end of speech (8)
4 Failure if returning as a company (6)
5 Bury in Milan? (6)
6 Girl returns with a troubled soul - how irregular (9)
7 Squares, like a man after summons? (6)
8 A dancer on tour, perhaps (7)
9 Musician making a racket (7)
10 Nigella's one and only companion (6)
11 Tense, as all human beings are (9)
12 Thrash about the ring showing little craft (6)
13 Arms displayed in a hostile way? (6)
14 Just colourful designs are such a tissue of lies (4, 4)
15 He won't stand for being portrayed in caricature (6)
16 In divorce town, five had a meal together to make amends (6)
17 Kick into wind again (6)
18 Reminded, first aid? (7)
19 Such a cut may be seen in a ring (6)
20 Togs are put into safe-keeping (7)
6 I'm in a race - got (9)
7 Look about a ship of the line (5)
8 They keep supporters out of sight (8)
9 Swallow hastily in the bar (4)
10 Fair distribution of beer to all (9)
11 "Pacific Islands" is one play in production (9)
12 Continentals involved in traces (6)
13 Rush animal from below (4)
14 The estate agent's lying (7)
15 Out for a quarter? That's serious (6)
16 Colour an Irishman goes about in (5)
17 Contents of maoy an ancient vessel (6)

Solution to Puzzle No. 6,836. Grid with letters filled in.

JOTTER PAD. A small notepad with a grid for writing.

MIKUNI'S CREDIT RATINGS. Financial information service on Japanese Corporate Issuers. Includes a table of ratings.

COMPANY NOTICE. Barings B.V. US\$ 150,000,000 Guaranteed Floating Rate Capital Notes due 2001. Includes Barings logo.

FT FRANCE. For details on how to advertise in the FINANCIAL TIMES, please contact: Benjamin HUGHES, Marie-Thérèse VIEVILLE, TEL 42 97 06 21.

BASE LENDING RATES. Table listing various banks and their lending rates for different terms.

FINANCIAL TIMES. Logo and contact information for the newspaper.



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WORLD STOCK MARKETS

Table with columns for stock names and prices, likely representing a specific market or index.

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CANADA

Table of Canadian stock market data, including company names, prices, and changes.

INDICES

Table of various stock indices, including New York, Dow Jones, and others, with columns for date and value.

CANADA

Table of Canadian stock market data, including company names, prices, and changes.

NEW YORK ACTIVE STOCKS

Table of active stocks in New York, including company names, prices, and changes.

Small text block providing additional information or a note related to the stock data.

Advertisement for 'Your FT hand delivered in Germany' featuring a list of cities and contact information for Karl Capp.

Advertisement for 'Travelling on Business in the Netherlands?' with details about complimentary copies of the Financial Times.

Advertisement for 'FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER' with contact information.







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NYSE COMPOSITE PRICES

Main table of NYSE Composite Prices, listing various stocks with columns for High, Low, and other market data.

OVER-THE-COUNTER

Non-OTC national market 3pm prices January 16

Table of Over-the-Counter prices, listing various stocks with columns for High, Low, and other market data.

AMEX COMPOSITE PRICES

3pm prices January 16

Table of AMEX Composite Prices, listing various stocks with columns for High, Low, and other market data.

Table of AMEX Composite Prices (continued), listing various stocks with columns for High, Low, and other market data.

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AMERICA

# Dearth of economic news leaves Dow little changed

Wall Street

THE COMBINED forces of a semi-holiday in honour of the black civil rights leader Martin Luther King and a dearth of economic news resulted in a dull day on Wall Street, writes Karen Zager in New York.

The market is looking to the release of a string of economic reports this week, starting with today's November business inventory data.

More important from a market standpoint will be Wednesday's release of the November trade deficit which is expected to have grown again after declining marginally during the previous two months.

At 3pm the Dow Jones Industrial Average was off 1.61 at 2,324.46. Volume was low with 81m shares traded by early afternoon. The number of advancing and declining issues was virtually equal.

The New York bond market was closed for the day. In London the US Treasury's benchmark 30-year long bond traded at 101 1/4, up 1/4 of a point, to yield 8.872 per cent.

The Chicago futures pits were open, however, and bond futures rose fractionally. The dollar provided the only note of excitement to the day. In the early afternoon trading the US currency stood at about Y128.25 and DML8885 continuing its new year's rebound. It was trading at Y127.30 and DML8445 late Friday. If the

dollar maintains this level of strength, some market analysts are wondering if the Fed may have to ease short-term rates to check its rise.

Texas Eastern, the natural gas and petrol market distributor, kept 83 1/4 to \$44, a rise of over 44.5 per cent and well above the company's 1988 high of \$34. The rally came on the heels of an announcement of a \$42 a share tender offer to be launched today by a unit of Coastal.

At mid-day Texas Eastern was the most active stock on the New York Stock Exchange with more than 5.6m traded by early afternoon. Coastal dropped 3/4 to \$34 following the news.

Among blue chip issues, IBM jumped 3 1/4 to \$124 1/4 on the expectation that there will be a strong improvement in the company's fourth quarter earnings which are due to be released on Wednesday.

AT&T stock was unaffected by reports that it intends to join a consortium to bid for control of GEC of the UK. Shares in the US telecommunications company were trading at \$28 1/4 on the New York Stock Exchange, unchanged from Friday's close.

The release of a series of sharply higher fourth quarter results from banks had little effect. Chase Manhattan rose modestly by 1/4 to \$90 1/4. It reported net income of \$275m or \$2.93 a share up from \$154m or \$1.66. Shares in Manufactur-

ers Hanover fell by 3/4 to \$29 1/4. The bank posted net income of \$24m up from \$23m last year.

American Medical International, the Beverly Hills-based hospital management company, rose 3/4 to \$16 1/4 in spite of yesterday's report that the company's first quarter earnings were down to \$440,000 or 1 cent a share from \$220,000 or 27 cents a share for the same period last year.

Apple Computers, the large personal computer company, rose 3/4 to \$43 1/4 following the news that a unit of the company had released an updated version of the popular Macintosh drawing tool.

Canada

EARLY GAINS were not given up by Toronto stocks which continued to rise in light mid-session trading. The financial sector, banks and industrials rose on indications that interest rates will hold steady.

The composite index rose 9.90 to 3,502.30 as gains just beat losses 276 to 251 on volume of 12.2m.

Financial services company, Hees International was the most active stock active, up 3 1/4 to C\$27 1/4.

Celanese Canada jumped 3 1/4 to C\$35 1/4 as Hoechst Celanese made a C\$35 per share bid for the 44 per cent of Celanese Canada that it does not already own.

# Revision of FAZ index engenders confusion

THE revision of the FAZ index of 100 leading German equities at the beginning of this year involved the removal of 24 out dated constituents to make room for a like number of newcomers. Unfortunately, some people misunderstood the move to mean a great deal more, writes Haig Simonian.

A table in the newspaper Frankfurter Allgemeine Zeitung on December 31 gave, for the first time ever, a list of the constituents of the revised index expressed as a percentage of the whole index purely on the basis of market capitalisation.

Rather than implying a revised method of calculation for the index in future, the table was simply published to allow German readers, receiving their annual year-end society statements from their banks which commonly show the market value of their equity holdings at year-end, to compare their portfolios with a one-off FAZ index calculated the same way.

A number of institutions in London appear to have taken the change to mean a great deal more, leading to descriptions of the figures as new "weightings" in a radically revised index. Comparing the results of the two different methods certainly leads to some very sharp adjustments in certain sectors. Insurance in particular appears to leap up to 12.68 per cent of the "new" index rather than 2.98 per cent as before.

In fact, the method of calculation of the FAZ index remains the same, although there have naturally been some small adjustments in weightings to allow for the change in shares listed. As a result, the weighting for the insurance sector has risen only to 3.77 per cent of the revised index from the previous 2.93 per cent. Allianz's share becomes 1.74 per cent while Munich Re comes in for the first time at 1.34 per cent.

Likewise the size of the change in other sectors is appreciably less marked than first thought in some quarters. Utilities have slipped to 10.97 per cent of the index from 11.76 per cent following the revision, while steels fall to 7.43 per cent from 8.28 per cent formerly. Likewise the share of the big three chemicals groups is actually down only to 20.93 per cent from 21.23 per cent before.

Among the other organisational changes are the division of some sectors into two, balanced by the disappearance of certain other sub-categories, such as mortgage banks. A simplified list of the new weightings can be found in the FAZ newspaper of January 6 and a full breakdown of all 100 shares in its specialist publication Blick durch die Wirtschaft, published on the same day.

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# Frankfurt in three-cornered fight

## Haig Simonian finds good fundamentals might not be everything

THREE QUESTIONS face international fund managers contemplating the West German market this week. Should they carry on investing, switch to second or third-line stocks, or give the market a miss in view of the impressive rally already staged this year?

The FAZ index hit a new post-crash high of 567.51 on January 5, and closed yesterday at 560.50, down 4.52 on the day in thin trade. Undaunted by some confusion abroad over the revisions to the FAZ at the start of this year, many analysts in Frankfurt think 600 is already in sight and a peak of 630 to 650 is likely after a short consolidation.

Each of the three strategies has its proponents. But for once, supporters of each are united in pointing to a happy conjunction between economic fundamentals and investors' perceptions of many German companies which have witnessed the rise in values in recent weeks.

The fundamentals make an appetising cocktail: inflation will go up in 1989, but only to about 2.5 per cent, which is high by German standards but peanuts to everyone else.

Economic growth, which confounded all early expectations this time last year to reach 3.4 per cent for 1988 as a whole, will slow to a maximum of about 2.5 per cent, which is high by German standards but peanuts to everyone else.

Utilities, breweries, paper makers and some retailers are among those which fit the bill for many analysts. Each sector has its own story. Mr Heinrich Ackermann,

seem likely to stay steady for some months, while the prospect for corporate earnings remains favourable.

Mr Alex Dehmel of Smith New Court expects corporate earnings to rise by 6 per cent this year - given a backlog of orders from 1988 and order levels performing satisfactorily - with a similar figure due in 1990 thanks to the boost provided by the country's tax reform. Add to that the recent strength of the dollar, with the US currency topping DML85 yesterday, and it should be plain sailing.

But are leading German shares already too expensive? The 2.5 per cent rise in the market in the first week of 1989 persuaded some analysts to counsel a switch to less-familiar names in order to find pockets of value beyond the glare of the blue chips.

Thus Mr Thomas Holmes of Schroeder, M d nchmeyer, Hengst recommends a move into "special situations". In Germany's no-takeover world, that can only mean looking out for shares which have underperformed in the latest rush.

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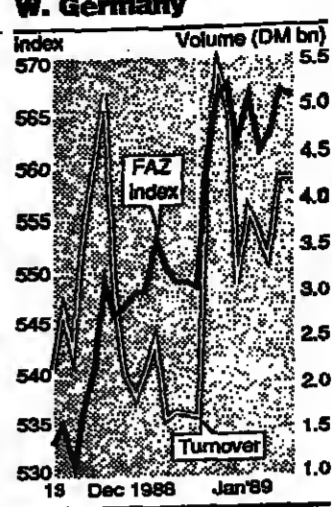
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W. Germany



proving attractive as an inflation hedge. Are blue chips completely out in the circumstances? No, says Mr Dehmel, especially if the flow of information turns out to be better than expected. Likewise, Mr Holmes continues to favour Thyssen in expectation of a further sharp earnings increase this year.

With the market concentrating on the positive side, some of the possible negative factors overhauling German shares have been pushed into the background.

Prominent among them is the likely flow of rights issues this year. Capital raising by some of the big banks and Daimler are widely expected, while some engineering groups may well also turn to their shareholders for funds to boost acquisitions.

Siemens' role in bidding jointly for Plessey in the UK has played a surprising part in stimulating interest in its shares. But the lack of similar corporate activity by other German groups may make the market look dull compared with European counterparts for some investors.

Lastly, there remains the prospect of a hard landing for the US and UK economies. Strong economic growth in both markets has come as a substantial boost for many German exporters. They could find it difficult to make up for a sudden decline in orders from the two markets if growth dries up more quickly than expected.

of Bank in Liechtenstein, favours utilities and paper. It is "a matter of hidden reserves" at RWG, he says, while prospects at Veba stem from "the late discovery that it is involved in chemicals".

Meanwhile, paper manufacturers like PWA and Zanders have potential based on a tentative 1989 strategy involving rationalisations and cross-border links, he argues.

Breweries are also being widely recommended in view of their distribution channels and property portfolios. The latter, according to Deutsche Genossenschaftsbank, is also

ket. The All Ordinaries index lost 5.9 to 1,512.0. Turnover was light, with 71m shares worth A\$126m changing hands. Among mining stocks, Western Mining lost 12 cents to A\$5.02 and Broken Hill Metals fell 10 cents to A\$1.50. CRA gained 4 cents to A\$3.32 and MIM added 4 cents to A\$1.77.

In banks, ANZ lost 2 cents to A\$5.40, National Australia dropped 5 cents to A\$6.44 and Westpac also fell 6 cents to A\$5.44.

TAIWAN lost ground in its heaviest turnover this year in a volatile session. The weighted index fell 140.04 to 5,922.91.

EUROPE

# Pace livens up in buoyant Mediterranean bourses

ITALY and Spain were the most active playing fields in Europe yesterday, while larger bourses were attended, with Paris hit by a strike, writes Our Markets Staff.

MILAN moved ahead on the first day of the new monthly trading account, with the Comit index ending 11.15, or 1.86 per cent, higher at 611.56 in heavy trading. Volume was estimated to be similar to Friday's unexpectedly active level of just under 1,500m.

With settlement four weeks away, much of the rise was technical. But there was also relief that the political crisis threatened last week had been defused, and confidence that things would be calm before the party congress season starts at the end of the month.

Savings shares were particularly in demand, with Montedison ordinary rising 1.63 to L2,188 and the savings share jumping L24, or 11.6 per cent, to L1,195. Montedison denied press speculation that it was planning a bonus issue.

Engineer Danieli saw its savings shares climb L280, or nearly 6 per cent, to L3,950. There was press comment over the weekend about how strongly savings shares had performed during the last account, and suggestions that switching to savings shares out of ordinary shares, which have to be registered, might be a way to get round a sought capital gains tax.

Against the trend, insurer La Fondiaria lost L400 to L74,000. Quotation of six Italian stocks on London's Seaq International set off to a quiet start. MADRID opened the week in the same fashion as it finished last week - on a strong note

with investors optimistic about the Government's firm stance against the unions' wage claims.

The general index added 2.94 to 283.37. Banco Popular, announced a 29 per cent jump in annual profits, climbed by 19 percentage points to 1,780 per cent of nominal market value.

PARIS was hit by the bourse employees' strike which stopped trading in the options market and the 13 leading stocks which comprise it. Volume dropped to about 1.8m and shares made slight gains.

The strike also curtailed trading on the cash and second markets, leaving only the continuous market operating. The CAC General index lost 1.6 to 439.7, while the OMP 50 index rose 0.45 to 458.05. News that the domestic inflation rose by an annual rate of 3.1 per cent last month was in line with expectations.

Speculation was again behind some of the most active stocks and the larger moves of the day. Elfinesse, controlled by Total, jumped by almost 18 per cent, up FF12.80 to FF93.80. There was no particular news, but the stock has been speculative for a while, with some talk that Total might take full control, one dealer said. Total rose FF1.10 to FF131.10.

LVME finished FF12 lower at FF13,628 with 60,450 shares traded, after reaching FF13,698 during the session.

FRANKFURT had what one salesman described as "an extremely boring day with volume down to DML850 worth of domestic shares and the indices losing ground amid continued fears that the dol-

lar's strength would signal higher domestic interest rates.

The FAZ fell 4.52 to 560.50 and the DAX lost 9.14 to 1,344.11. Volume seemed to be going out of the market, with investors looking to more exciting playgrounds elsewhere, such as Italy and Spain, said the salesman.

Car stock Daimler fell DM5.50 to DM72.9 after a DM12.50 drop on Friday, despite denying rumours about foreign exchange losses.

AUSTRIA was also fairly quiet, ending mixed amid profit-taking following a weaker start on Wall Street. The CBS tendency index closed just 0.1 higher at 162.2.

Royal Dutch remained strong before tomorrow's two-for-one stock split. It rose FI 2.40 to FI 243.90, buoyed by the stronger dollar. Oef van der Grubben fell FI 6 to FI 294 after rising FI 13 on Friday.

ZURICH was subdued, although investor optimism appeared unabated, and the Credit Suisse index ended 1.4 higher at 642.6.

Nestlé, which indicated during its US roadshow last week that its participation certificates are unlikely to remain in existence for much longer, saw them climb SF20 to SF1,390, while its bearers lost SF20 to SF1,370.

Adis, the employment group, continued to benefit from Elze Arrow's misfortunes, with its registered stock putting on SF100 to SF1,600 and its bearers adding SF25 to SF1,900.

BRUSSELS lacked direction in a very thin day's trading as investors paused for breath after the recent strong rise. The cash market index rose 11.68 to 5,720.88.

ASIA PACIFIC

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Friday, with Hongkong Land and Hongkong Bank leading the active list. The former rose 5 cents to HK\$9.70, the latter was steady at HK\$6.75.

In the property sector, Henderson Land gained 5 cents to HK\$5.85, Jardine Matheson Holdings put on 20 cents to HK\$18.20 and Sun Hung Kai Properties found 10 cents to HK\$13.60. Swire Pacific A added 40 cents to HK\$20.10.

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Rises led falls by two to one and turnover rose to 57.2m shares, worth \$81m, from 66.7m shares on Friday. Acma firmes 25 cents to \$81.43, Incepage rose 20 cents to \$85.45. Genting added 15 cents to \$86.05 and Singapore Land climbed 15 cents to \$83.05.

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In banks, ANZ lost 2 cents to A\$5.40, National Australia dropped 5 cents to A\$6.44 and Westpac also fell 6 cents to A\$5.44.

TAIWAN lost ground in its heaviest turnover this year in a volatile session. The weighted index fell 140.04 to 5,922.91.

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Meanwhile, paper manufacturers like PWA and Zanders have potential based on a tentative 1989 strategy involving rationalisations and cross-border links, he argues.

Breweries are also being widely recommended in view of their distribution channels and property portfolios. The latter, according to Deutsche Genossenschaftsbank, is also

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	FRIDAY JANUARY 13 1989				THURSDAY JANUARY 12 1989				DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1988/89 High	1988/89 Low	Year ago (approx)
Australia (90)	150.07	+1.2	125.00	114.89	4.67	148.22	123.15	114.01	152.31	91.16	97.71
Austria (12)	93.71	-1.0	78.05	89.42	2.75	94.63	78.62	89.44	100.00	83.72	90.54
Belgium (12)	129.98	+0.1	111.86	127.68	3.93	124.22	111.51	127.10	139.89	99.14	99.14
Canada (12)	129.98	+0.1	111.86	127.68	3.93	124.22	111.51	127.10	139.89	99.14	99.14
Denmark (39)	157.20	-0.1	130.93	151.48	2.00	157.40	130.77	151.29	161.60	111.42	111.42
Finland (26)	126.03	-0.9	104.97	112.17	1.56	127.24	105.77	112.82	134.83	106.78	106.78
France (31)	116.67	+0.3	97.48	111.40	4.83	123.85	97.36	114.48	137.51	77.51	81.47
West Germany (102)	87.57	-0.5	72.94	83.41	2.26	88.04	75.15	83.56	90.40	72.78	81.80
Hong Kong (46)	117.94	-1.1	98.24	118.19	4.18	119.28	99.10	119.53	119.29	84.90	92.61
Italy (18)	128.10	+0.9	106.70	123.59	4.08	126.94	105.47	122.14	144.25	104.60	111.31
Ireland (3)	93.97	+0.2	74.94	84.							